

Africa	Sch. 20	Indonesia	Rs. 25m	Portugal	Ecu 90
Bahrain	Dir. 550	Iraq	Rs. 25m	S. Africa	Rs. 620
Belgium	Fr. 45	Japan	Fr. 1200	Spain	Fr. 340
Canada	Cdn. 100	Jordan	Fr. 500	Turkey	Fr. 125
Denmark	DKR. 70	Korea	Fr. 500	U.S.A.	Fr. 30
Finland	Fr. 25	Liberia	Fr. 500	U.S.S.R.	Fr. 700
Egypt	Fr. 50	Lebanon	Fr. 25	Sweden	Fr. 100
Falkland	Fr. 5.50	Lesotho	Fr. 4.25	Switzerland	Fr. 20
France	Fr. 50	Madagascar	Fr. 2.25	United Kingdom	Fr. 300
Germany	DM. 2.20	Mexico	Fr. 200	Venezuela	Fr. 2.25
Greece	Dr. 10	Norway	Fr. 2.25	Yugoslavia	Fr. 2.25
Hong Kong	Hkd. 12	Nicaragua	Fr. 2.25	Zambia	Fr. 6.00
India	Rup. 15	Philippines	Fr. 20	U.S.A.	\$1.00

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D 8523 B

The nuclear choice
still facing
Gorbachev, Page 19

World news

Business summary

Israel and Syria reduce tensions

Israel and Syria backed away from a new military confrontation, with both countries claiming that the recent tension between them was diminishing.

Mr Shimon Peres, the Israeli prime minister, said on US television that Israel did not intend to attack Syria and he did not see an imminent danger of war between the two countries. "I do not believe that Syria will attack Israel tomorrow morning," he added.

President Hafez Assad said the risks of confrontation appeared to be lessening. Neither Syria nor Israel had undertaken any unusual troop movements in recent days, he said in an interview. Page 3

Sri Lanka suffers renewed violence

Fighting among Tamil separatist rebels and the security forces in Sri Lanka claimed 17 lives as the Tamils claimed the army had launched an offensive to break the rebels' siege of the northern capital of Jaffna. Page 2

Channel bomb threat

Security measures were stepped up at ports in Britain, France, Belgium and the Netherlands after terrorist bomb threats. Cars were stopped and checked by police at ports throughout southern and eastern England before being allowed onto cross-Channel ferries.

Chernobyl effects

West German Chancellor Helmut Kohl criticised Soviet leader Mikhail Gorbachev for failing to offer compensation to the West for the effects of radioactive fallout from the Chernobyl nuclear reactor disaster. Page 3

Soviet jet shot down

A Soviet MiG-21 jet was shot down by two Pakistani F-10 aircraft while it was nine miles inside Pakistani territory after dropping four bombs near Parachinar, near the Afghan border. Page 3

Escape foiled

Police guards in Pau, in the French Pyrenees mountains, foiled an escape attempt by Guy Cantaveira, a man charged last year with the murder of a Basque refugee.

Talks on hostages

West Germany held talks with Nicaraguan rebel representatives to try to secure the release of eight West Germans kidnapped in northern Nicaragua.

Bangladesh polling

The pro-Government Jatiya Party widened its lead in Bangladesh's staggered parliamentary election after fresh polling in some areas that suffered violence this month.

Sudanese deaths

Makour Desghal, a provincial Sudanese governor, and seven others were killed when a rocket fired by rebels shot down their aircraft at the south Sudanese town of Rumbeek.

Attack beaten off

Iran said its troops beat off an Iraqi invading force near the border city of Mehran and Iraqi troops were three miles from the city. Page 3

Apartheid warning

Indian Prime Minister Rajiv Gandhi appealed to all countries to increase pressure on South Africa to end apartheid, warning of an imminent bloodbath unless change came rapidly.

Arms cache find

South African police said they had uncovered, in a mine shaft, what they believed to be the biggest arms cache in the country's history.

Finnish strike ends

Finland's civil servants struck at midnight on Saturday after the union's board of representatives voted 10-1 for a return to work.

Target puts off market flotation

TARGET GROUP, the UK life assurance and unit trust company, has postponed indefinitely its stock market flotation, blaming the poor state of the London market. Page 20

EUROPEAN Monetary System: The French franc remained the strongest currency within the EMS last week although it was slightly easier against the D-Mark after a cut in French interest rates. The Belgian franc, Danish krone, D-Mark and Dutch guilder were still closely

targeted by investors.

But now the Dutch are indicating that they have had enough of nuclear power, US missiles and eco-

nomic austerity. The most likely victim are the right-of-centre Liberal Democrats.

The Soviet nuclear disaster has become a rallying point for the opposition parties and threatens to deprive the Christian Democrat-Liberal coalition of its parliamentary majority in Wednesday's general elections. But the 'fallout factor' is only the latest in a string of issues that have arisen after apparently being resolved.

Mr Ruud Lubbers, the Prime Minister, has adroitly led his country down the tricky path of nuclear energy expansion, cruise missile deployment and welfare-state pruning.

His uncanny knack for compromise has won approval for at least two new nuclear reactors, 48 nuclear missiles and a leaner public sector - all without tarnishing his popularity.

But now the Dutch are indicating that they have had enough of nuclear power, US missiles and eco-

nomic austerity. The most likely victim are the right-of-centre Liberal

Democrats.

The most recent public opinion poll, published on Saturday, show the coalition parties falling two seats short of the 76 seats needed for a parliamentary majority. The results are actually a bit better than before Chernobyl but the Liberals still would lose more seats than the centrist Christian Democrats would gain.

The opposition Labour Party would gain seven seats and be in a strong position to forge a new centre-left coalition with the Christian Democrats.

Public opinion polls are viewed as rather reliable in the Netherlands because of its proportional representation system, which treats the whole country as one constituency. The distribution of parliamentary seats among the political parties corresponds as closely as possible to the proportion of votes nationwide. Moreover, Mr Maurice de Hond, the Netherlands' leading

STANDING OF DUTCH POLITICAL PARTIES			
Party	No of seats	Opinion poll	May 17
Christian Democrats	46	45	
Liberal	26	47	
Labour Party	54	48	
Democrats '86	11	6	
Other left	5	9	
Other right	6	7	
Majority:	76		

pollster, says voters cast their ballots more on party loyalty than on last-minute events.

The Christian Democrats and Liberals have already said they

would continue their *pas de deux* if they maintain a majority - a distinct possibility. No one has forgotten the surprise victory of Prime Minister Wilfried Martens of neighbouring Belgium, who won on vo-

tions' preference for the known over the unknown.

A new government accord would take about a month to hammer out as the pair of parties decided the pace of economic retrenchment, rolling back the bloated public sector and battling persistently high unemployment. If the coalition partners fail to get a majority in the election, then the picture gets cloudy.

The Socialists, being the biggest party, would get first chance to try to weld together a new coalition and would turn to the Christian Democrats, who have formed part of every government since the Second World War. Mr Lubbers and Mr Joop den Uyl, the veteran Labour Party leader, have warmed to that increasingly likely scenario in recent weeks, with both men softening their attacks. The already polite politicking has now approached a cosy competition that verges on bickering.

Democrats could probably agree on economic policies with relative ease. Even the Labour Party con-

cedes that there is a need to cut the national budget deficit - the only question is how fast. Mr Lubbers, a shrewd and perceptive politician,

has already promised to stop chip-

ping away at the welfare pro-

gramme, a subject dear to the

Dutch heart than even the nuclear issue.

The hallowed system of lavish

government benefits has been

trimmed only fractionally since the

centre-right administration took of-

fice in 1982. But Mr Lubbers and

Mr Joop den Uyl, the veteran La-

bour Party leader, have warmed to

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polite politicking has now ap-

proached a cosy competition that

verges on bickering.

Continued on Page 20

Nuclear reactor delayed, Page 3

Llamas go west in the great American round-up

By Fiona Thompson in London

AMERICAN interests have achieved the least likely, and most muted, buy-out of a British enterprise: the llama-breeding business.

The impact has been dramatic. Wholesale depredations of British breeding stock have resulted from incursions by US buyers making cash offers that the home llama owners cannot refuse.

The transatlantic traffic in these

useful - but sometimes spittingly disagreeable - animals has arisen because of their increasing popularity in the US. There they are kept as prestigious pets and as trouble-free pack animals, used by wilderness hikers exploring the great outdoors.

The growth of the export trade has greatly depleted the available stock in Britain while the demand for llamas as pets in the UK is leaping.

"This country is very close to run-

ning dry of llamas," says Mr Malcolm Keller, a breeder from Brackwell, near Bristol. "Twenty years ago there were many thousand llamas here. Now there are fewer than 500. Almost all have been exported to the US, about 70 per cent of them as pets."

A proven female breeding llama aged between three and a half and five years, with 10 years' breeding life, can fetch up to \$5,000 in the US, according to Mr Keller. Alpacas, the smaller, sleeker cousins of the llama famed for their wool, can command up to \$15,000 each. There are only 120 alpacas in Britain now, down from a few thousand 20 years ago.

Llamas and alpacas are completely domesticated, hence their popularity as pets. Along with their wild cousins, the vicuna and the guanaco, they are the South American members of the camel family.

Llamas are extremely graceful and, according to owners and breeders, will tame very quickly. Fascinating to watch, they are happy to be led on a rope and head collar and will easily carry loads up to 80 lbs.

They do not inflict damage to trails, as do horses, and are content at high altitudes - their natural habitat being the mountains of Chile, Peru and Bolivia, where they are used as pack animals.

"Their only vice is spitting," according to Dr Eva Bourne, owner of four llamas in Manchester. Although normally they make little noise, llamas will spit when they are angry. It can take two forms, one an ordinary spit of saliva. But

Continued on Page 20

UK ministers press for rise in spending

BY MICHAEL CASSELL AND PETER RIDDELL IN LONDON

A MAJORITY of British Cabinet ministers now believes there should be higher spending on education, health and housing to try to reverse the Government's rising unpopularity.

The ministers consider that more spending will be essential if the Government is to restore its chances of winning the next general election, even if it means raising previously agreed public expenditure targets for the late 1980s. They think there would be less scope for income-tax cuts.

Ministers are still studying the lessons of the recent reverses in by-elections and local council elections, and are conducting a public debate over how best to improve the Government's fortunes. There are signs of a compromise over the balance between tax cuts and public spending, which is now identified, along with unemployment, as the most vulnerable area of government policy.

Mrs Margaret Thatcher, the Prime Minister, gave no indication, when she spoke to Scottish Conservatives last week, that income-tax reductions would give way to higher spending on social services. But new balance of opinion among ministers has become clear as they finalise their bids for extra expenditure in 1987-88 onwards, which have to be submitted by the end of this month.

The recent election losses and the fresh wave of criticism over the

US groups win entry to new UK market

BY PETER MONTAGNON IN LONDON

THE BANK OF ENGLAND has allowed three US institutions - Morgan Guaranty, Morgan Stanley and Salomon Brothers - to participate in the new sterling commercial paper market, where business officially gets under way today.

The move follows frequent lobbying by the three houses after foreign incorporated institutions were barred from managing or dealing in commercial paper issues under the market rules originally promulgated by the Bank last month.

Commercial paper represents short-term money market borrowing by companies in the form of negotiable securities sold directly to the investing community. It thus bypasses the banking system and is expected to create a cheaper form of finance for companies than bank credit.

Bankers say the admission of foreign institutions to the market is in no way back-tracking by the Bank of England. When the market was authorised, the Bank made clear that it would be prepared to consider applications from foreign institutions to play a part in the market.

It does, however, mean that the participation rules are being more flexibly applied than many UK houses at first thought. They expected to have the market to themselves and now face stiff competition.

By private agreement with the three houses concerned the Bank has set a limit on

OVERSEAS NEWS

GOVERNMENT WILLING TO TAKE TOUGH POLICY DECISIONS

Mexico 'close to debt package'

BY WILLIAM HALL IN PHOENIX

MR MIGUEL MANCERA, the governor of Mexico's central bank, says that he is hopeful that his country will reach agreement "in a matter of weeks" with the International Monetary Fund (IMF) on a long-delayed rescue package.

Mr Mancera, who was addressing the Bankers' Association for Foreign Trade annual convention in Phoenix, Arizona, at the weekend, said that Mexico had "advanced a lot" in discussions with the IMF and went to considerable lengths to allay concerns among bankers regarding Mexico's willingness to take the necessary steps to put its house in order.

In particular, he suggested that the attention being given to the country's budget deficit as a proportion of gross domestic product gave a "rather distorted and unfavourable view" of the fiscal adjustment

Taiwan accuses China of stalling in negotiations

By David Dodwell in Hong Kong

TAIWAN yesterday accused China of deliberately stalling negotiations over the recovery of a Taiwanese aircraft and two of its crew after the aircraft's captain flew it to China. The attack came after a second day of talks ended in deadlock. Both sides have nevertheless agreed to resume talks this morning which are the first official contact between the two countries in 37 years. Yesterday's two-hour meeting between officials from the national airlines of China and Taiwan — slightly longer than that held on Saturday — ended in deadlock because of Peking's insistence that the China Airlines Boeing 747 and its cargo of fuel and tyres should be handed directly to Taiwanese officials in Canton.

Taiwan's negotiating team has said that a Canton handover is acceptable, but insists that a third party must be allowed to collect the aircraft on its behalf.

At a press conference yesterday, a Taiwanese spokesman said China's airline officials were refusing any third party involvement. The spokesman said it was "totally unacceptable" for any Taiwanese to travel to Canton, even with full guarantees over their safety.

accomplished since 1983. Mr Mancera admitted that concern about the size of Mexico's budget deficit was the main obstacle in reaching agreement with the IMF and had created a certain "animosity" towards his country in international banking circles.

However, he said that it was false to suggest that Mexico had a poor record in cleaning up its public finances.

Mexico's deficit equalled 10 per cent of GDP last year compared with an initial target of 5 per cent. The deterioration has been blamed almost entirely on the impact of the drop in world oil prices on Mexico's budget.

Mr Mancera said that concentrating on the overall fiscal deficit had considerable drawbacks in a highly inflationary economy like that of Mexico. He suggested that a better way of measuring the public sector

deficit would be to exclude the inflation induced component of interest payments on the public debt—a concept known as the operational deficit. On this basis he was confident that Mexico's operational deficit would not exceed 2.5 per cent of GDP in 1986.

Mr Mancera also criticised recent "very exaggerated" US estimates of the scale of capital flight from Mexico.

He described as "highly questionable" estimates that \$17bn of capital had left his country between 1983 and 1985, following the onset of the international debt crisis. He said that estimates of capital flight, published earlier this year by Morgan Guaranty in its influential World Financial Markets bulletin, were based on "mistaken methodological and statistical bases."

Mr Mancera's criticism of the Morgan Guaranty estimates

were endorsed by Dr William Cline of the Washington-based Institute for International Economics, who described the \$17bn figure as "excessive" and said that Mexico's current account figures were misleading.

"The image of Mexico as a place where you cannot lend any money because the likelihood is very high that it will flow out is incorrect and is doing a lot of damage to the prospective attitudes of the banks with respect to the new money package," Dr Cline said.

"The current reality is that Mexico's monetary policy is so strict that it is bringing money into the country instead of facilitating capital flight," Dr Cline said. He added that there were reports that the Mexican Government was buying as much as \$100m a week in foreign exchange on the free market.

Pakistan Speaker to be ousted

BY JOHN ELLIOTT AND MOHAMMED AFTAB IN ISLAMABAD

PAKISTAN'S ruling Moslem League Party has decided to remove Mr Fakhruddin Imam, the Speaker of the National Assembly, from his post, accusing him of not being impartial and of not co-operating with the Government.

This is second of two moves made in the past week by the Government to strengthen its political base one month after Miss Benazir Bhutto, daughter of the late President Zulfikar Ali Bhutto, returned to Pakistan to lead the political opposition.

Last week the President, Gen Zia ul-Haq, issued an ordinance cancelling election laws which could have caused Mr

Mohammed Khan Junejo, the Prime Minister, to face by-elections along with up to 170 National Assembly members of his party.

Both moves come when Miss Bhutto has been demanding early, party-based elections to replace the existing assembly which was elected last year without any parties but which now operates on a party basis following the end of martial law on January 1.

The Government does not want to face the disruption of by-elections which would provide Miss Bhutto with a new political platform and could lead to substantial victories for members of her Pakistan

People's Party. The Government also wants to establish a stronger hold over the activities of the assembly.

Mr Imam is a respected independent politician in his early 40s. He was elected speaker last year by an overwhelming majority as part of a political balance which made Mr Junejo, the nominee of President Zia, the Prime Minister. He first rejected an appeal from President Zia to stand down from the voting and then heavily defeated the President's own candidate.

Since then he has annoyed the Government on several occasions with his speaker's decisions

Punjab leader performs penance

PUNJAB'S MODERATE Akali Party Chief Minister, Mr Surjit Singh Barnala, yesterday spent the day at the Holy Sikh temple at Anandpur Sahib cleaning the shoes of Sikh pilgrims as part of a seven-day penance that could heal the serious rift in his ruling party, K. K. Sharma writes from New Delhi.

Mr Barnala has been ordered to carry out these tasks by the five high priests of Sikhdom to atone for sending commandos and police into the holy Golden Temple at Amritsar last month

to flush out Sikh extremists who had gained control of the shrine.

Mr Barnala's action, which follows a declaration of independence for a Sikh homeland called "Khalistan" by the extremists, sharply divided the ruler, Akali Party and threatened his own Government.

Three ministers resigned and 29 members of the Akali Party in the legislature broke away to form their own group, thereby reducing his supporters to a minority.

Mr Barnala's critics said that sending in armed personnel into the sikh's holiest shrine was an unforgivable act and urged the Chief Minister to appear before the high priest to explain his conduct.

On Saturday, Mr Barnala surprised everyone by suddenly flying to Amritsar to justify his action on the grounds that he had been authorised by a supreme religious congregation to expel the extremists from the Golden Temple.

Balaguer leads poll in Dominican Republic

By Robert Graham in Santo Domingo

MR JOAQUIN BALAGUER, the 78-year-old blind leader of the right wing Reformist Party (PRSC) looked set to win yesterday the Dominican Republic presidential election, earning himself a fifth term in office.

With 90 per cent of the votes counted, Mr Balaguer had won almost 41 per cent compared with the 38 per cent accumulated by Mr Jacobo Majluta, the 52-year-old candidate of the ruling Dominican Revolutionary Party (PRD).

The closeness of the result is likely to make the task of government difficult without some form of coalition. In private yesterday there were suggestions of forming a government of national reconciliation. But neither candidate was willing to commit himself until a formal result to Friday's poll was known.

Mr Balaguer was first president from 1960-62 in the twilight of the Trujillo dictatorship and he was then elected president from 1966 to 1978.

The vote count has been exceptionally slow, bringing accusations from the opposition that the government of President Salvador Jorge Blanco was attempting to manipulate the results in favor of Mr Majluta. Since results first started coming in, Mr Balaguer and Mr Majluta have been running neck and neck.

Since then he has annoyed the Government on several occasions with his speaker's decisions

Finance Minister Jassim al-Khorafi said yesterday that Kuwait's plan to spread its investments to Communist states and the Third World did not threaten its huge assets in the west, Reuter reports from Kuwait.

Kuwait is seriously interested in investments in the Soviet Union and China, in accordance with a policy to vary its investments in many countries and expand their geographical spread, he told Al-Qabas newspaper.

"Kuwait will realise new income from oil investments with the Soviet Union and China, but this does not mean we will pull out our investments from the west," he added.

A split between the moderate opposition and radical students

ANC and group from Commonwealth may hold more talks

By PATRI WALDMER IN LUSAKA

THE DOOR has apparently been left open for a further session of talks between the African National Congress (ANC) and a Commonwealth team working to initiate negotiations between the South African Government and its opponents.

The cache included 11 detonators mines, 28 sticks of Soviet-made dynamite, 41 kilograms of plastic explosives, a transmitter and radio receiver, detonators, rocket-propelled grenade launchers and six rockets, a lighting device and a number of limpet mines.

The Eminent Persons Group, from the Commonwealth left the Zambian capital, Lusaka, after one day of talks with ANC leaders. Both sides declined comment on the meeting, which lasted most of Saturday. The group, which includes Prime Minister Malcolm Fraser and former Nigerian military leader General Olusegun Obasanjo, has returned to South Africa.

Speaking in an interview with a US television network following the conclusion of the talks, Mr Oliver Tambo, the ANC president, who led the Congress delegation on Saturday, refused to be drawn on the outcome.

However, he reiterated the ANC's oft-repeated preconditions to negotiations, saying that the imprisonment of Nelson Mandela and other political prisoners would have to be freed unconditionally and the Congress legalised in South Africa, before ANC leaders could consider the question of negotiations.

He added that the ANC would not consider Pretoria's demand that it renounce violence until these conditions had been met, and repeated his recent calls for an intensification of the armed struggle in the country.

The outline of a peace plan being drafted by the Commonwealth group during talks with South African officials is understood to call for the declaration of a ceasefire by the ANC in exchange for the release of Mr Mandela and the lifting of Pretoria's ban on the organisation.

Despite Mr Tambo's hard line

spokesman said he did not view the Commonwealth initiative as "hopeless" and held out the prospect for further negotiations.

ANC officials are particularly concerned at the impact which an outright rejection of the initiative could have on the organisations' image abroad, while the fear that appearing to compromise with Pretoria could cost the support in the country's increasingly radical black townships. The chance of an early start to talks between the two sides continues to appear slim.

Mob disrupts Korean rally

By STEVEN R. BUTLER IN SEOUL

AN opposition memorial service for victims of the bloody 1980 Kwangju uprising was disrupted by a mob of youths shouting slogans against the moderate New Korea Democratic Party yesterday.

The opposition immediately accused the Government of sending in thugs disguised as students and workers to break up the service, although the Government strongly denied the charges.

A split between the moderate opposition and radical students

groups surfaced two weeks ago during a rally in the city of Inchon. The rally degenerated into a six-hour battle between police and students.

Opposition leaders Kim Dae-Jung and Kim Young-Sam

both indicated at the weekend that efforts to patch up the quarrel between student groups had made progress, and that radical students had decided not to take further steps to embarrass the moderate opposition.

Panels break off in fighting

By MARION DE SOTO CALERO

SAMIL, a group of rebels from the northern province of Tigray, has been fighting the government in the north of Ethiopia.

Following the capture of the northern provincial capital, Gondar, the

Government has reportedly sent reinforcements to the northern provinces.

The Government's forces,

including tanks and armoured vehicles, have reportedly

been moved to the northern

frontier areas.

South African police said they had found what they believed to be the biggest arms cache in the country's history, Reuter reports from Johannesburg.

The cache included 11

detonators mines, 28 sticks

of Soviet-made dynamite,

41 kilograms of plastic explosives,

a transmitter and radio receiver,

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The cache was found in a mine shaft on the West Rand, near Johannesburg, police said.

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OVERSEAS NEWS

Israel and Syria say tension between them diminishing

BY REGINALD DALE, US EDITOR IN WASHINGTON

ISRAEL and Syria yesterday backed away from a new round of military confrontation, with both countries claiming that recent tension between them was diminishing.

Mr Shimon Peres, the Israeli Prime Minister, said on American television that Israel did not intend to attack Syria and that he did not see an immediate danger of war between the two countries. "I do not believe that Syria will attack Israel tomorrow morning," he added.

President Hafez Assad of Syria told the Washington Post that the risks of confrontation appeared to be lessening. Neither Syria nor Israel had undertaken any unusual troop movements in recent days, he said in an interview.

Tension between the two countries increased last week after the Israeli, British, West German and American governments all linked Syria to some way or another with international terrorism. Israel, in particular, accused Syria of involvement in the failed attempt to bomb an El Al airliner on flight from London's Heathrow airport to Israel last month. Israel also complained of threatening moves by Syria to

available.

Iran says Iraqi assault on border town halted

BY KATHY EVANS IN DUBAI

IRAN SAID its troops beat an Iraqi invading force in the area of the border town of Mehran yesterday and that Iraqi troops were now three miles from the town.

Over the weekend Baghdad claimed that Iraq's second army corps had captured Mehran, which lies in the central sector of the war front. Troops crossed the border at a point 10 miles south east of the Iranian city of Ilam.

If confirmed, this represents a minor success for the Iraqi forces since they began their new tactic of entering Iranian territory to divert Iranian

operations in the Faw peninsula. The Iraqi army has been unable to dislodge Iranian troops from Faw, since they crossed to Shatt al Arab waterway on Friday. Iraqi forces now claim to hold 145 sq miles of Iranian territory.

On the other side of the Gulf, the bodies of two Honduran seamen killed in a missile attack on the supertanker Aristotle S. Onassis, were brought to a Dubai hospital yesterday. Several recent attacks in the southern Gulf near UAE territory mark an apparent widening of the danger zone.

Yugoslav Premier favours bigger market forces role

BY ALEKSANDAR LEBL IN BELGRADE

MR BRNARO MIKULIC, Yugoslavia's new prime minister, has said that he favours the principle of giving market forces greater sway, but will not shy from imposing controls if companies continue to abuse the lack of economic competition by raising prices excessively.

Yugoslav inflation is running at more than 80 per cent a year. Mr Mikulic has more room to manoeuvre than Mrs Mills Planinic from whom he took over the premiership last Friday, because that day also

saw the end of six years of supervision by the International Monetary Fund under standby arrangements. The IMF consistently opposed attempts to freeze prices.

In his inaugural speech to Parliament, Mr Mikulic promised to pursue policies that would reward those who increased exports, productivity, and savings. He particularly wanted to promote small businesses with fiscal and credit incentives as well as tourism and joint ventures.

Editorial comment, Page 18

Kohl wants Moscow to pay for damages

WEST GERMAN Chancellor Helmut Kohl yesterday criticised Mr Mikhail Gorbachev, the Soviet leader, for failing to offer compensation to the West for the effects of radioactive fall-out from the Chernobyl nuclear disaster, Reuter reports from Bonn.

Referring to Mr Gorbachev's televised address on the Chernobyl reactor accident last Wednesday, Mr Kohl said the Kremlin leader had taken three weeks to make a public statement on the issue.

"It would certainly have been better if he had dropped his attacks on other states and explained how the Soviet Union intends to compensate for the material damage which was caused, above all in the Federal Republic of Germany," he told

Mr Kohl, accused Western countries of exploiting the Chernobyl accident to mount an anti-Soviet campaign and singled out the US and West Germany for special criticism.

Bonn has said it wants compensation from Moscow to cover losses suffered by German farmers after milk and vegetable sales were restricted when radioactive fall-out from the reactor reached West Germany.

The Soviet ambassador to Bonn, Mr Yuli Kvitsinsky, has said the Kremlin feels no obligation to make any such payments.

Meanwhile, the West German Greens party, buoyed by a surge of support after the Chernobyl disaster, yesterday demanded the country's immediate withdrawal from Nato.

Delegates at an environmental party's congress in Hanover brushed aside moderate resolutions on defence policy to make the slogan "Out of Nato" a central theme — together with abolition of nuclear power — in their campaign for national elections in January.

FINNISH STRIKE SETTLED

FINLAND'S strike of 42,000 civil servants ended at midnight Saturday after the unions' board of representatives voted 10-1 to return to work. Olli Virtanen reports from Helsinki. The employers' side approved the mediators' offer earlier.

The strike, which stopped trains, seriously disrupted air traffic and closed most of public offices including the Post Office, lasted almost seven weeks.

The settlement gives civil servants a pay rise of about 20 per cent in total for this year and 1987.

French unemployment

French unemployment rose by 1.7 per cent in April to 2,429m people, our Paris Staff reports. But this still leaves the total number of unemployed only 1.1 per cent above the level of a year ago.

Prediction of further unemployment this year takes no account of the Government's crash programme to provide more jobs for the young by partially waiving social security contributions.

Dutch delay plans for nuclear reactors

BY LAURA RAUN IN AMSTERDAM

AMBITIOUS PLANS for at least two new nuclear power plants in the Netherlands have been delayed — probably for years — and could eventually be dropped.

The proposal for two or more reactors with a combined generating capacity of around 2,000 megawatts is presently among the biggest nuclear projects outside France. But the Christian Democratic-Liberal Government had little choice other than to freeze plans to nuclear energy.

A decade of often vitriolic public debate had kept new nuclear power stations at bay, leaving the Netherlands with only a relatively small 6 per cent of its electricity nuclear generated. The two existing nuclear plants are a 450 MW pressurised water reactor in Borssele built in 1973 and an experimental 50 MW boiling water reactor in Dodewaard.

Chernobyl has whipped up antinuclear feeling, but sentiment is not running nearly so high as in past years or elsewhere in Europe. About 70 per cent of the Dutch population opposes new nuclear stations, according to a recent public opinion poll, compared with less than 50 per cent last January. But the poll also showed that more than half believed the existing plants should be kept open.

Former Turkish PM attacks political curbs

TURKEY'S former Prime Minister, Mr Bülent Ecevit, bitterly attacked restrictions on political life in that country when he addressed a mass audience in Ankara for the first time in six years, Reuter reports from Ankara.

He spoke to several thousand cheering supporters of the small Democratic Left Party, formed by his wife Raheen last year, in an apparent break of a ban on his participation in politics until 1982.

Mr Ecevit, 60, who was premier three times during the 1970s, devoted much of his 90-minute speech to attacking the country's 1982 constitution, which imposed the restriction on him and which he said

country's energy needs by the year 2000. The Parliament agreed with the Cabinet's decision amid amazingly little fanfare considering the Netherlands' long and bitter opposition to nuclear energy.

Two Pakistani F-16s shot down the MiG-21 which was nine miles inside Pakistani territory and had dropped four bombs near Parachinar, close to the Afghan border.

Pakistani soldiers spent yesterday scouring the rugged mountains near Parachinar where the wreckage of the jet was strewn, searching for the missing pilot.

The aircraft, which appears to prove Pakistani charges that Soviet jets violate its air space, was hit one day after the Soviet-backed Kabul government and Islamabad agreed to continue the peace negotiations in Geneva.

Pakistan shoots down MiG-21

BY MOHAMMED AFTAB IN ISLAMABAD

THE SHOOTING down of a Soviet MiG-21 fighter by the Pakistan Air Force during the weekend could lead to increased fighting in Afghanistan and across the Pakistan-Afghan border.

Two Pakistani F-16s shot down the MiG-21 which was nine miles inside Pakistani territory and had dropped four bombs near Parachinar, close to the Afghan border.

Pakistani soldiers spent yesterday scouring the rugged mountains near Parachinar where the wreckage of the jet was strewn, searching for the missing pilot.

The aircraft, which appears to prove Pakistani charges that Soviet jets violate its air space, was hit one day after the Soviet-backed Kabul government and Islamabad agreed to continue the peace negotiations in Geneva.

The talks, which began in 1982, have been held back over the vital questions of the withdrawal of 115,000 Soviet troops from Afghanistan. The Soviet Union believes that if it withdraws its soldiers, the Islamic guerrillas will overrun Kabul and capture the Government from the present communist regime led by President Babrak Karmal.

Western diplomats monitoring the situation said: "If the Soviets and Afghans do not take the shooting down of their aircraft seriously and continue intruding into the Pakistani territory, the cross-border fighting may escalate. But it is also unlikely that they will sit back and cease their operations into and close to the Pakistani border."

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WORLD TRADE NEWS

UK government help for exporters to Africa criticised

By MICHAEL HOLMAN

BRITISH aid, trade and commercial representation in Africa is sharply criticised in the results of a survey of nearly 50 companies published today.

The commercial sections of British embassies and high commissions are often under-staffed and personnel said to lack adequate commercial training, there is "unsatisfactory" provision of export information, and the services of Britain's Export Credit Guarantee Department (ECGD) does not match those provided by competitors, according to responses to a questionnaire circulated to companies with interests in Africa.

The exercise was conducted by a committee comprising representatives of the London Chamber of Commerce and Industry, the East Africa and Southern Africa Associations, and the West Africa Committee.

The committee acknowledges that there is a temptation for companies to claim all the credit for their successes, and blame British government policies and the embassies' shortcomings for all their failures. "Nevertheless," it says, "there is concern about British government support being inferior to the support given by foreign

governments to their business enterprises."

The committee's report highlights five areas in particular:

- The early warning system provided through the British Overseas Trade Board's Export Information Service is considered "unsatisfactory," while posts in Africa are undermanned and often inadequately trained.

Co-ordination of government services available to companies is disjointed and a single reference point is needed.

- Financing of pre-feasibility studies for major construction projects should be one of government's foremost priorities when considering the application of bilateral development funds.

- The ECGD does not match the support provided by competing export credit agencies.

- The services of the Department of Trade and Industry, the NOTE and other government and quasi-government bodies are insufficiently known to British business, says the committee.

"British aid, trade and commercial representation in Africa," London Chamber of Commerce and Industry, 69 Cannon Street, London EC4N 5AB. Tel 01-248 4444.

Norwegians to build Bosphorus ferries

By Fay Gjester in Oslo

FJELLSTRAND, A west Norwegian shipyard which specialises in building high-speed, aluminium passenger ferries with catamaran hulls, has booked its largest-ever order—for 10 vessels each 38.8 metres long, with seating for 150.

The contract, worth about \$38m comes from a newly-established company in Istanbul, Albatross Shipping, which will operate a service across the Bosphorus Straits, linking the Asian and European halves of the Turkish city.

The first ferry will be delivered by the end of February 1987 and the others by September 1988. Five will have a maximum speed of 25 knots, and the others of 22 knots.

Fjellstrand is reported to be taking a stake in Albatross, and that the 10 ships to be built on credit will be paid for from operations.

Fjellstrand's managing director, Mr Erik Nævdal, conceded that Fjellstrand was "helping to establish" Albatross Shipping, but said that his company had not yet decided whether it would actually take a stake in the new company.

"British aid, trade and commercial representation in Africa," London Chamber of Commerce and Industry, 69 Cannon Street, London EC4N 5AB. Tel 01-248 4444.

Mary Frings reports from Dallas on the Teresat project China launch for US satellite group

THE US Teresat project, which plans to use China's Long March 3 carrier rocket to put two commercial telecommunications satellites into orbit, will be funded by a \$80m public share float, together with some private equity and loan finance.

Mr Henry Schwarz, president and chairman of Universal Satellites (Usatco)—which is a 25 per cent equity holder and managing partner in the Teresat consortium—said yesterday two US companies had expressed interest in underwriting the public issue, which would be offered in the market "as soon as the pieces of the project have been put together." He declined to name the potential underwriters at this stage.

He said China's Great Wall Industry Corporation was offering preferential launch and insurance rates, but would not be involved in financing either the purchase of the two satellites from Lloyds of London or the cost of launching them.

Lloyds underwriters have been holding Western Union's Weststar six and the Indonesian government's Palapa B satellites as salvage since 1984, when the US Space Shuttle Discovery recovered them from faulty orbits.

If they conclude a package deal with Teresat at the reported price of \$50m, they will recoup less than a third of the \$180m paid out in insurance claims, to say nothing of

the cost of the retrieval operation.

The Teresat project is unique not only because it is based on salvaged hardware, but because it promises to give Chinese technology its first big breakthrough into the Western commercial market.

To achieve this, the Chinese were prepared to cut satellite

seated to the real estate market. Its biggest venture so far is a \$2m terminal project in the port of Houston, comprising four cargo docks, a main-grade elevator and a tank farm used for export storage of edible oils. FNT is the managing partner and majority shareholder in the limited partnership formed to own the project.

FNT's role in Teresat is not only to raise finance, but also to provide an interface with the real estate community. Teresat's targeted customers for satellites, telecommunications equipment and their tenants in industrial parks and office buildings throughout suburban US.

Mr Besbourn says there is a demand for what he calls "enhanced tenant services" such as shared data transmission and video-conferencing facilities, which could add \$5 a square foot to the rental value of commercial property. Teresat will mount an aggressive marketing campaign in the next six months, and is hoping to secure commitments for 50 per cent usage of Weststar's 24 transponder capacity by the time the satellite is launched next year.

If this usage level is achieved on each satellite, the annual lease revenue would amount to about \$20m, at the projected rate of between \$800,000 and \$1m per transponder.

Brazil subsidy challenged by Eximbank

THE US Export-Import Bank has once again challenged Cacax, the Brazilian export credit agency, for offering to sell hydroelectric power plant equipment in the US with subsidised export financing. Nancy Dunne wrote from Washington.

Eximbank is offering a loan of \$4.2m at 6.5 per cent to finance the sale of turbine generators for a project on the Youghiogheny River near Pittsburgh. The offer is in direct competition with a bid from Votub-Brasil of São Paulo.

The bank is backing Allis-Chalmers Hydro of York, Pennsylvania and Century Steel-erector of Pittsburgh, under a provision of US law which allows Exim to offer subsidised financing domestically when foreign financial subsidies may be "a significant factor" in a deal.

Mr John Bohn Jr, the bank's chairman, said he is especially concerned about the Brazilian offer of low interest rate US dollar financing when Brazil is ignoring arrears of \$205m on its loans from Eximbank.

Caribbean leaders head for Tokyo

THE prime ministers of three Caribbean island states—Antigua, St Lucia and St Vincent—are going to Tokyo this week to discuss trade, aid and investment possibilities in the Organisation of Eastern Caribbean States countries, writes CANADA James In Kingston.

The organisation groups the former British colonies in the Leeward and Windward islands. Mr Jack Compton, St Lucia's Prime Minister said they would be seeking to redress the considerable trade imbalance with Japan.

SHIPPING REPORT

Lower oil prices help to increase tanker rates

BY ANDREW FISHER, SHIPPING CORRESPONDENT

TANKER RATES moved further ahead last week, as the continued low level of oil prices stimulated demand and led to more big tankers leaving their lay-up berths.

Imports of crude oil into the US east coast and northern Europe were also forecast to rise strongly in the next four years in a study by London-based Drewry Shipping Consultants.

Most of the increase would come from the Middle East. Drewry said total world tanker employment would rise to some 190m dwt in 1990 from 182m dwt in 1984 and a much reduced 164m dwt in 1985. The present crude oil tanker fleet is just over 200m dwt.

From the Gulf, rates took off last week past the top end of the Worldscale 20 range, where they have been stuck for many months, to reach Worldscale 35 for 250,000 dwt vessel to the West.

Owners were also offering tonnage to charterers at rates

Brel wins rail coach order from China

By the World

British Rail Engineers (Brel), which is expected to announce early this week, has landed its first order in the huge Chinese market for rail coaches.

A 5m deal has been signed after 15 months of talks for Brel to build three prototype vehicles based on the company's design for a high-tech inter-national coach. Brel will be responsible closely to its Chinese partners in China's passenger car factory at Changchun, where the vehicles will be built.

Mr Philip Norman, Brel's chairman and managing director, said: "We have secured one of the most prestigious and significant early projects of its kind, which could be typical of the scale of significant investment in hard-ware and software in the market. Brel and the Chinese supply industry are well placed for further business."

The Chinese plan to have 1,500 coaches by the year 1990 based on the prototype types to be built at Derby plant. The placing of the order will have an effect on the imminent announcement of redundancies.

Competition to sell aircraft intensifies

By Robert Thomson in Tokyo

THE COMPETITION to supply China's increasing aircraft needs has been particularly evident in the past week, with leading US manufacturers displaying their wares at an aerospace exhibition here, and Boeing formally announcing on Saturday the sale of eight aircraft to the Civil Aviation Administration of China (CAAC).

Also, the United Technologies Corporation announced at the weekend that China would assemble Pratt and Whitney engines under a licensing agreement with the China National Aerospace Technology Import-Export Corporation for the country's Y-12 commuter planes.

Boeing's vice-president of international sales, Mr Robert Norton, said his company was convinced that "We must do more than just sell planes to China," and is looking for a suitable manufacturing agreement similar to one arranged by McDonnell Douglas.

McDonnell Douglas has signed an agreement for the assembly of 25 MD-80 twin-jet transports in Shanghai with the Shanghai Aircraft Industrial Corporation. The aircraft will be partly assembled in Long Beach, California, and then shipped to Shanghai for completion.

Mr Norton said Boeing had been discussing the sale of military avionics with Chinese officials—in particular, early warning systems. He said the size of the Chinese market is difficult to gauge, but he envisages demand will be strong for many years.

The strength of the market will depend on the continuing drive of China to upgrade its civilian and military air fleets, and the country's ability to develop its own aircraft, an ability that has been given priority.

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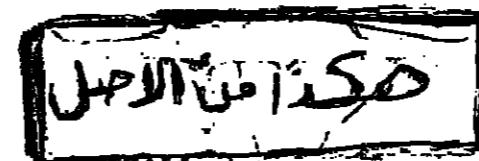
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World Economic Indicators

Foreign Exchange Reserves (US\$bn)

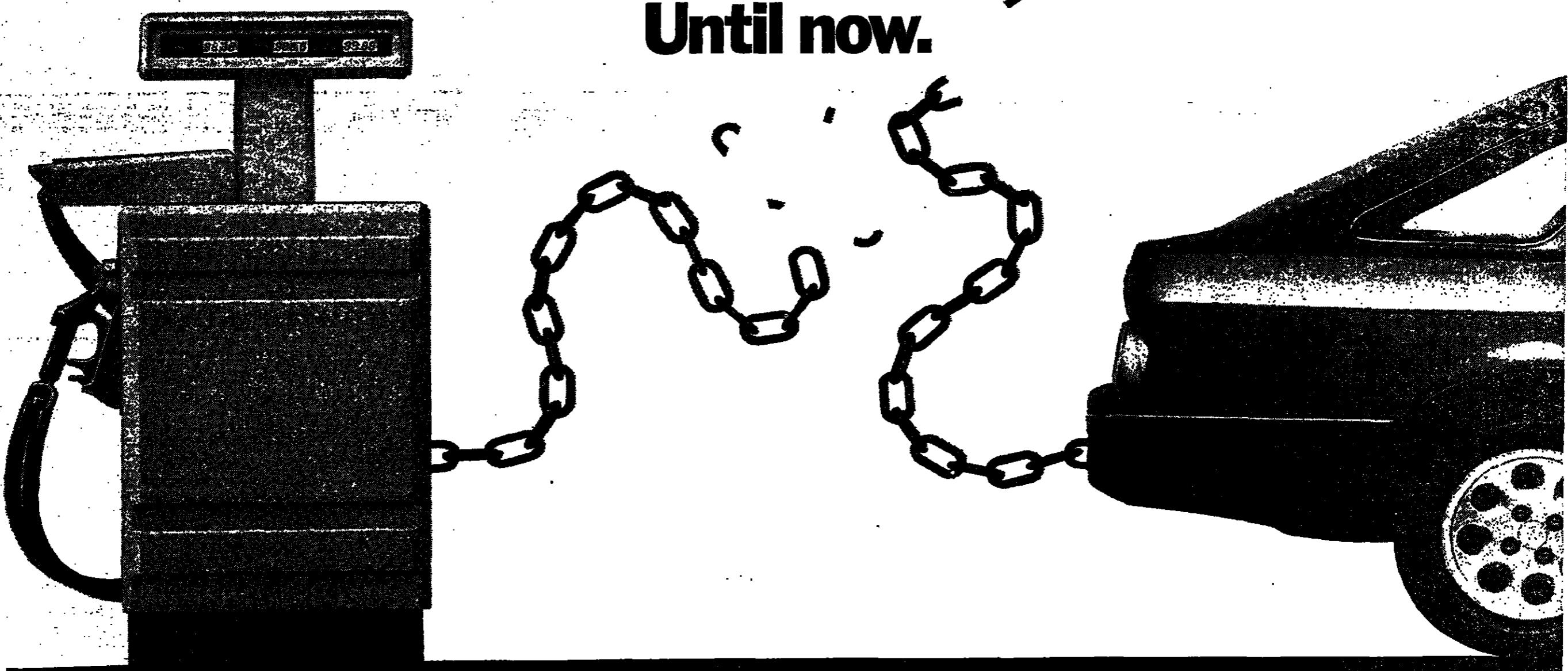
	Mar. '86	Feb. '86	Jan. '86	Mar. '85
US	13,965	14,202	13,318	7,047
UK	10,733	10,513	9,834	7,020
West Germany	39,867	41,000	39,653	32,101
Japan	23,540	23,192	22,769	22,477
Italy	13,370	12,559	12,204	12,204
Belgium	3,981	4,122	3,927	3,773
Netherlands	9,284	9,495	9,237	4,774
France	13,446	12,836	12,319	11,012
	Dec. '85	24,319	21,502	19,102

Source: IMF



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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

VERY discreetly, a revolution is taking place at one of the venerable French "grandes écoles"—the institutions at the zenith of the French educational system which have groomed generations of French leaders in business, politics, public service, science and the arts.

The Ecole des Hautes Etudes Commerciales—HEC for short—was established more than 100 years ago. Now France's leading business school is about to embark on a highly controversial venture for an establishment whose basic mission, like the other grandes écoles, has been to promote and defend the interests of French business and culture. Starting next October, HEC will offer its classic two-year advanced business management course in English as well as in French. It will be the first time that one of the flagships of French higher education will run its curriculum for the most part in a foreign language.

"It's bound to provoke a fuss," acknowledges Jean Paul Laron, the director of the business school. "But as a leading business school we can't survive to realities." he explains. "Our aim is twofold," he adds: "to bring into HEC cultures which are not at present incorporated in the school and secondly to expose French students to the realities of an international environment."

Although other business schools in Europe like Bocconi in Milan and Barcelona have already experimented with English language curricula, the decision for HEC was much more difficult to take. "Many people will probably criticise us for undermining the French language and culture. Some will call it a retreat or a defeat," says Laron.

Indeed, President François Mitterrand has campaigned vigorously to protect and pro-

Paul Bettis explains why France's leading business school is internationalising its curricula

mote the French language and culture. Only recently he went as far as suggesting that French should be able to replace English as the language used in computer sciences and information processing technologies.

Laron says that the HEC English initiative, dubbed by the school as its "international track," would never have been possible five years ago. He recalls how HEC sent posters to Hong Kong four years ago to recruit students from the colony and from other Far East cities. But the French diplomatic authorities in Hong Kong sent the posters back because they were in English and not in French. "How could you be expected to encourage students from Hong Kong to come to do their advanced management studies here with French posters?" remarked Laron.

But the HEC director, backed by the Paris Chamber of Commerce, which established HEC in 1881, and owns the school, believes that what HEC is now doing will help French business by making it more international and opening it up more to the outside world. The move is also the latest in a series of major evolutions at HEC during its long history to help the school stay at the top of the business school league.

Advocate of the case study

FRANCIS LORENTZ at 44, relaxing in his neat modern office in the Avenue Malakoff in Paris, is the picture of the modern breed of French business manager—blending entrepreneurial spirit with the classic self-confidence of a French technocrat. Since 1982, Lorentz has been managing director of Bull, the French nationalised computer group, and the twin architect with Jacques Stern, the chairman, of the company's recovery and return into the black.

Lorentz, inevitably, is also a product of the grandes écoles. First he went to HEC "where I got a lot of practical knowledge, basic accounting training and a sense of the concrete" and then to the Ecole Nationale D'Administration (ENA), the stable of top French technocrats and public servants, where he learnt the art of synthesis and expression.

"HEC teaches you how to act while ENA gives you a macro-economic vision," he says. While he appreciated the practical and pragmatic



Jean Paul Laron: "It's bound to provoke a fuss"

HEC in 1964 was already a pioneer among French grandes écoles by deciding to decentralise itself and moving out of Paris to a leafy American-style campus at Jouy-en-Josas, near Versailles. It set up its own permanent teaching staff with a faculty of 100 professors. It adopted the Harvard Business School system of the case study approach but adapting it to French needs. Its teaching staff built up a major portfolio of 800 case studies, and students spent an increasing part of their studies with a company to gain first hand on the job

career experience. The school also developed specialised courses in international affairs, exchanges with other leading business schools including Berkeley in California and the London Business School, and made foreign languages a compulsory part of the curriculum.

At a time when French business has become more than ever exposed to an international environment and market, the new all English course will not only give graduates who opt for it fluency in English but will also initiate them straight away into an international Anglo-

found secondary education internationally bound."

At HEC, Lorentz enjoyed the school's flexible and liberal structure. "It taught me the importance of the market, to respect financial balances without which everything will ultimately collapse, and the spirit of enterprise. In an enterprise you create and take risks; in the administration you essentially manage," he remarks.

He especially enjoyed his last year at HEC when the Harvard system of case studies was first introduced. He later spent a year tutoring at HEC and helping Didier Pheust - Valencienne, now chairman of the Empain-Schneider conglomerate, to

Saxon cultural and business environment, says Laron.

French students who choose the all English course will be exposed far more to international business and companies than in the traditional French language curriculum. Although the courses are fundamentally the same, the sequence of case studies will inevitably be different. This is because the French management programme is concentrated on a high proportion of French cases or international cases involving French companies like Renault and American Motors Corporation (AMC), the US car company 46 per cent owned by the French state motor group.

In the 1960s when HEC left Paris for its new campus, the idea was to try to build a French style business school with publications in French and a portfolio of French case studies. We have achieved this over the past 20 years. Now we must develop international cases," says one of the professors closely involved with the English language initiative.

Rather than studying Renault, students might devote as much if not more time looking at the problems of BL, Britain's state-owned motor group. Instead of studying the strategy of a large French conglomerate like the Compagnie Générale d'Electricité, the English curriculum is likely to concentrate more on foreign conglomerates like ITT. Moreover, students will also be encouraged to gain their on-the-job experience with a company abroad.

For HEC, the new initiative will also be a way of attracting top students and leading business professors from other

countries to the school. Laron seems especially keen to attract students from Japan and other parts of the Far East to do their advanced business management studies at HEC.

"If we work only in French our overall student selection is inevitably limited, especially for students from Asia or Japan who need to work in English," he explains, adding: "We also want to attract people who want to come to HEC but can't because of the language problem." HEC's target is to offer about half the places of its new English curriculum to foreign students and the rest to French students.

Competition to enter HEC is at present very fierce—not surprisingly since every student is virtually guaranteed a good job even before graduating. Indeed, an average of 10 jobs is available for every student to graduate from HEC. Of the 12,000 graduates currently working about 2,000 are chairmen of companies. The chief executives of 10 of France's top 100 companies have also been to HEC.

But for all its fame in France, HEC is probably less well-known abroad than Insead, the European business school at Fontainebleau. "Because of its international image, many foreigners often think that the Paris business school is in Fontainebleau when it's in fact here at HEC," said an HEC professor.

In competition with Insead, HEC will also be offering a business management programme in English for experienced executives. This, too, has provoked some raised eyebrows. One of the organisers of the English course for executives said she had sent out letters in English to advertise the programme. "We received a number of angry letters back asking us why we couldn't write in French."

develop the case study system at HEC.

After HEC and ENA, Lorentz spent his mandatory 10 years in the French administration. ENA graduates must all do 10 years in public service after graduating from school. He then went to work as deputy managing director of the Lyonnais des Eaux, the large French water distribution group, before going to Bull.

If he had to start all over again, Lorentz says he would again apply for HEC. "But I'm not so sure about going back to ENA. I think I would probably pick a US business school after HEC this time if I had to do it all again now."

Lobbying

How and where to influence policy

THE BRITISH tend to be woefully ignorant about the way in which their political institutions work. That lack of knowledge about Westminster and Whitehall must be minimised many times when it comes to knowing about who does what in the European Community's array of institutions. Even a government minister was heard recently to ask an aide for a quick teach-in on the role of the Commission—and he was taking part in a meeting of Community ministers.

The guide is edited by William Rodgers, who has decided sensibly that businesses want more than explanatory charts. As the former head of transport, which comes in for more than its fair share of lobbying, he gives advice on how to approach ministers and officials and who to meet. Other heads of departments, such as the Civil Service and the Royal Household, may be less well known, but telephone numbers are given.

Frequently, however, these are only general switchboard numbers, the real names and right and better equipped on the score sheet. The Civil Service and the Royal Household are only about one-third the size of the guide.

The section on the European Communities explains the workings of the various institutions. But there is no guide to each Commission, and heads of the directorates-general. It also lists Community directives, and proposed directives, particularly those that will affect business. This is all information that could be obtained with a few phone calls to the Community's representative office in Brussels, but obviously it helps to have everything neatly summarised.

For this you pay £70, plus £5 for the binder, which would cover a lot of direct telephone calls. But the guide also has the merit of a loose leaf format, with easy signposting, and the opportunity to up-date information three or four times a year for which you pay £5 a time.

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Gulf International Bank B.S.C.

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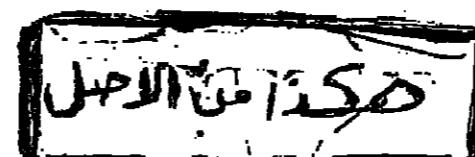
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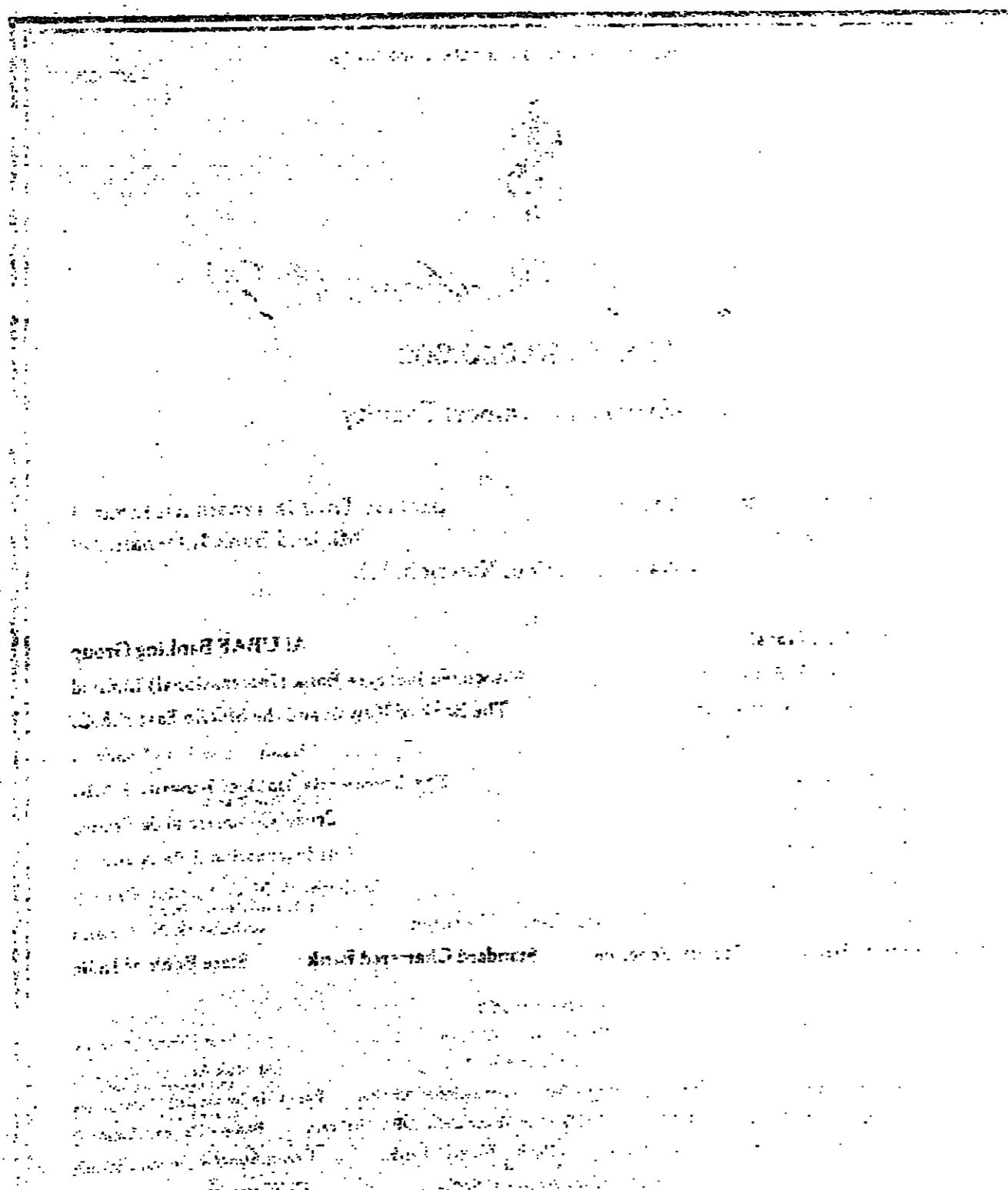
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Continuous a. The state of being continuous; an uninterrupted connection or succession in time or sequence; unbrokenness, uninterrupted duration.

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UK NEWS

Murdoch considers initiative to end print dispute

MR RUPERT MURDOCH'S News International is considering a radical initiative to break the deadlock in the dispute over its new printing plant at Wapping, east London. Philip Bassett, Labour Editor, writes.

About 5,500 print-unit members were sacked for going on strike over the move to Wapping. The unions have only about 10 days left to meet the company's May 30 deadline to respond to its existing offer of its Gray's Inn Road site in

London, where The Times and The Sunday Times used to be printed, and of £15m compensation for those former employees unable to obtain work on any new paper printed by the unions there.

The indications are that the unions will be unable to meet the deadline. They are to meet formally for only the first time today Mr Frank Barlow, chief executive of the Financial Times, to discuss in detail their request to him to look into the feasibility of printings a La-

bour movement paper from the Gray's Inn Road plant.

The unions are setting in train a much longer, market-researched study into the possibilities of a new paper. The study will take nine months.

Mr Murdoch is thought to be unlikely to accede to such a timetable, particularly when he and the company have doubts that the unions would finally be able to deliver the company of an asset its senior managers are convinced it no longer wants.

are likely to emerge tonight when Ms Brenda Dean, general secretary of the largest union, Sogat '82, addresses a meeting of its London branches.

Mr Murdoch is understood to be ready to try a further, two-pronged initiative to resolve the dispute:

• The Gray's Inn Road plant could be put up for sale on the commercial property market. It would relieve the company of an asset its senior managers are convinced it no longer wants.

• The compensation money - and there may be more on top of the £15m already offered - would be put into a trust fund. Sacked former employees would then be invited to apply individually for compensation money. Such a move would be resisted by the print unions and seen as a clear attempt to break their unity and collective actions.

The intention of the two moves combined would be to put pressure on the unions to reach a settlement, firstly by withdrawing in effect the

current offer and secondly by making an appeal to union members over the heads of their leaders.

Both the company and some print-union leaders believe that it may become necessary either for Sogat to remove the union cards of some its London militants or for the Trade Union Congress to act as it did in the 1983 British Rail strike to settle the dispute with the train drivers' union Aslef, by finding a formula which would declare the dispute to be over.

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INSIGHT INTO CORPORATE STRATEGY

**BANK OF TOKYO:
Welcoming Change**

The Bank of Tokyo is widely recognised at home and abroad as Japan's most innovative international financial institution. Known initially for its global financing operations as Japan's sole specialised foreign-exchange bank, the Bank of Tokyo has evolved with the deregulation and expansion of world financial markets into a modern provider of full-range financial services worldwide.

The bank's headquarters and 32 branches in Japan form the nucleus of an international financial group of more than 250 overseas offices, subsidiaries and affiliated institutions. The Bank of Tokyo was one of the first participants in the currency swap markets, maintaining swap specialists in London, New York and Tokyo and recently arranged an innovative 30 billion yen zero coupon swap for GMAC. The Bank of Tokyo Group is also a highly visible participant in financial advisory services and project finance.

With its seasoned international network and history of innovation, it's not terribly surprising to hear that the Bank of Tokyo warmly welcomes deregulation and the opening of Japan's financial markets.

By Glenn Davis



Mr. Minoru Inouye
President
The Bank of Tokyo, Ltd.

Appreciating Yen

Davis: *The yen has witnessed extremely rapid appreciation in the past few months. How do you see the situation?*

Inouye: Back in 1978, there was a similar appreciation of the yen, but the circumstances were quite different. The single largest difference was the oil price situation. After hitting the highest point against the dollar at \$175.50 in October 1978, the yen plummeted sharply to as low as the 250 level in 1979 amid fears that the Japanese economy would deteriorate in the face of the second oil crisis. Therefore, the spell of the appreciated yen lasted for only a very short time in 1978.

The situation this time, however, is quite different because the basic economic fundamentals are more solid, and the prices of oil and other natural resources, of which we import a lot, are stable.

As stressed in the recent Maekawa report, I believe that a continuing large current account surplus would create a critical situation. I think it is necessary for Japan to contribute to the harmonious development of the world economy by implementing some of the measures proposed in the report, such as expanding the domestic economy and restructuring industries to make them more complementary with their counterparts in the rest of the world. I strongly believe that we should make use of the present situation of a strong yen to change the Japanese economic structure in ways that will make it more harmonious with the rest of the world.

Davis: *Your bank increased its capital last September. What factors brought on such a move?*

Inouye: We increased our capital from \$8 billion Yen to 106.5 billion Yen. We believe that the most appropriate capital size should be decided only after careful study of a comparison of debt cost, the revenue level, total assets, and dividend policy. We had been contemplating this move for a long time, but conditions were not quite right until last year. We are glad we made the move then, and you might have noticed that many other large banks followed our lead.

Always First

Davis: *You just pointed out something that I have always wondered about. How is it that your bank so often comes in first?*

Inouye: Because of our wide range of assets, the Bank of Tokyo has been able to take the lead in many new forms of business both in Japan and abroad. In fact, we have the longest history of any foreign exchange bank in Japan.

As the Bank of Tokyo, we recruited the staff and took over the assets from our predecessor, the Yokohama Specie Bank in 1947, thus developing a wide base during the 50's and 60's. For example, in 1958, we invented a new instrument for foreign currency-denominated funding; we introduced a bill of exchange drawn on American banks, as well as acceptance financing discounted by those banks.

In 1959, we were the first Japanese bank to become eligible for our B.A. from the Federal Reserve Bank of New York. Also in 1959, we were the first among the Japanese banks to participate in the Euromarket, where we quickly accumulated sizeable deposits.

After the first oil crisis, we recycled petrodollars from Middle Eastern clients through these instruments. This, in turn, contributed strongly to the growth of developing countries. In the 1980s, some of these countries began having trouble paying off their debts, so we have in some cases acted as their advisors in helping to solve this difficult problem.

Davis: *I hear that the Japanese Ministry of Finance is planning to review all Japanese banks' capital ratios in May this year. I understand that you are studying this matter. What are your findings?*

Inouye: I think our total balance sheet size is under firm control now and is enjoying reasonable growth. Though it is often said that Japanese banks generally have low capital ratios, the big Japanese banks (mainly city banks) usually have large hidden reserves and a big portfolio of stocks at the acquired prices. Their capital ratios must therefore be high in real terms, and our bank is no exception.

Also, it is most likely that the new regulation is expected to bring the capital ratio to a rather high level. I think it will take about five years for the new guidelines to be completely implemented. Our stance is that all contingent liabilities which are on balance should be excluded, in order for Japanese banks to have equal footing with U.S. and European

banks. But regarding the risk of "off-balance business", that would have to be studied further.

Interest Rate Deregulation

Davis: *There is certainly a lot of interest rate deregulation going on these days in Japan. How is this trend affecting your business?*

Inouye: This trend occurred quite late in Japan, but the deregulation of interest rates is constantly advancing. Deregulation of interest rates on large-sized deposits was introduced in October of last year for deposits of up to 1 billion yen, and more recently for those up to half a billion yen. These moves will mean fierce competition for banks.

At the same time, I think this trend is positive because it will also bring new business opportunities.

Davis: *Japan's GNP now occupies more than 10 per cent of the total free world economy. How will Tokyo eventually expand into a financial centre like New York and London?*

Inouye: With the rapid development of financial deregulation in Japan, Tokyo is taking on greater importance after London and New York for at least three reasons.

First is Japan's geographic location. As Tokyo's time is just about midway between that of Europe and North America, it qualifies as a financial centre in this age of 24-hour dealings.

A second and more substantial reason is Japan's political and economic stability. Political stability makes the Tokyo market more attractive in terms of country risk, while economic stability supported by low inflation and a continued current account surplus helps Tokyo not only mediate the flow of funds on a global level, but also export its funds overseas.

Third is that Japan is vitally situated in the centre of the Asia-Pacific region, which shows great growth potential.

Economic development and trade expansion in this region will increase demand for

funds, resulting in increased use of the Tokyo market.

Davis: *I am interested in your bank's long relationship with the People's Republic of China. Where does this deep interest evolve from and why?*

Inouye: Well, China has a great possibility for further growth towards the 21st century. China is one of the most important nations for Japan as it is one of our closest neighbours, and of course, it also has the potential to become one of the greatest economies in Asia. That country also has a large population and therefore a possibility for developing their markets for consumer durables. Japanese companies can produce good merchandise that is suitable for China.

We believe that the cultural affinity between our two countries is also an advantage, and that we will be able to work out a complementary economic relationship.

In fact, our bank has had a long and productive relationship with China. We were the first of all foreign (and Japanese) banks to open an office in Beijing. We have helped the Bank of China issue Samurai bonds in Tokyo, and we actually served as a trustee for their first such issue here.

Opportunities For Women

Davis: *Japan just recently passed an equal opportunity law for women, but I have noticed that your bank has long maintained one of the most liberal policies among Japanese companies for female employees. Could you expand on this?*

Inouye: For the past 25 years, we have followed the policy of allowing women to become managers. During this period, we have sent many of our female employees overseas to receive advanced training in various financial fields. We now have more women in responsible positions than any other Japanese bank.

Davis: *Your bank is so active overseas that I find it difficult to ask which project would be of most interest. What about your involvement in the joint project between Great Britain and France for a tunnel under the English Channel?*

Inouye: There were actually three proposals made, I understand, with the Tunnel Group winning out in the end. We were named as the regional coordinator for this joint project, responsible for looking after syndication and documentation. There is no doubt that we were chosen as such because of our position as the number one Japanese bank in international project finance. We have been involved in nearly 30 infrastructure construction projects around the world and have the largest staff of any Japanese bank involved in this field.

Government faces embarrassment over Leyland Bus offers

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THE UK Government faces further embarrassment over its attempts to return parts of BL, the state-owned vehicle group, to the private sector because three firm bids have now been made for Leyland Bus.

One of them is from a Leyland Bus management-led consortium which will be bound to attract support from many Conservative MPs whereas, the Government, previously, seemed inclined to sell the bus group.

This would allow much-needed further rationalisation of the UK bus manufacturing industry - particularly for double-deckers - to take place quickly.

Leard, which owns Leyland Bus, main UK competitor Metro-Cammell Weymann, has also put in a bid, as has Aveling-Barford, the construction equipment group.

At one stage it seemed the management consortium, including Mr Ian McMillan, Leyland Bus managing director, might have severe problems finding financial backers. But it emerged at the weekend that the consortium is being advised by merchant bankers Kleinwort Benson.

Kleinwort said it would wait until the BL board made its decision before finalising funding for the consortium's proposals.

Although the bank did not say as much, this will save money should BL decide either in favour of one of the consortium's two rivals or, as was the case with Land Rover recently, not to sell Leyland Bus after all.

Fiat makes return to executive car market

BY OUR MOTORING CORRESPONDENT

FIAT is to return to Britain's executive car market next month with the launch of the Croma, the Italian producer's first big car with front-wheel drive.

Since the Fiat 130 was dropped in 1977, the group has not been represented in the executive sector in the UK. It is returning at a time when the sector is expanding - but mainly because a string of models is being launched.

Fiat's isolated Britain's best-selling executive car, the Granada, last year and still to come is a heavily revised Vauxhall Carlton and the Rover 800 from BL's Austin Rover subsidiary.

Last year 138,433 executive cars were registered in Britain, up from 47,563 cars

Brands Hatch acquired

BY LISA WOOD

THE FUTURE of motor sport at Brands Hatch and two other British racing circuits has been secured in a £5.25m deal.

Brands Hatch in Kent, Croft Park in Cheshire and Snetterton in Norfolk have been bought by Mr John Foulston, chairman of Atlantic Computers, from Eagle Star Holdings, part of British American Tobacco.

Mr Foulston, a vintage motor racing enthusiast, has bought the race tracks in his personal capacity. He and his family will own 90 per cent of the shares, with the remaining 10 per cent held by the present managing director of the three circuits, Mr John Webb, and his wife.

The cash purchase ends months of speculation over the future of Brands Hatch and fears that it could be sold for property development.

Machine tool sales up 15%

BY ALAN COOKE

SALES of machine tools in the British market in the three months ended February were 15 per cent higher than in the previous three months, according to Department of Trade statistics.

Despite a 10 per cent drop in exports during the period under review, the surge in home trade was enough to produce a net increase in sales of 4 per cent for the three months.

Government figures, published in the latest edition of British Business, show that new orders rose by 7.5 per cent and 2.5 per cent in the home and foreign markets, respectively.

Orders in hand fell by 13 per cent at home and rose 5 per cent in export markets.

The new system is expected to rely heavily on an advanced form of information store called a relational database.

Barclays set to conform system

BY ALAN COOKE

BARCLAYS BANK is to standardise its middle tier international electronic banking operations on systems now being developed by Financial Information Services (FIS), a subsidiary of the US computer company Control Data (CD). The systems will run on minicomputers built by Digital Equipment of the US.

Last week the bank announced it had signed \$16m agreements with FIS for the supply of software and services over the next three years. Total value of the project, including development costs, spent by FIS and Barclays, is expected to exceed \$15m.

The new system is expected to rely heavily on an advanced form of information store called a relational database.

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UK NEWS

MPs urge Government to support shipbuilding industry

BY ANDREW FISHER, SHIPPING CORRESPONDENT

THE GOVERNMENT will come under strong pressure this week to act in support of the UK merchant and naval shipbuilding industry, which faces heavy redundancies because of the lack of new orders.

MPs from shipbuilding areas, mainly in Scotland and north-east England are today due to meet Mr Paul Channon, Trade and Industry Secretary, to discuss the crisis at state-owned British Shipbuilders, which last week announced 3,500 redundancies.

The Government is not thought likely to shift from its view that the worldwide difficulties of shipbuilding make it hard to justify special measures for the declining UK industry.

Wednesday's shipbuilding debate in the House of Commons is expected to be contentious as MPs express concern over the rundown of the industry. Shipyard workers have been voting this weekend over whether to agree to a token one-day strike on the same day as the debate.

The privatised warship yards are suffering from the slowdown in

ton. Both yards need more work to avoid further job cuts.

Swan Hunter, the Tyneside warship builder employing 4,500 people, is planning to tell unions of proposed redundancies. Recently, it lost a £130m order for a complex naval support ship to state-owned Harland and Wolff of Belfast.

Yesterday, Swan said failure to win this contract and the lengthy delay in the ordering of a promised Type 23 frigate were "of utmost concern to the entire company."

Swan was promised the warship order in January 1985 after Cammell Laird on Merseyside was awarded the last of the Type 22 frigates to keep it open but needs work cuts and the possible eventual disappearance of the industry.

British Shipbuilders is pursuing ferry and container ship orders in the UK and abroad but needs work immediately. Its new design for a naval support vessel, cheaper than those now available, would provide three years' work for one yard, if the Government placed an order.

Competing with Swan and Cammell for future Type 22s will be Yarrow on the Clyde, Scotland, and Vosper Thornycroft in Southamp-

Professor Smith to quit House of Fraser

By Martin Dickson

PROFESSOR Roland Smith is leaving House of Fraser, the stores group, after six years as chairman - most of them spent fighting off a takeover threat from Lourho, the conglomerate.

His departure comes 14 months after House of Fraser was acquired for £515m by the Egyptian Al-Fayed family.

Mr Ernest Sharp, House of Fraser's deputy chairman, is also leaving.

The chairmanship of the group - which includes Harrods, the Knightsbridge department store - will be taken over by Mr Ali Fayed, one of the three Al-Fayed brothers.

The family recently announced that Mr Brian Walsh, the head of Australia's David Jones stores group, would take over as chief executive of House of Fraser on July 1. Prof Smith is expected to leave in the next few weeks.

A representative of the Al-Fayed said yesterday there was no question of a rift between them and Prof Smith, who had done an excellent job in moving the group forward while fighting off Lourho. He will remain a consultant to the family.

Prof Smith, 57, was quoted as saying that after six years in the job he wanted the opportunity to do something different. A professor of marketing at Manchester University, he is already chairman of Senior Engineering, Resident International and Barrow Hepburn and holds several other directorships.

He was brought on to the House of Fraser board in 1980 to help to counter a threatened takeover bid from Lourho, headed by Mr "Tiny" Rowland, which had built up a 29.9 per cent stake in the group. He successfully lobbied for a Monopolies Commission inquiry into a Lourho bid.

Lourho eventually sold its stake to the Al-Fayed, who last year made a successful bid for House of Fraser which was not referred to the Monopolies Commission. Lourho could not launch a counter-bid because it was bound by undertakings not to do so given in 1983 at the time of the Monopolies Commission inquiry.

The most concrete result of those reviews was the 1980 Competition Act, which gave the Office of Fair Trading (OFT) extensive powers to

Employers press for Whitehall review of competition policy

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

THE CONFEDERATION OF British Industry (CBI) will this week put pressure on the Government to press ahead with a wide-ranging review of UK competition policy and to clarify existing merger policy in the wake of the recent wave of large-scale mergers.

Such a review was promised by the Government earlier this year but has still not been formally announced. The delay has been caused partly by the pressure on the Department of Trade and Industry's time after the Westland and Land Rover affairs, as well as by Whitehall delays on the terms of reference for the review.

The CBI, however, has become concerned at these delays and at its council meeting on Thursday will call on Mr Paul Channon, the Trade and Industry Secretary, to start the review as quickly as possible.

Sir James Cleverdon, CBI president, said yesterday: "CBI members are concerned about the interpretation of merger policy following the current outbreak of 'merger mania'."

He said: "Uncertainty about the application of restrictive practices policy, particularly in relation to collaborative ventures, has also increased the need for a review."

Sir James believes that one of the main tests of UK competition policy must be to encourage British companies to become more competitive in international markets. "Competition policy must also take account of the need for adequate protection for the consumer," he added.

"In view of the efforts to create a genuine 'internal' market within Europe, the review should look carefully at the scope for further integration of EEC and UK competition policies."

One problem area that has emerged, however, has been the OFT's practice of giving confidential guidance to companies before a bid is announced. In some recent cases of contested bid battles, OFT officials have felt that their advice may have been misused, such as to attract a "white knight" rival bidder.

"Certainly we are becoming a bit more reluctant to offer confidential guidance," admits Sir Gordon.

The review is likely to concentrate on areas such as whether merger investigations can be speeded up. Although the OFT takes only three weeks to decide whether or not a bid should be referred to the Monopolies and Mergers Commission, the commission takes six months to reach its verdict.

Swire Pacific Limited

Final dividends for the year ended
31st December 1985

Scrip Dividends

The average last dealt prices of the Company's shares on the Hong Kong stock exchange for the five trading days up to and including 16th May 1986 were:

	HKS
'A' shares	13.20
'B' shares	2.19

In a letter to shareholders from the Chairman dated 5th May 1986, it was announced that the recommended final dividends for 1985 of 97.06 per 'A' share and 19.46 per 'B' share will take the form of scrip dividends to be settled by the issue of additional 'A' shares and additional 'B' shares respectively, but that shareholders will be able to elect to receive dividends in cash in respect of all or part of their shareholdings. It was further announced that entitlements to fractional shares will be disregarded and the benefit thereof will accrue to the Company.

Applying the average last dealt prices noted above, the number of new shares which shareholders will receive in respect of their existing shares on the record date of 25th April 1986, for which elections to receive cash are not deposited by 26th May 1986 either with the Registrars in Hong Kong, or with the Registrars' Agents in the United Kingdom, will be calculated as follows:

For 'A' shares:	Number of new 'A' shares to be received	=	Number of existing 'A' shares	×	0.970
For 'B' shares:	Number of new 'B' shares to be received	=	Number of existing 'B' shares	×	0.194

and will be rounded down to the nearest whole number of new shares, fractional entitlements being disregarded. The new shares will rank pari passu with the existing shares of the Company except that they will not rank for the final dividends in respect of the year ended 31st December 1985 or for the capitalisation issue which will be considered at the annual general meeting of the Company to be held on 29th May 1986.

Subject to the approval of the recommended final dividends by the shareholders at the annual general meeting of the Company, certificates for the new 'A' shares and 'B' shares in respect of the scrip dividends, and warrants for dividends, where cash elections have been made, will be despatched to shareholders on 2nd June 1986.

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UK NEWS

Britain's sea-sharers

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19th May, 1986

SINCE the dramatic days of the cod wars, and the subsequent exclusion of *trawlers* from traditional fishing waters around Iceland and the Faroes, Britain's fishermen have attracted little attention. But now the old large trawlers, with their mainly wage labour crews, have largely disappeared, almost all remaining 15,000 fishermen are, in the new jargon, "revenue sharers" rather than wage earners.

If Mr Nigel Lawson, the Chancellor, is seriously considering tax concessions for profit sharing, then the experience of our fishermen deserves more attention.

There is nothing new about revenue sharing, or in the phrase popularised by Professor Martin Weitzman of the Massachusetts Institute of Technology, the "share economy" system of remuneration.

North of the borders it has been the established custom for as long as anyone can remember. But it was partly obscured, until the disappearance of the long-distance trawler fleets, by their conventional wage labour arrangements. In any case, it is only since the publication in 1984 of Professor Weitzman's book, *The Share Economy*, that the argument for revenue sharing has been properly considered. Indeed, most of us have only recently come to understand the concept and how it works.

Under the share system, workers do not receive a fixed

wage, but a share of either gross or net revenue. Professor Weitzman argues that revenue sharing improves motivation and has beneficial effects on employment.

He says it will tend to reduce unemployment in a recession and to increase jobs faster during an upswing of the business cycle. A number of influential economists now accept Weitzman's claims for its employment consequences during a recession as well as its more obvious effects on motivation. But its virtues during an upswing are more problematic and have been challenged most notably by the Nobel prize winner, Professor James Meade.

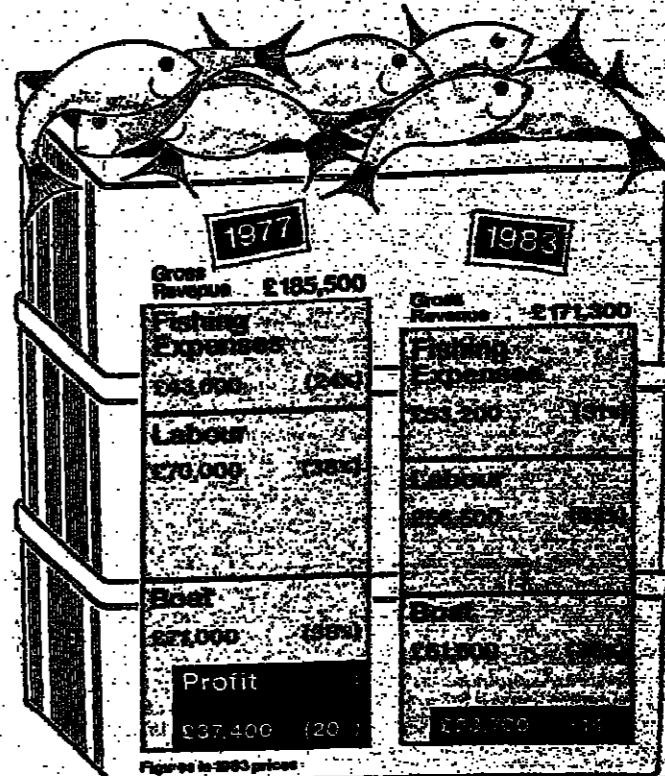
In practice, some of the consequences of revenue sharing are predictable. The average revenue share of Scotland's inshore fishermen fell by 45 per cent in real terms between 1977 and 1981 from just under £12,000 a year to just over £6,000. At the same time employment fell by less than 5 per cent from 7,825 to 7,373. On the

face of it Professor Weitzman's predictions about the system's employment consequences during a recession are vindicated. And that is true, even if it is acknowledged that the 1977 figures were, for various special reasons, an all-time high.

However, it is not possible to test Professor Weitzman's predictions for the effect on employment during economic expansion — partly because recent statistics cover mainly a downswing and partly because of factors special to the Scottish fishing fleet. On the other hand it is possible, from the evidence of the last few months, to correct an impression otherwise conveyed by the table. The fishermen who work for revenue shares are not, as the table might suggest, accepting a system where the risks are all to their disadvantage. For example at the moment they are benefiting considerably — perhaps by as much as 10 per cent of their earnings — from the oil price collapse.

To understand why this is happening we need to be clearer about the workings of the system and about how the figures in the table are calculated.

In fact two kinds of share system are operated in the UK inshore fishing fleet. On English and Welsh boats the share of each fisherman is normally a percentage of gross revenues. For example, J. Marr & Son, one of the few remaining corporate owners of English fish



The tables above show the fishing revenue of an average Scottish inshore boat was divided between earnings of the crew and overheads.

Against this background of relative sacrifice, which has in effect enabled the Scottish inshore fishing fleet to weather the recession, it is agreeable to note that the entire workforce will benefit from the fall in the oil price. This is the largest single expense in fishing and until the last few months accounted for 50 per cent or more of fishing expenses. In late March J. Marr & Sons was paying £100 a ton for diesel oil which cost £220 a year earlier. The price fall will benefit Scottish inshore fishermen because their share system is based on net rather than gross revenues.

J. Marr & Sons is unusual as the only corporate owner of a small number of large vessels working out of English ports and operating a gross revenue sharing system. Its subsidiary Peter & S. Johnston of Aberdeen has a minority share in 28 smaller Scottish boats and acts as agent for a further 12 all of which use the net revenue sharing system.

According to Mr Charles Middleton, Peter & S. Johnston's managing director, the latter system, provided that the skipper is a substantial partner in the boat, produces the best operating results. It can also, he adds, be more than acceptably profitable to outside corporate partners with minority shares.

What about the views of the deck hands? The steep fall in earnings between 1977 and 1983 produced some muttering against the system. That is scarcely surprising, especially in a particular dip out of pocket although his share over a year remained positive even during the worst of the recession. On the other hand there is a suggestion, both in Peter & Aberdeen, that some fishermen see the positive as well as the negative aspects of fluctuating earnings. Some see the gambler's excitement as a positive attraction. If the Chancellor decides to grant favoured tax treatment to revenue sharers, he can only increase the numbers who will be attracted by "a bit of a gamble."

This week in Parliament

TODAY
Commons: Remaining stages of the Social Security Bill.
Lords: Ulster Harbour Order Committee Bill, Third Reading, Gas Armed Forces Bill, Committee, Gas Bill, Second Reading, British Shipbuilders (Banking Powers) Bill, Second Reading.
Select Committee: Home Affairs—Sub-committee on race relations and immigration. Witness: Sir Alan Clark, Minister of State, Home Office, attack on classification of Police Officers. (Room 6, 4.15 pm). Public Accounts—Subject: Protection of the public service. Witness: Sir Kenneth Whigham, DHSS. (Room 18, 4.45 pm). Treasury and Civil Service—Subject: Long term trends in government public spending. Witness: Treasury officials. (Room 15, 4.45 pm).

TOMORROW
Commons: Report of the Social Security Bill. Debate to approve first report from the Privileges Committee 1985-6. (Room 18, 9 am). Lords: Drainage Rates (Disabled Persons) Bill, Committee, Education Bill, Report, Horticultural Produce Bill, Second Reading.
Select Committees: Education, Science and Arts—Subject: Pagan Education. Witness: Pagan Education Inspectors of Schools Report. (Room 8, 10.40 am). Standing Orders—Subject: Channel Tunnel Bill (Room 15, 11 am). Parliamentary Commissioners for Administration—Subject: Report of the Commissioner, Witnesses: Mr C. Francis, Mr B. Taylor and Mr D. Whippman, DHSS. (Room 8, 4.30 pm). Defence—Subject: Statement on defence cutbacks 1986-7. Witness: To be announced. (Room 15, 11 am).

WEDNESDAY
Commons: Until 1 pm Second Reading of the Local Act (Scotland) Bill followed by a debate on a motion taking note of the situation in the shipbuilding industry. Motion related to the Local Government, Planning (Nir) Special Development Order. Lords: Debate on the case for large

scale investment in the water industry. Housing (Multiple Occupation) Bill, Finance, Surrogacy Arrangements (Amendment) Bill. Unrelated issues on the ability of the home counties to secure and pay for bed and breakfast accommodation.

Select Committee: Foreign Affairs—Subject: UK relations with South East Asian countries. Witness: Mr Michael Howard, Chairman, and officials. (Room 17, 10.45 am). Trade—Subject: Grindon Day, chairman, and officials. (Room 17, 10.45 am). Defence—Subject: Statement on defence estimates 1986. Witness: to be announced. (Room 18, 10.45 pm). Energy—Subject: Coal industry. Witness: Professor Tweedie and Professor Cooper. (Room 11, 1 pm).

Employment—Subject: Discrimination in employment. Witness: Mr Michael Howard, chairman, and officials. (Room 18, 4.15 pm). Agriculture—Subject: Domestic growth of agriculture. Witness: Mr David Mellor, Home Office, Under-Secretary. (Room 19, 4.15 pm). Public Grants—Witness: Sir Brian Hayes. (Room 19, 4.15 pm). Transport—Subject: Shipbuilding. Witness: Mr Brian Hayes. (Room 19, 4.15 pm). Select Committee: Statement on the defence cutbacks 1986-7. Witness: to be announced. (Room 15, 4.30 pm). Environment—Subject: Foreign Office and Overseas Development—Administration and Office. (Room 18, 5 pm). Committee on a private bill—London Docklands Bill, Committee, Housing (Scotland) Bill, Third Reading, Drug Trafficking Offences Bill, Third Reading.

Select Committee: Committee on a private bill—London Docklands Bill, Committee, Housing (Scotland) Bill, Third Reading. (Room 6, 10.30 am).

FRIDAY
Commons: Debates on the motion for the adjournment.

Saying no to radioactive waste doesn't make it go away.

Low-level radioactive waste is the by-product of the invaluable services provided by the use of radioactivity in electric power generation, industry, scientific research and medicine. (It includes medical syringes and doctors' gloves, paper towels from the nuclear industry and worn-out industrial instruments).

So, it follows that the nation needs a means of safely disposing of this waste.

In recognition of this fact, Parliament will shortly decide whether it should authorise a Special Development Order for the investigation of four possible disposal sites. Eventually one may be chosen for development. Which is where UK Nirex Ltd comes in.



United Kingdom Nirex Limited

Nuclear Industry Radioactive Waste Executive.

It is our job to implement the Government's strategy for the safe and efficient disposal of this low-level waste. It is our wish to provide anyone who asks with information about our proposals.

Of course, we haven't the space here to tell you all about low-level radioactivity. Or why intermediate and high-level waste is managed separately.

But if you'd like to know, please write for our Fact File to Peter Curd, at UK Nirex Ltd, Information Office, Curie Avenue, Harwell, Didcot, Oxon OX11 ORH.

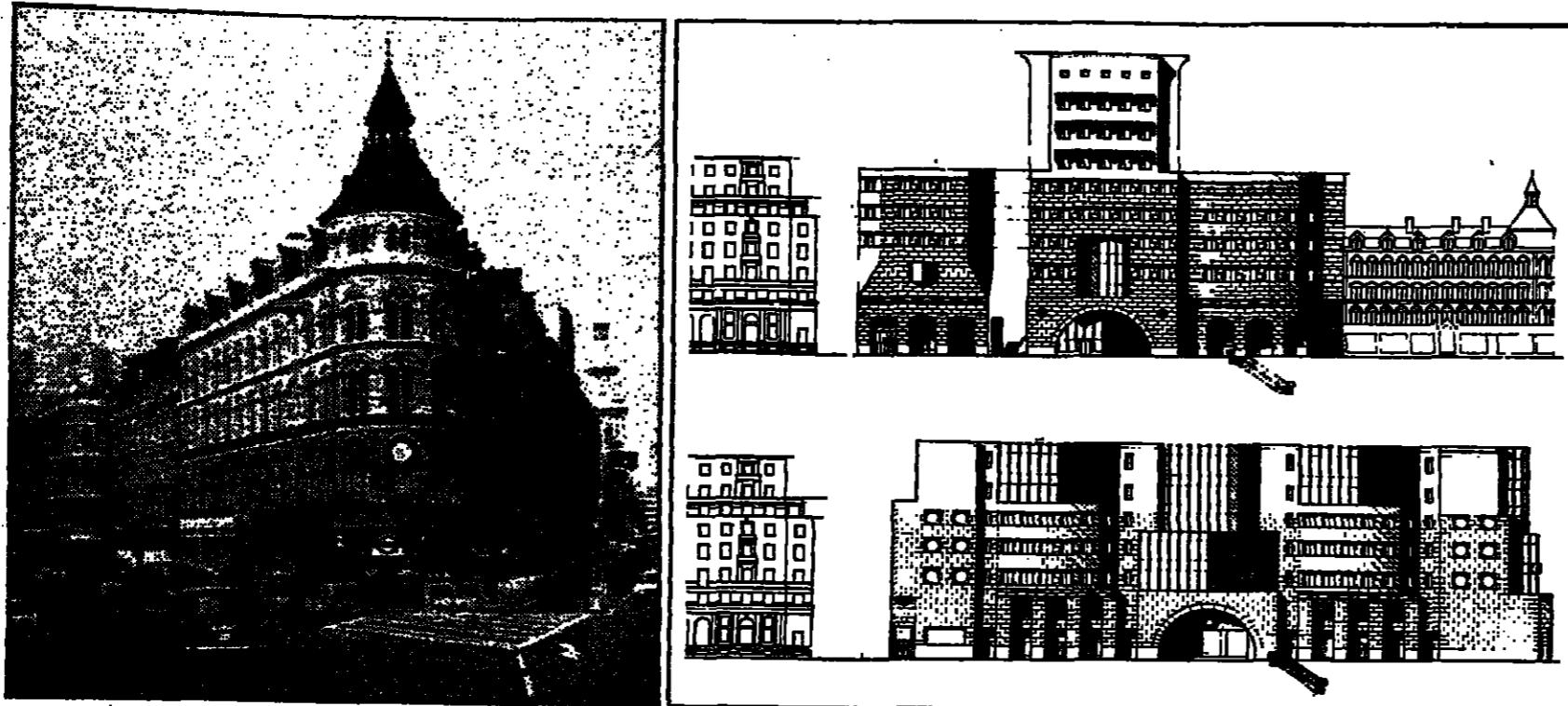
We can give you the reasons why saying no to low-level radioactive waste is no solution.



THE ARTS

Architecture/Colin Amery

Civilised changes for Mansion House Square



The existing Mappin and Webb premises and the two versions of James Stirling's scheme for the Mansion House Square site
TOP: the Queen Victoria street elevation retaining Mappin and Webb
BELOW: The alternative without Mappin and Webb

The City of London has the rare opportunity to acquire an important and intriguing work of architecture by James Stirling—provided the Planning and Communications Committee and the conservation societies have the wit to see the real virtues of the latest proposals for Mansion House Square.

There are several remarkable things about the whole saga of Mansion House Square. The most striking is the persistence and constructive stance of the developer, Mr Peter Palumbo. Despite the fact that for an unimaginably long period he had longed to build the tower and square designed for him by Mies van der Rohe, he is determined to fight and survive the public inquiry's verdict of no confidence in his "stump."

He deserves to succeed with this new application, not as a reward for diligent perseverance, but because he has

had the confidence to choose an architect who has a difficult reputation but is undoubtedly the most original designer working in Britain.

It is too easy to dismiss any proposal on this site because it is in a conservation area and the loss of 19th century listed buildings may be significant. However, in his report almost a year ago, Mr Patrick Jenkins, the then Secretary of State, said he did not rule out redevelopment on the site. If there is an acceptable proposal for replacing the existing buildings."

He laid the foundation for a good new building, and made the next planning decision one which would be based upon architectural quality alone. Mr Palumbo has put before the City committees and officials not just one scheme but a civilised choice of approaches.

There are two schemes, pro-

cessarily known as A and B. Scheme A retains the Mappin and Webb building—a familiar and loved triangular building with a turret and curved tower roof. This corner block, designed by a good Victorian architect, Belcher, has interesting Gothic details and fenestration, and is probably the best listed building on the site. It will be an intricate exercise to retain this corner block—it is not in good repair and will be considerably undermined by the new concourse.

Mappin and Webb acts as the prow of a composition that steps up to a tower that is some 152 feet high. On Poultry and Queen Victoria Street the large building appears to be articulated. The top of the tower is a large curved cornice, not unlike some American city buildings that have stone or lead cornices to enliven the roof level. The materials for the entire scheme are varieties of

Portland stone up to the tower level, and on the tower itself the stone is smooth.

Scheme B demolishes all the listed buildings on the site and settles for an all-over height of seven storeys. To replace Mappin and Webb, James Stirling has designed a new prow for the site, at the base is a strong stone arch and there are echoes of the old tower. In the tall curved glass corner, with no central tall tower, the triangular block is strongly articulated on both the street elevations. In common with A the scheme's street levels are strongly detailed colonnades and giant arches.

An underground shopping concourse, shops at street level and a new public house are common to both schemes. Both schemes also have a processional route through the site court into which opens a grand

stair. Both schemes are distinguished and mature works by James Stirling. They are rich in references to the immediate surroundings; they have the strength and unity of the neighbouring Hawksmoor church of St Mary Woolnoth, and offer a potent strength that is entirely appropriate to this stone heart of the City.

James Stirling has, up to now, built his best architecture abroad. He understands the informal monumentality of the City of London and is himself aware of exactly the kind of gravitas needed for this key site. It should be a positive pleasure for the City fathers to grant immediate planning permission for this scheme—in either form—so that construction can begin with no further delays. The two schemes will be on show in the Guildhall from June 2.

Cannes Film Festival/Nigel Andrews

Box-office opportunism threatens Mission's success

What ever has happened to Cannes this year? After two years of rainswept austerity, when good weather and good parties seemed equally scarce, the place has gone berserk. Sunshine and beansprouts abound, and even some enjoyable films.

The critic has no sooner seen his morning film than he is catapulted onto the blazing beach for a buffet. He has no sooner downed his midday champagne and canapes than he is propelled back into the darkness for two more high-quality films. Then it is once more unto the beach to meet more people and more food. There another film. Then it is evening and he is hurried again into the social fray doming a suit or le smoking for a late-night banquet.

If you meted out this pace-that-kills treatment to a laboratory rat, it would have a short happy life before dying of a heart attack. Fortunately critics are not rats, and in the opinions of some prejudiced film-makers. We have the stamina of race-horses and we aspire to the clairvoyance and native wisdom of racing tipsters. My tip for immortality among

this year's films is Tarkovsky's *Sacrifice*, on whose splendours I reported last week.

But if the second half of *The Mission* had matched the first half, this long-awaited British epic would have run it close. The film may yet give Sir Sydney Pollack's jury a chance to swoon over Tarkovsky's *Sacrifice* and Golden Palm.

Robert Bolt's screenplay gives us a Spanish slave trader (Robert De Niro) converted to Jesuit belief after a series of tempestuous vicissitudes in 16th century South America.

Roland Joffe and Chris Menges' director-photographer duo of *The Killing Fields* make the most courageous of De Niro's passionate crime (a brother killed in a love quarrel) and of his ensuing penance: as he treks under Iron's eye through jungles and up mountains, carrying a huge sack of weaponry behind him, a Conquistador Siyaphas. The images are spectacular. And meanwhile Bolt's cunning tale of clashing imperatives—church versus Church, conscience versus realpolitik, Christian love versus righteous anger—is measured out in laconic dialogue which Joffe directs superbly.

With *Otello*, by contrast, we like the drip of water on human souls.

But if the threat to the mission comes from State and ecclesiastical tyranny across the Atlantic, the threat to *The Mission* comes from box-office opportunism on both sides of the ocean. The climactic and mandatory battle scenes are clumsily staged and almost entirely peripheral to the story's tensions, which are less about a clash of arms than a clash of souls. And a final symbolic code of please-the-paying-public optimism is tacked on surviving the natives fishing the whale of a floating violin from the Catholic emissary (Ray McAnally)—as if the naked truth of man's cruelty to man, and God's mysterious aloofness to it all, were more than the world's Odeon and ABCs could bear.

*

Franco Zeffirelli has also yielded in his time to audience-sweetening; notably in *La Traviata*, an opera film whose heroine suffered from spiritual consumption and so did its production values; over-lavish, over-sentimental, over-treacly.

With *Otello*, by contrast, we

are in Crete, Barletta and Cinecitta Studios for a magnificently clean-eyed and clean-jungled movie. Plácido Domingo, Katia Ricciarelli and other Renaissance-clad warblers are steered through the monumental masonry, Lorin Maazel vigorously conducts, and Zeffirelli directs at such a vivid pace that one forgives him the occasional lack of subtlety and more than occasional cut (no Willow Song, no act 3 ensemble). Domingo is sensational in the main role: if a skinny, huge-spectacled, jive-talking boy friend who does not get the girl but does get most of the laughs.

*

Meanwhile there is my nomination for the coveted Plastic Palm Award, given each year to the film you would least like to take to a desert island. This must be fought over between Andre Techine's uproariously ludicrous thriller *Le Lieu Du Crime* (runaway convicts, philandering grandmas, teenagers in crisis, plot-malaysing thunderstorms), Mohammad Lakhdar Hamani's *The Last Smile* from Algeria (runaway teachers, camels in crisis, plot-catalysing heatwaves) and Mritnal Sen's *Genesis* from India. But no, I shall not be unfair to this last.

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Into the category of convulsive curios leap Alex Cox's *St. And Nancy* and Spike Lee's *She's Gotta Have It*, mid-melancholy offerings from the directors' fortnight. The first, after Cox's sleek debut with *Rebel Moon*, is disappointingly shambolic, as it narrates the tale of Sid Vicious (Gary Oldman) and his girlfriend Nancy (Chloe Webb) as they puked, yowled and rampaged their way across the world. It could have been a great macabre tragicomedy (*A Star Is Born* meets TV's *The Young*

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She's Gotta Have It is also about life at the bottom of the barrel: A Black girl's juggling with three black lovers in penniless Harlem. But Spike Lee directs for pinbright comedy, like a blacked-up Woody Allen, and himself plays the skinny, huge-spectacled, jive-talking boy friend who does not get the girl but does get most of the laughs.

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LONDON STOCK EXCHANGE REFORM

Draft dealing rules stir up controversy

By BARRY RILEY

LONDON stock exchange market makers are arguing over new dealing and disclosure requirements set out in the draft rules covering the new system of trading following next October's Big Bang changes in the markets structure.

Particular controversy surrounds Rule 360.3, which refers to the requirement for market makers to deal with all other member firms, including those making markets in the same security, in any size of bargain that they advertise through the Seag electronic quotations system.

Some market makers are also unhappy about another rule which lays down that trades in top grade

or "alpha" equities must be reported within five minutes, upon which price, size and time will be made public through Seag.

The Markets Committee which drafted the rules was apparently split over Rule 360.3. A minority faction considered that if a market maker were to display a price quote on the Seag system in a size greater than the minimum (likely to be 1,000 shares) it should only be required to deal with firms that were clearly handling agency business for outside clients, and not with firms which also made markets in the same stock.

The reasoning is that market makers may be inhibited from quot-

ing in large size on the screens if they can be exploited by other market makers. Large size quotes, in several thousand shares, are considered to be desirable to improve the quality of the market.

But the counter argument is that drawing a distinction between agency brokers and market makers in this way - when the whole purpose of the new structure is to allow firms to act in both capacities - would make it impossible for firms to follow the "best execution" rule.

This is because firms with market-making arms which sought to execute a large agency transaction would not be able to get a quote in other than the minimum size of

bargain from other market makers. It is feared that if the amendment is made, dual capacity firms may be able to do agency business only in stocks in which they do not make a market. This could severely restrict the number of market makers.

The reporting deadline of 5 minutes for trades in equities is controversial for alpha stocks (of which there are expected to be 56 initially) where details will be published through Seag immediately on reporting.

Some market makers are arguing for a longer buffer period so that a major position can be cleared from the books before the market becomes aware of the deal.

• THE stock exchange's new draft rules are all intended to come into effect on October 27, the date of Big Bang. The following is a selection from documents totalling 30 pages.

Conduct of business

Client agreement letter

A member firm shall before the execution of investment business with or for a client other than an execution-only client enter into a written agreement with that client or obtain a commitment from the client to enter into such agreement without undue delay.

A commentary adds that it is currently considered that a CAL need not be renewed annually, as suggested by the draft rules of the Securities and Investments Board, but only when there is a material change to the type of business being executed on behalf of the client.

However, it will remain incumbent on a member firm to keep its clients informed - perhaps verbally - of any non-material changes which could have a bearing on the relationship. There may need to be a variety of CALs to cover various types of relationship.

Excessive trading

A member firm shall not effect any transactions which are excessive in size or frequency in relation to the financial situation and investment objectives of the client.

Promet has assured the banks that they should not panic as the situation is manageable, but, understandably, one or two of them are said to be "rather jittery," particularly when only 10 per cent of the bank loans are secured against the group's assets.

Investment service shall mean any service intended to improve the ability of the recipient to make investment decisions and/or evaluate investment performance.

It shall not include a service which could benefit the intermediary rather than assist him in performing his duty to his beneficiaries, or is designed to reduce his operating costs and is available on a commercial basis from suppliers not primarily connected with the securities industry.

A commentary adds that research, valuations and performance measurement would be permitted, but office equipment, newspapers or general software would not. Further consideration is to be given to the provision of screen services to clients.

Travel and entertainment

A member firm shall only arrange and pay for travel and entertainment for a client or counterparty when a member or employee of the member firm accompanies the client and provided that such arrangements are neither so frequent nor so extensive as to raise any question of propriety.

Booking of bargains

A member firm shall ensure that when accepting instructions from an intermediary (such as a fund manager) the firm has established whether the transaction is to be allocated to (a) the personal account of the intermediary or (b) managed portfolios. Contract notes shall be issued forthwith, and subsequent reallocation of the transaction is prohibited.

Domestic equity market

"Best execution"

A member firm shall take all reasonable steps to ensure that the price obtained by the client is as good as or better than the best price displayed in that security in a comparable size on Seag (the Stock Exchange). Automated Quotations screen system).

A firm may be required to justify its actions to the council.

Seag quotes

A market maker which displays a two-way price in an alpha or beta security on Seag in a size larger than the marketable quantity (normally 1,000 shares) must be prepared to deal at that price and in that size.

Transaction reporting

A transaction in a security carried out between 8am and 5pm shall be reported to the stock exchange within five minutes of its taking place. A transaction taking place after 5pm shall be reported by 9am the following business day.

A commentary adds that a transaction report in alpha securities will be published immediately on Seag as to price, size and time. Transactions in all securities will be published next day in the Daily Official List, but for beta, gamma and delta securities permission may be given "not to mark" in exceptional circumstances.

Gilt-edged market

It is intended that market makers will display only a midline price service on Seag for gilt-edged stocks.

Reporting deadlines

A transaction of up to £100,000 nominal value carried out between 8am and 5pm shall be reported within 10 minutes of the transaction taking place. A transaction of more than £100,000 shall be reported within 30 minutes. A transaction after 5pm shall be reported by 9.30am the following business day.

MALAYSIAN INDUSTRY

Wong Sulong on a former high flyer's fight to survive

Promet faces a bleak future

THE 34-storey, hexagonal Promet Towers is a proud landmark in Kuala Lumpur's hotel and commercial district. But behind the dark-tinted glass, Promet's directors are struggling to work out a survival plan for the Malaysia-Singapore oil rig and construction group whose bold ventures caught the imagination of local and foreign investors alike in the early 1980s.

Yet these ambitious ventures have brought the group into its current troubles. It has debts of \$320m ringgit (US\$123m) to two dozen banks, compared with shareholders' funds of 297m ringgit.

Promet is seeking a rescheduling of the loans, after reporting an after tax loss of 79m

facing difficulties, but not a crisis. It hopes to reduce the debts by 60 to 70 per cent within 18 months.

This would be done mainly through the sale of assets. The problem is that the group's most valuable assets are property holdings in Malaysia. This is an unfavourable time to sell because the property market is depressed, and potential buyers are waiting on the sidelines, hoping Promet will be squeezed into selling cheaper.

Promet's main assets include 600 acres of freehold housing land outside Kuala Lumpur, a 49 per cent stake in a Kuala Lumpur twin-tower office block called Bukit Naga, developed in partnership with the Malaysian Shell employees pension fund, office complexes in east Malaysia, 1,000 acres of freehold land on Langkawi Island. It owns only four of the 34 floors of Promet Towers.

The decline of Promet has been as dramatic as its rise had been spectacular. Formerly the largest company in South-east Asia, it was taken over by Mr Chang, and his former partner, Tan Sri Ibrahim Mohamed, in 1980. It was renamed Promet (for Progressive Methods). Mr Chang, a Singaporean engineer, was then operating a highly successful oil rig building business in the island state, which he injected into the new company.

By the end of 1982 Promet was the 14th largest company on the Kuala Lumpur Stock Exchange, with a market capitalisation exceeding 1bn ringgit. Today its shares are selling at 30 cents-less than a third of par value-giving it a market capitalisation of 160m ringgit.

Bankers are at pains to stress that Promet's problems are quite different from those of the collapsed Pan-Electric Industries, the Singapore marine salvage, property and hotel concern. Several of Pan-Electric directors and major shareholders have been charged with fraud and share manipulation.

Promet's problems are, however, similar to those of United Motor Works, the heavy equipment and car distributor, which had to reschedule its 182m ringgit debts last February. Like UMW, Promet is involved in activities which are worst hit by the recession in south-east Asia, particularly in Malaysia and Singapore.

In retrospect, several major

investment decisions were ill-advised. In 1983 Promet decided to go into oil exploration, taking up minority stakes in ventures in China, Malaysia and Indonesia. The 1985 accounts made a write-off provision of 56.6m ringgit for these ventures and further provisions are likely for the current year.

The group also went heavily into property development, including taking over the ambitious project to develop Langkawi Island into a major tourist centre. By that time the property market was already turning soft.

Mr Chang defended the Langkawi project as being good in concept, and said it would have been implemented smoothly had it not been for cash-flow problems arising from Promet's other activities. In Malaysia business and politics are inextricably linked and it is essential to have an influential Malay partner to deal with the plethora of government agencies and such matters through.

In the eyes of many Malaysian officials, Promet is a foreign-controlled company and it might lose its previously favoured Bumiputra ("Malay") status.

The future looks decidedly bleak for Promet. Its gamble to ride with the oil boom has failed. The group's best hope now is in construction and engineering, where it has a good track record. But these two sectors are also facing a slowdown.

Mr Brian Chang, Promet's beleaguered 42-year-old managing director and main shareholder says the company is

now only a skeleton staff is being retained on Langkawi.

Mr Chang said Promet was "in serious negotiations" with three potential buyers for the five hotels on the island. Work on the hotels stopped after piling was completed.

The Malaysian Government had spent 128m ringgit on building an airport and providing water supply and other infrastructure on Langkawi as its contribution.

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ASHLAND OIL, INC.
By: CITIBANK, N.A. as Trustee

May 12, 1988

مكتبة الأحوال

FINANCIAL TIMES SURVEY

Monday May 19 1986

Adhesives and Sealants

Although sales of adhesives and sealants are not in the big league there is hardly a sector of industry that does not make use of these increasingly sophisticated products

Big demand for research

THE TRUE WAY to appreciate the significance of modern adhesives and sealants is to contemplate the value of the finished products in which their use is vital.

According to detailed studies undertaken by IAL, marketing and management consultants specialising in the chemical and allied process industries, total consumption of adhesives alone in Britain, France and West Germany in 1984 was 450,000 tons. Total annual sales of the adhesives and sealants produced by the 120 or so manufacturers in Britain in 1984 was £365m.

That is hardly in the big league but it is certainly not insignificant. So when Dr Peter Bosworth, secretary of the industry's sole voice, the British Adhesives and Sealants Association, says that the products which depend upon sealants and adhesives are worth perhaps 100 times as much, he knows the claim is not statistically precise, for the total is incalculable, but it is undoubtedly of the right order.

"Every home and every car, every office block and every vehicle, depends on sealants," he points out. And that is only a sixth of the market; the total value of adhesives sales is five times more.

Sophistication has come to this industry. Glues have been reborn as adhesives and mastics have graduated as sealants. The technical problems of clients as varied as carpet manufacturers and dentists, carpet manufacturers and water boards, together with the development of new raw materials, have transformed the industry's profile.

Adhesives and sealants are essentially the same—they have to provide a bond between two surfaces. The difference is not in kind but in degree—sealants have to fill bigger gaps and must, in addition, have more flexibility than is usually required for adhesives.

That is not always, however, as simple as it seems. The ordinary shoe, for example, is held together by adhesive at least in part. But while it prevents the upper from coming away from the sole, it must also withstand all the flexing and tension imposed upon it by the wearer.

SURVEY BY DAVID LOSHAK

The key element in this little appreciated but indispensable industry is indeed, in expertise of application of its products.

It is, broadly speaking, a low-profile industry. Although it employs advanced modern processes, such as polymerisation, these are hardly as complex as, for instance, those of the petrochemical industry, on which it relies for many of its raw materials.

There is such multiplicity of need for adhesives and sealants that the key to the industry's effective working is in suiting its many products to this variegated market.

There are some big multinationals in the field but they

are well outnumbered by small concerns, often family businesses. There are 23 companies among BASA's 64 full members with a turnover of less than \$2m a year, and some 60 or so concerns outside BASA together account for no more than 20 per cent of the market.

The chairman of one of them, Pafra, of Basildon, which last year won a Queen's Award for Export Achievement, is Mr Max Kochmann, who is this year's chairman of BASA. "The industry is highly competitive and very responsive to the changing needs of our customers," he says.

"Its extensive research and development activities continue to provide new and improved products in all fields, and thereby help to improve the products and processes of user industries."

This has led to a sea-change over the past 20 years in the quality, as well as in range of products, and the confidence of their users in them. Formulations are constantly modified, and specialist teams work with the makers of machines which apply them.

Price is often a problem. The industry does not find it easy to explain justifiable increases to customers who tend to take its products for granted.

Yet, it is vulnerable to currency changes, the effects of crop failures, with consequent loss of resins, and, perhaps above all, the economic ups and downs of its several markets.

When, for example, there is a recession in the construction industry or a downturn in one of the fashion-conscious markets, such as footwear, which the industry supplies, some

smaller concerns can be hurt whether it is applied, or "cured" or whatever.

"Our role here is not to pass on product information," Dr Bosworth says, "but to deal with more general topics such as the need to design any articles which depend on adhesives and sealants in conjunction with the suppliers of those products.

"The supplying industry has often probably fails to appreciate the know-how it has built up on end uses. With commodities, a user's decision depends on cost, quality and delivery. In the case of adhesives and sealants, the same considerations hold but cost means the cost to achieve a function.

"It will vary with the cost per unit weight of product but often much more dramatically with the design of the bond, the calibre of the adhesive and the way the product is used — sniffing adhesives.

BASA has been making efforts to help users of both adhesives and sealants to appreciate the nature of the industry and what it can offer.

"In many cases, work with the supplier will offer major savings. These will come from the expertise the supplier has built up, even though the expertise itself is reflected, of course, in the price per unit weight."

Another important role the industry fulfils, through its trade association, is to deal with consumer protection. BASA has three consumer parties, dealing with labelling of hazardous products, safety and retail products.

These are functions of growing importance if only because of the EEC and the impact of its stand as a provider of a vital service. Users had not regarded its products as commodities rather than specialities.

The industry now needed to project more self-confidence and style, as well as to seek through its pricing policies, the financial base which would enable it to respond to its responsible role.

Although several of the larger manufacturers have strong international links, exports are not of major importance. Many of the products, being water-borne, are uneconomic to ship, while others, which contain inflammable solvents, are awkward to send abroad.

But in some specialist areas, as with Pafra's gluing equipment, which has been sold in 30 countries there is a keen demand for British made products, while National Adhesives and Resins, a subsidiary of the US company National Starch, exports to 18 countries and sees China as a major potential growth area.

The centre fuselage of British Aerospace's 146 showing bonded stringers. From helicopters to the European Airbus adhesives and sealants play an important role in the construction of aircraft. Left: packaging is another important sector

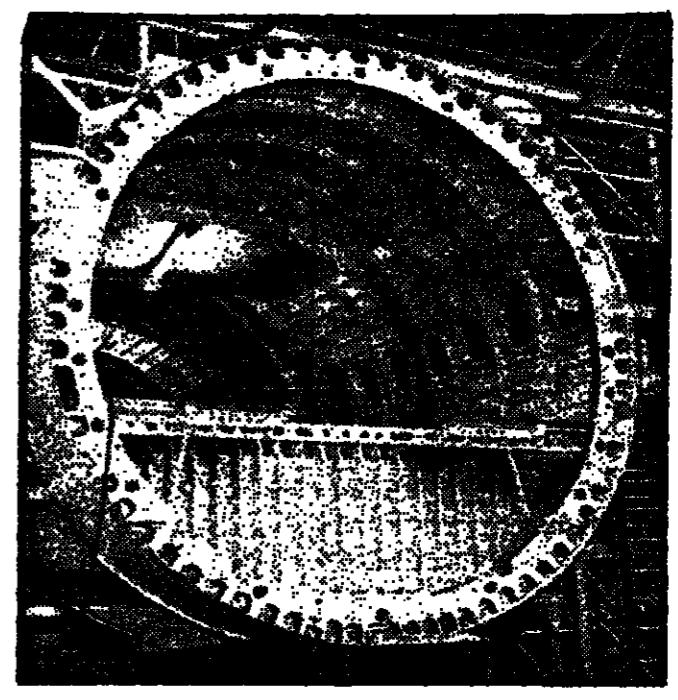
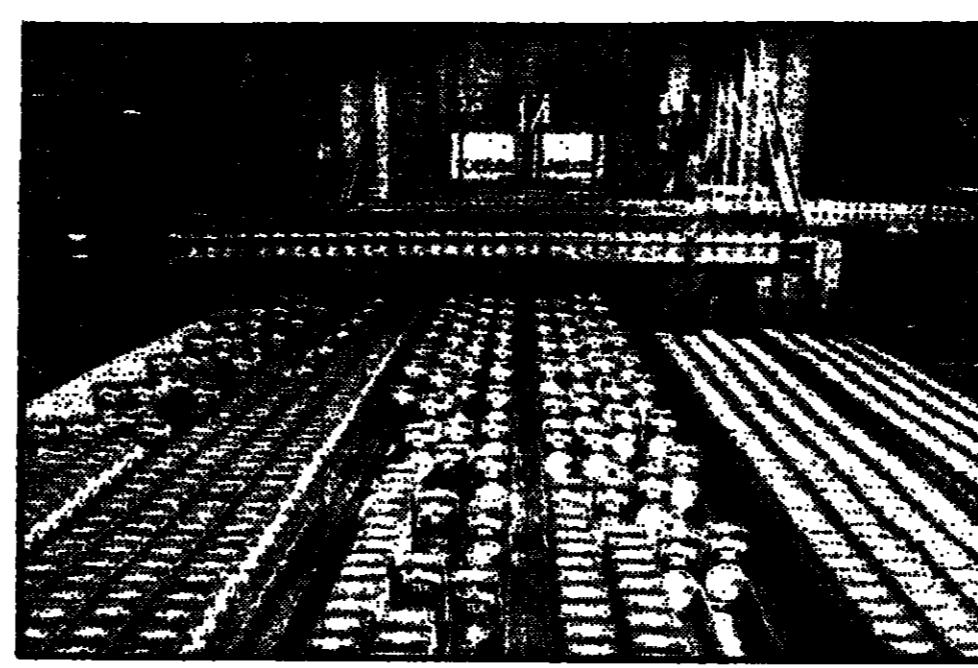
In the past, he believes, it was "somewhat casual" about its standing as a provider of a vital service. Users had not regarded its products as commodities rather than specialities.

The industry now needed to project more self-confidence and style, as well as to seek through its pricing policies, the financial base which would enable it to respond to its responsible role.

In the aerospace, automotive, electronic and building industries there are many examples of new and highly demanding performance requirements that in-depth research by the industry has made possible," Mr Hinton added.

"While these are exciting, many other examples arise day by day whereby the industry is gradually helping a wide range of British industries to improve standards, cope with new products and processes and become more efficient.

"Such activities are more mundane but the adhesives and sealants industry functions as 'consultant' to industry at large and to the individual consumer. It is a vital component in our industrial success."



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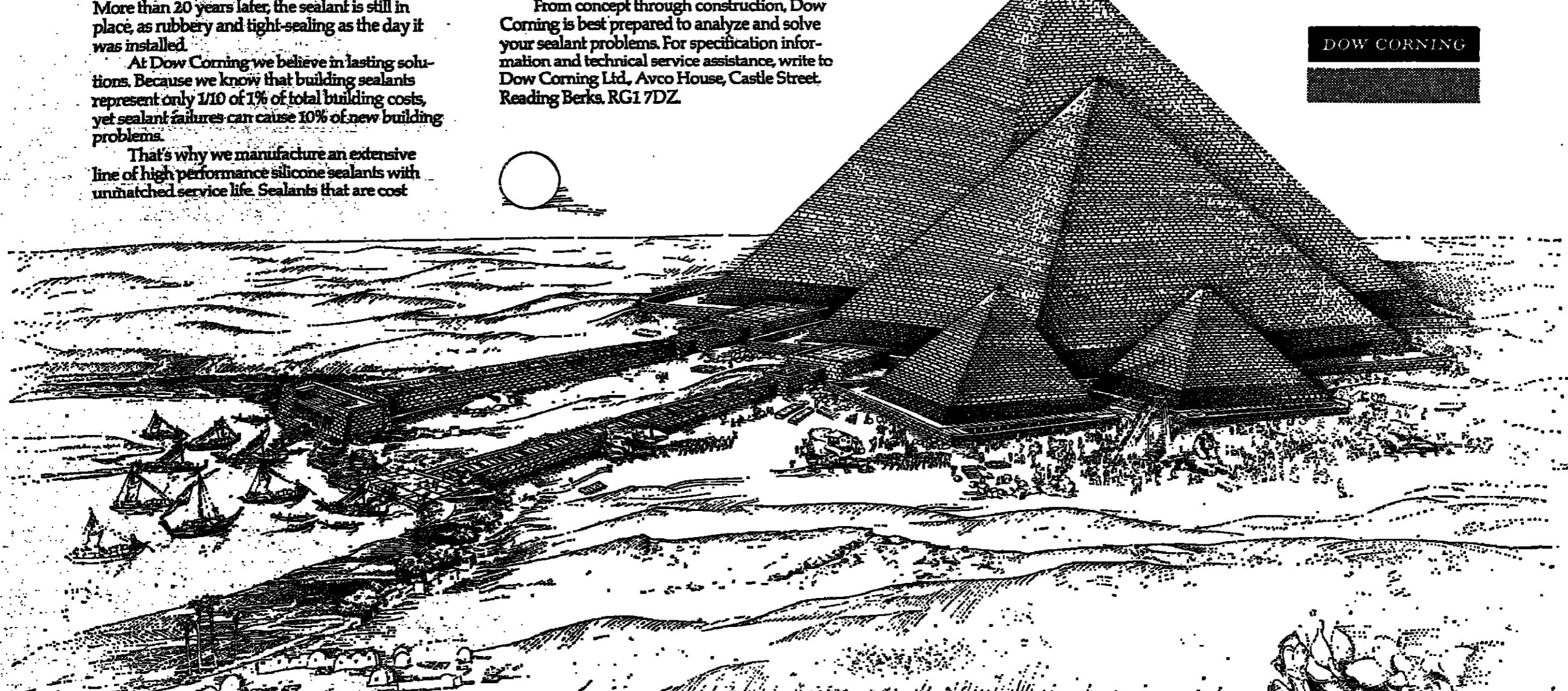
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In a number of tests on Krones equipment Swift polymers have demonstrated excellent mileage. As they contain a minimum of 45% solids this contributes to high initial tack and allows the adhesive coating weight to be significantly reduced. Consequently Swift polymers are economical as well as versatile in their application. But economy doesn't stop with low coating weight. They can be used without adhesive heaters. In addition, their easy clean-up properties, of course, mean savings in valuable maintenance downtime.

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For ecological as well as economical reasons, Swift have developed over 25 adhesives which are soluble when recycled.

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**HIGH SPEED HIGH TACK HIGH TECH**

New surfaces and the emergence of more sophisticated machinery — packaging goods at greater speeds and at a variety of temperatures — spurred the development of high performance adhesives at Swift in:

Bottling Halls

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Canneries

Labelling cans vertically at speeds of 800 cans a minute.

Cigarette Factories

Filter tipping at 7,200 per minute.

Packaging Plants

Filling and sealing at speeds of 150 cartons a minute.

Paper and Board Plants

Laminating single face board stock.

Sack and Bag Plants

Bonding specialty bag and sack.

Tissue Converting

From bonding disposable nappies to providing tissue and towel pick-up and tail tie.

Product Assembly

Assembling and finishing major manufacturers' products.

Picture shows: Heinz baked beans labelled with a Swift hot melt adhesive which works effectively on cold as well as hot cans up to 40°C.

RESEARCH BOOST

Swift have increased their research team and facilities at Twickenham while also dedicating a new laboratory specifically to technical service at their Ashford, Middlesex, plant.

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TIVOLI KAYADHESIVES LTD, Bury, Lancs.

The company formulates SATRA-tested adhesives for footwear, hot melts for the automotive, rubber and plastics industries, polyurethane adhesives for pastes and metal bonding in the automotive and allied trades, fast-cure polyurethane-based adhesives for laminating a wide range of materials used in the abrasives, automotive components, building and insulation industries.

PLUS PRODUCTS LTD, Blaydon-on-Tyne.

This forty year old company produces adhesives, sealants and coatings including underbody protection and film adhesives for automotive, SATRA-tested leather adhesives, adhesives under private label for plastic piping to BS 436 part 111 and 622. Quality control procedures are approved to BS 5750 part II and to MOD standard 0524.

R. & L. CONNELL LTD, Romford, Essex.

One of the largest manufacturers of double-sided adhesive tapes in the UK. Connells also compete cost to customers' requirements for automotive, industrial, lancy goods, tooling and sports and leisure industries. RICOH double-sided tapes are used in electronics, printing, floor covering and automotive. Systems include hot melts, compounded emulsions, high-performance acrylics.

IDENIDEN ALUMET LTD, Aldershot & Erith

Specialising in all types of insulation accessories for contractors, except the insulation material itself. Products include adhesives and fasteners for attaching thermal insulation to metal or building surfaces; comprehensive range of coatings, mastics, sealants, aluminium faceting and various barrier facings; protecting insulation on heating, ventilation and air conditioning systems and chemical process plants worldwide.

TANNER CHEMICAL CO. INC. Greenville, U.S.A.

An important and growing sector for the company is its speciality coatings with particular emphasis on live relativity, to both the textile and construction markets.

It is also a manufacturer of specialty chemicals, tanners is also a major supplier of adhesives and sealants for the woodwork and construction industries. They also make adhesives and sealants for packaging manufacturers.

PLASKEM (VIC) PTY LTD, Victoria, Australia

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CHAMBERLAIN PHIPPS ITALIA S.p.A. Zanè, Italy.

Manufacturers of a wide range of adhesives and coatings used in many different industries and these include — adhesives for footwear manufacturers, flooring adhesives and floor levelling compounds, fire retardant textile coatings for blackout curtains and upholstery fabrics.

*Chamberlain Phipps PLC is an international group of some 25 companies organised into two divisions. The General Industries Division manufacturing adhesives and speciality chemicals as well as insulation accessories, automotive trim and vinyl wallcovering materials.

The Shoe Components Division produces a range of materials and components used by footwear makers world-wide.



Chamberlain Phipps PLC, Wood Street, Higham Ferrers, Northants NN9 8HH. Tel: Rushden (0933) 53084. Telex: 31517

Adhesives and Sealants 2

On this and the next two pages a look at some of the sectors supplied.

Structural adhesive innovations**Civil Engineering**

STRUCTURAL adhesives offer the best growth prospects within the adhesives industry. Their development gives the engineer a viable alternative to mechanical joints in many load-bearing and other applications.

The advantages of adhesive bonding, as against soldering, welding or riveting are manifold. There is less risk of corrosion. They make possible continuous fixing with forces spread evenly along the glue line. Application is easier and appearance better.

But while engineers have a wider choice than ever of materials of varying capabilities, adhesive suppliers have found it hard to overcome their allegiance to tried and tested methods.

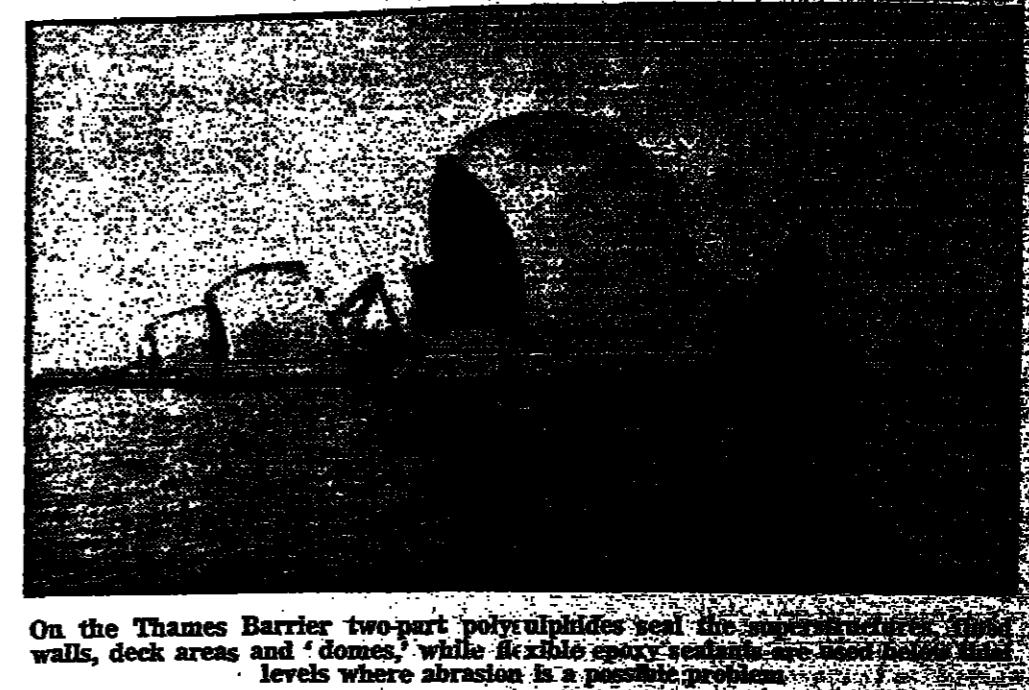
A conference, to examine such aspects of structural adhesives as their use in the motor industry and what requirements they will need to meet in future, is being convened by IAL Consultants of London, later this month. IAL's own research suggests that much of the growth in use will occur in bonding plastic and lightweight metal components.

The great potential for structural adhesives in transport has yet to be realised, IAL say.

The all-bonded car lighter in weight and therefore more fuel-efficient, as well as corrosion-resistant, has yet to roll off the production line.

Nevertheless, a prototype has been developed, which makes greater use of aluminium and plastics. The car consists of a central steel or aluminium frame, a form of chassis, comprising the main load-bearing members of the monocoque design. Aluminium or plastic body panels are fastened to this by adhesives which overcome the problems of mechanical fixings, such as their concentration of stresses at fixed points.

Adhesives can also be used in the frame itself, where the



On the Thames Barrier two-part polyurethane seal the superstructure to walls, deck areas and 'domes' while flexible epoxy sealants are used below deck levels where abrasion is a possible problem.

enhanced stiffness of bonded structures may enable designers to use thinner metal, lowering production costs. A Loctite adhesive has recently been used for the first time, in the new Austin Rover 6R4 Rally Metro, to fasten a magnesium-aluminium roof to a steel body.

Structural adhesives can also reduce the time and cost of repairs, says Dick Newberry of the Adhesives Technology Department at BL. "Current cutting and welding techniques make de-trimming necessary. But removing a damaged panel and bonding in a replacement is a cold technique. It means that trim and fuel system components can be left in situ."

Adhesives and sealants of many kinds are already used widely, of course, in the automotive industry, both by the main manufacturers and the makers of components. Epoxy, rubber or PVC based adhesives are applied as liquid paste to parts of the car body before it passes into ovens for heat hardening of paint where they too solidify.

Spotweld sealants are also used to prevent rust at vulnerable points. A recent development is the use of moisture-curing polyurethane adhesive sealants to bond in and around windscreen.

As so often in the adhesives industry, it is the smaller companies that have major innovations to their credit. One in this field is the Staffordshire firm, Apollo Chemicals.

Its Astrolok adhesive and bonding system for "sandwich panel" construction has helped to modernise the production of caravans, truck bodies, mobile homes and cold stores.

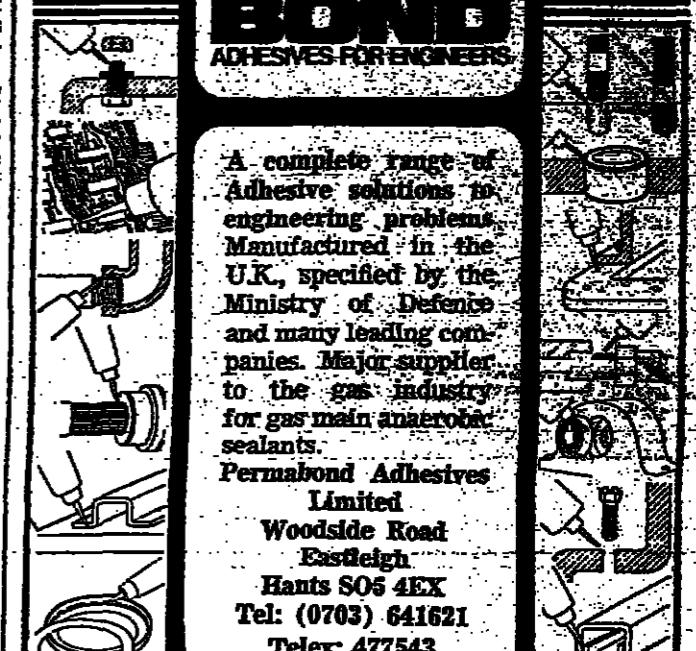
Some adhesives will even bond through thin oil films. This is useful in many processes where bonding is needed in the course of production before it is practicable to remove contaminants.

Another major user of adhesives and sealants is the domestic appliance industry. In appliances such as freezers, ovens, dishwashers and vacuum cleaners, tough and durable one-part sealants can plug leaks in gas pipes below ground, often obviating costly and inconvenient road excavation work.

The brazing of machine tools may soon be obsolete, thanks to recent work with high strength heat-resistant bonding. A new toughened adhesive outperformed welding in tests. Special new adhesives have enabled at least one manufacturer of air conditioning units to use new materials and so cut production costs by 40 per cent.

Yet another field in which adhesives play a valuable role is the construction of segmental bridges. Epoxy resins are

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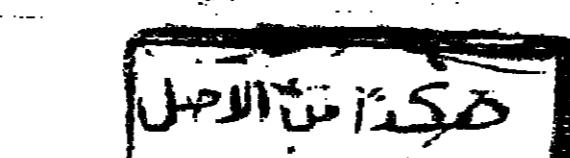
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3M



Adhesives and Sealants 3

دكتور الأحمد

Big appetite for adhesives

Stationery

ALMOST EVERY stationery product—and there are thousands—requires an adhesive.

In printing and bookbinding, too, adhesives are essential; and the roles they have to fulfil are surprisingly varied. Hardbacks, periodicals, catalogues and educational books all have differing requirements.

A number of companies in this field produce hundreds of adhesives for envelopes of many kinds, folders, files, boxes, binders, writing pads and the like, as well as for books as varied as receipt and cash books at one end of the spectrum and quite hardbacks at the other.

There are also such useful products as the strongly popular yellow self-adhesive papers which will stick almost anywhere and can be removed and restuck without leaving a mark. But there are also self-adhesive labels, of course, which are made so that they cannot be peeled off.

A noteworthy adhesive in the stationery field is the widely-used stick of "non-sticky stuff" which is one of the most convenient and easy ways to bond paper, card and the like, and synthetic resin adhesives which can be used cold to give flexible bonds with clean results.

The adhesives used in stationery are mainly hot melts, emulsions, vegetable glues and pressure-sensitive adhesives, the last allowing for any degree of tack or peelability, as required.

To produce envelopes by the million from reel-fed, high speed machines, removable hot melts are now the favoured type. Hot melts are also used in various bonding processes, giving fast setting at economical cost. Other examples of their use include direct mail returns, promotional literature and continuous-run stationery.

Clear and colourless emulsions, too, are fast setting and are ideal for greeting card assembly, for example. Removable emulsions allow lightweight paper to lie flat.

Dextrin vegetable glues are, after many years, still widely used in envelope manufacture. There are all kinds of grades for all kinds of circumstances and requirements, such as fast-drying, tropical climates, extra wet tack, and high gloss.

The adhesives industry has proved adept at meeting the constantly developing requirements of a society which, despite the telecommunications explosion, has an unquenchable appetite for stationery and the printed word.



At canning factories high speed precision and versatile adhesion characteristics are important.

45

At canning factories high speed precision and versatile adhesion characteristics are important.

45

Exports of formulated adhesives

(1980-84)

	1980	†1981	1982	1983	1984
Casein glues	208	13	215	212	224
Gelatine*	2,724	568	1,910	1,933	1,674
Starch or dextrin glues	594	103	704	675	644
Fish and animal glues	n/a	1,655	1,652	1,388	
Prepared vegetable glues	970	273	830	907	1,303
Other prepared glues	12,180	2,473	10,897	10,727	10,882
Glues for retail sale:					
(packages less than 1 kg)					
Cellulose-based glues	1,191	254	1,775	1,594	1,175
Other products suitable for use as glues	1,333	335	1,254	1,289	1,362
Total			19,050	18,989	18,463

* The statistics by weight are incomplete for 1980-81 so no totals are given.

† Excludes photographic gelatine, by definition includes edible gelatine.

‡ Last quarter only.

Imports of formulated adhesives

(1980-84)

	1980	†1981	1982	1983	1984
Casein glues	450	128	285	366	509
Gelatine*	5,172	1,672	6,496	6,124	6,705
Starch or dextrin glues	1,177	770	2,419	2,461	3,118
Fish and animal glues	n/a	n/a	5,211	4,386	4,380
Prepared vegetable glues	270	158	653	249	447
Other prepared glues	2,463	663	3,315	3,890	4,565
Glues for retail sale:					
(packages less than 1 kg)					
Cellulose-based glues	90	45	96	48	51
Other products suitable for use as glues	666	185	704	678	770
Total			19,269	18,266	20,545

* The statistics by weight are incomplete for 1980-81 so no totals are given.

† Excludes photographic gelatine, by definition includes edible gelatine.

‡ Last quarter only.

Do-It-Yourself

The buoyant do-it-yourself market—DIY to aficionados—continues to boom, with sales of some £1,000m a year in all. Within this market, of course, adhesives, fillers and sealants are fundamental.

Home owners now comprise the majority of householders, and DIY activity has increased markedly, although the number of hardware shops supplying the market has fallen from about 23,000 during the 1960s to about half that number today, due to the rise of DIY superstores.

With the continuing popular interest in bathroom and kitchen decor showing no signs of slackening, and as householders, particularly the young, show increasing confidence and ability in tackling jobs for which they would have formerly called in a professional, the market's continued growth seems assured.

There is now a bewildering array of adhesives, fillers and sealants for the do-it-yourselfer to choose from.

Evoque, a major UK manufacturer, has established its Evertack as a household name. The range has impact and time-bond adhesives, waterproof wood adhesives, waterproof wood adhesives, adhesives for ceramics, ceiling tiles and floor coverings, groutings, flashings and glazing tapes, bath, roof and car sealants, and much more.

Among other leading suppliers in the small DIY market are Haas, Expandise, Bostik and Hermetite, although there are, of course, many more producing both adhesives and sealants in a great variety of forms and for almost every domestic need.

One of the most notable products of recent years has been the class of "cianoacrylate" —which have exceptionally rapid bonding times, measured in seconds rather than minutes, and whose ability to bond impermeable surfaces to metal and plastic, as well as wood and paper, have made them all but indispensable to the home handyman—though he has to be careful, as they are, notoriously, no less good at bonding human skin.

The adhesives industry has proved itself to be particularly inventive in this area and responsive to consumer demand. There are even adhesives which can be used with inflatable craft like dinghies, as well as adhesives which spread like butter and so are particularly easy for the non-expert to use. It is a market in which there are always good new ideas.

Supermarkets are spur to development

Packaging

FEW INDUSTRIES have created more challenges and opportunities for the innovative and ingenious use of adhesives when packaging and labelling. Supermarket trading, with the switch from personal to self-service, which has been chief spur to change and development.

This revolutionised packaging, as not only the shelves of the supermarkets but their frozen-food compartments make abundantly plain. The brown-paper wrappings and anonymous bags of the past have gone,

replaced by individually packed and sealed items displaying the maker's name, often in distinctive ways which would be impossible without sophisticated adhesive techniques and the

complex machinery that enables them to be applied on a mass basis at great speed.

Without modern adhesives, certain types of packaging could not exist at all—from food in greaseproof boxes, for example, to tiny kids' PET plastic bottle which, despite appearances, consists of two sections bonded near the base.

The apparent simplicity of a simple pack belies the complexity of the underlying technology. The humble bag of flour, for example, is a three-layer laminate.

Or, to take another example, a tub of yoghurt can require an adhesive to be white, for aesthetic reasons. It must also be capable of resisting the migration of fats, and able to create an impervious seal to atmospheric conditions. And it must fulfil statutory regulations governing direct contact with

food, and be capable of working effectively on the packaging machines.

No less remarkably, the cigarette industry depends on modern adhesives for speed and reliability in production. Adhesives are used with machines that attach 8,000 filter tips a minute; and up to 400 hinge-fold packets a minute are formed and sealed by adhesives.

Adhesives are vital, too, in carton manufacture, case and tray-erecting, tube-making and tapes and labels. Pack design, the type of paper and board employed, the inks and varnishes and barrier coatings used, as well as the variety of packaging machines that are available, all influence the type of adhesive used, and stimulate the development of new and better adhesives.

The cost of the adhesives is a relatively small item in the total costs of a package—typically, as with a peanut bag, about 7 per cent. But if the adhesive fails, so does the entire package, and a lot of sales appeal. The adhesive in packaging is crucial.

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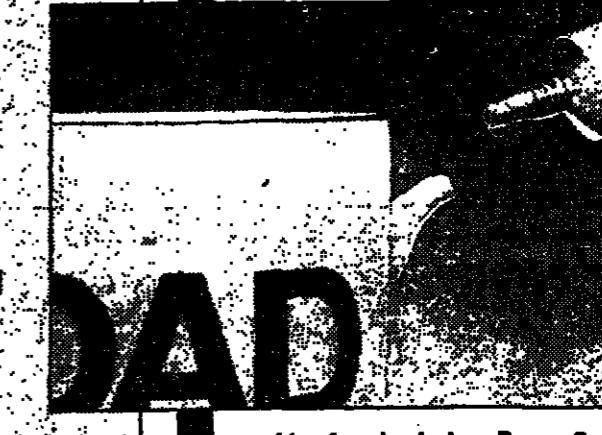
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Aminoplasts make their mark

Chipboard

PROBABLY NO material, despite the wide range of modern plastics is as versatile as wood. But the trouble is that it is always relatively scarce, if only because it takes so long to produce.

One way to maximise the potential of wood is to employ chipboard, which uses almost every part of the tree to produce boards with uniform and consistent properties that can go into almost every type of finished article for both industry and the domestic consumer. Last year, more than 2m cubic metres of chipboard were used in Britain.

The role of adhesives in its production is vital. Synthetic resins are used to bond wood particles into a homogeneous mass. As much as 10 per cent of a board can be resin, so the properties of the adhesive are crucial and the manufacturers have done a great deal to get

the best possible performance and appearance.

The most widely used resins are aminoplasts, chemically akin to the resin used in white electrical plugs and light sockets. Normally, it is used in two mixtures — one for the core of the board, where the coarser wood particles are bonded with a fast curing resin; the other for the board's two faces, formulated to give a smooth surface and to be moisture-resistant and durable.

A 12 inch-thick mat of particles and resin is built up on a moving belt and fed into a heated press, where the board is formed and cured. After being pressed, at temperatures of up to 200C, the boards are cooled, then cut to size and sanded.

As the technology has developed, grades of chipboard for special applications have been produced. Some is veneered with real wood, or there is board with decorative laminates, or with PVC and paper foils.

Particularly durable boards, which can withstand high

humidity, are made for kitchens and bathrooms, and these need special resins. Other forms of board have been produced with higher strengths, for structural applications, and with superior mechanical properties, achieved by orienting the wood particles. Again, this is totally dependent on the right adhesive.

One of the latest developments is medium-density fibreboard, in which the wood is broken down into individual fibres before being bonded. This board is like a fine-grained wood. It can be machined much more than chipboard, which allows moulding and other more detailed working to be carried out.

Chipboard and related products have been in use in Britain now for more than 30 years, and have an established place in a variety of sectors. A variety that is constantly developing. This has been possible mainly because of the close co-operation between the board manufacturers and the suppliers of resin.



Adhesives play a major part in the manufacture of shoes

Footwear

MOST footwear today is made either by stitching a preformed or shaped sole onto the upper, or by moulding a thermoplastic or thermosetting material on to the upper. Most often the soles are bonded, but these two methods in Britain are rare.

Because so many materials are used in modern footwear, various rubbers and plastics as well as leather, the differing adhesives used have to be highly versatile. They must have good "tack", high initial strength and a capacity to withstand the stress of being worn. Heat resistance is also important.

The Shoe and Allied Trade Research Association, which works closely with the British Adhesives and Sealants Association, employs a number of test methods and available standards. However, "there is no standard," said Jim Stannard, who assessed using the Schubert shear force needed to separate a sole from a heel.

The European Adhesive Association has also developed test methods and recommendations for footwear adhesives and bonding of shoe materials.

Supplying the right adhesive carries big responsibilities

SOLVENT ABUSE

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Moreover, most vile-smelling additives are themselves toxic. In any case, such additives tend either to reduce the effectiveness of adhesives or lose their adhesive qualities relatively soon. In the US, one additive is suspected of being carcinogenic.

In considering whether there is a technical solution to the problem, it can obviously be asked if consumers need solvent-based adhesives at all. For some applications, certainly aqueous products are more suitable — in wood glueing, for instance. But to glue plastics or rubber, only solvent-borne adhesives will do.

In other cases, where the industry has provided consumers with a choice, they have tended not to prefer the aqueous products because they take longer to provide a bond. They neither look as good nor perform as well in other respects.

It thus remains that solvent-based adhesives account for a quarter of the total tonnage of adhesives sold. Since they need more precautions in use, it is evident that they do some jobs better.

Work is going on to develop adhesives which are solvent-free. This has in any case been undertaken because it would reduce the need in industrial processes for flameproof motors and help to eliminate static. But it remains a stubborn physical fact that water has a high latent heat and is also unable to dissolve plastics. No major switch to solvent-less substitutes is therefore likely.

Ultimately, it is a matter of education, social attitudes and law enforcement. The videos, books, conferences, leaflets and posters can do a great deal.

As for social attitudes, controlling behaviour, especially of teenagers, is a notoriously tricky problem, especially in a free society. Harsh repressive measures would almost certainly prove counter-productive. Publicity has probably helped to spread the fashion but could equally be used to combat it.

Likewise, although laws against harmful habits can often create more problems than they are intended to solve, the recent legislation should perform a useful role in discouraging irresponsible shopkeepers from selling potentially dangerous inhalants to young people. The need for the legislation, as well as an illustration of the deterrent power that the law can deploy, has been demonstrated in Scotland, where, under Common Law, Glasgow shopkeepers were sentenced to three years' imprisonment for selling solvents to children, knowing they would be abused. Under English Common Law, they could not have been prosecuted.

All in all, says Dr Colin Brewer, director of the Community Alcoholism Treatment Service at the Westminster and All Saints' Hospitals, writing in New Scientist, volatile substance abuse is best seen in historical perspective as individual tragedies notwithstanding.

"As with ether and laughing gas (freely sniffed in Victorian times), the habit will probably diminish of its own accord and the vast majority of habitual glue sniffers will have transferred their affections to beer long before they are legally entitled to do so."

...and helping my diapers feel comfortable is one of them

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Adhesives and Sealants 5

مكتبة مصرية

New needs stimulate improved products

Technology

FOR MILLENIUM, starting with the glues derived from bones and hides in ancient Egypt, to the chemically sophisticated bonding which has so successfully kept the heat resistant tiles of US space shuttles in place, adhesives have continually played a part as essential as it has been unsung and underrated in man's technological advance.

Few people would even think of putting adhesives along with the wheel, paper, explosives or agriculture as inventions which have been fundamental to progress. Yet their largely invisible contribution has been crucial from the earliest times.

Never more so than today, when their uses are legion. Without them, indeed, and sealants too, hardly anything would be as it is in fields as varied as electronics, publishing, architecture, medicine, packaging, construction and aerospace. They are essential in Concord and the Thames Barrier and in motoring, ingeniously applied in shoes and cigarettes and toilet rolls. Quite when the possibilities of using adhesives were first

discovered is unknown. But a fragment of a coffin found in an Egyptian tomb and dated to before 2500 BC has surface inlay veneers stuck with animal glue. A cake of glue has been found in a tomb from the second millennium BC. A wall decoration of later date shows a carpenter with a gluepot beside him.

The Egyptians were pioneers, too, with sealants. Bituminous materials have been found in the tombs of the Pharaohs.

As the Egyptians, so the Chinese, as it were, else. The ancient Chinese adhesive mix of cheese and lime was similar in essence to the 20th century use of casein, the protein in milk. Casein was used during the Renaissance for picture frames.

Factory production of glue from skins and bones came from Holland to Britain in the 18th century and remained the main adhesive in woodwork, abrasive products and bookbinding until the 1940s. Indeed, animal glue is still used—in directories that are to be recycled, for example, and as the binder in match heads.

It was during the industrial revolution, from the later 18th century, that the use of starch as an adhesive grew space. First,

used as a textile size, it led to

the development of the textile industry, with its tucker and faster-setting adhesives. These were the mainstay of the packaging industry until the veritable revolution in that sector of the last two or three decades.

At about the same time, natural rubber in solution in organic solvents produced adhesives for textiles, clothing, footwear and rubber and remained in such use until recent times. Pressure-sensitive tapes using rubber solutions date from as far back, as 1845, as the adhesive can during the following decades for textiles, paper and board, the "dry tack" of the natural rubber film leading to self-seal adhesives of a kind widely familiar still.

The use of rubber latex for adhesives is especially noteworthy, for it was the first time adhesive in woodwork, abrasive products and bookbinding until the 1940s. Indeed, animal glue is still used—in directories that are to be recycled, for example, and as the binder in match heads.

It was during the industrial revolution, from the later 18th century, that the use of starch as an adhesive grew space. First,

advances in the manufacture of sealants.

In the years up to World War II, more natural adhesives came into use—the water-resistant wood adhesives, deriving from blood albumen and from casein that were used by Alcock and Brown in other early aircraft.

A mixed blood and egg albumen adhesive was long used to stick the cork to the metal of bottle crowns.

It is only relatively recently that these have all but totally disappeared. But as early as the 1930s, synthetic polymers, albeit few in number, were becoming known—the phenol-formaldehyde resins, and urethane and melamine-formaldehyde glues, for instance.

However, it was only some 30 years ago that synthetic polymers, paper now through bulk manufacture and the rising cost of natural raw materials, came into their own. That began a trend which accelerated rapidly with the rise of the petrochemical industry and the mushroom growth of modern synthetic adhesives and sealants.

These have been developed in line, of course, with the increasing use of synthetic materials generally, to meet the considerable and varied demands of modern packaging, and as a



Technicians use computers in the formulation laboratory at Datec Adhesives, the Dukinfield (Cheshire) based company, to make sure adhesives supplied match customer's needs

stronger and corrosion-free replacement of rivets, screws, bolts and other mechanical fastenings.

"You can no longer think of it as the gum and glue business," says Mr Harry Wernell, managing director of Swift Adhesives and a leading figure in the British Adhesives and Sealants Association. "In whatever direction you turn when two surfaces come together there is an adhesive for them."

This means the technology has developed, for example, a wide range of products to handle difficult substrates—those in which the basic chemical or physical structure of the surface does not respond to the bonding mechanism of traditional adhesives.

Thus, it is now possible to stick materials to waxy, greased or varnished surfaces, to aluminium foil, plastics, glass and to many other substances with which mechanical bonding was not possible until a few years ago.

The development of hot-melt adhesives has advanced from such initial applications as packaging and labelling to coating, laminating and product assembly—uses dictated by the need for speedier output on production lines.

Hot melts are totally solid material composed of resins, waxes and stabilisers which, in various combinations, offer a large range of physical properties for different applications. They differ radically from liquid adhesives in that they form bonds by cooling rather than evaporation or absorption, giving them the advantage of very rapid setting in high speed production and allowing the most precise and accurate control, saving on cost.

Because there is no volatile vehicle that has to be eliminated, they can bond many impervious substances. And their shelf life is lengthy.

Poly-vinyl acetate adhesives have been developed, with acrylics and co-polymers in their formulation, for high-speed, water-resistant packaging as well as in bookbinding, bottle labelling and envelope manufacture. Continuing research in synthetic polymer chemistry has yielded new PVA emulsions for wood applications and, through cross-linking technology, adhesives that can withstand extremes of exposure.

Dextrose and starch adhesives are still used widely, as are animal glues, in bookbinding, packaging, labelling and the like. Solvent-based adhesives are increasingly non-flammable, for

product assembly applications in insulation, foam converting, trim attachments, sealing batteries, decorative laminates, vibration damping panels and hundreds of other uses.

Modern adhesives often have to withstand stretching and bending. New solvent and water-borne systems are fundamental to the manufacture of such varied products as snack food packets, fire-retardant blankets, sailcloth, tarpaulins and other flexible web applications.

The growing use of nonwoven materials for disposable medical and domestic products has led to new and highly engineered adhesive applications. Often, the adhesives must be sterile, and non-toxic.

In high technology, with its new industries, the change of innovation has led to the development of environmental, anaerobic sealants and acrylic adhesives. The major suppliers to the adhesives industry today invest heavily in research and development.

The science of adhesion involves several scientific disciplines—polymer physics, polymer chemistry, surface chemistry, colloid chemistry, rheology.

Rheology, the science of flow of liquids, is used to assure that flow qualities are appropriate to application method and machinery requirements. An adhesive or sealant must usually assist the user, in terms of timing and speed of setting, to make a bond as well as provide the final joint.

The development of sealants has, to advanced remarkably in recent years, notably in the building industry. In the war years, they were used in tanks and vehicles to enable them to



New laboratory facilities at Tivoli Kay Adhesives, Bury

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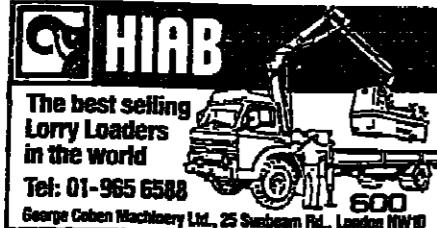
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FINANCIAL TIMES

Monday May 19 1986

Terry Byland on Wall Street

Ragged end to dynamic advance

IN A STOCK market now heading southwards with increasing speed, investors are beginning to ask whether this is just another step in the correction phase that has held the Dow Jones industrial average down to the 1,800 range, or is it something more sinister.

Certainly, the dynamic advance of the past seven months has turned ragged. Certainties about lower oil prices and interest rates are now challenged on all sides, and for good measure, Wall Street has the Senate committee support for the Packwood tax proposals to worry about.

Brokerage analysts remain relatively bullish, willing to agree that a correction is under way, but forecasting that the stock market will resume its advance before midsummer.

The fall in world oil prices means pain first and pleasure later. The pain is with us now in the form of tumbling profits in the oil industry, highlighted by a warning from Exxon and by write-downs at the smaller oil companies. The pleasure will come later this year when corporate earnings begin to show the benefits of the huge fall in energy and fuel costs.

We were all too optimistic about corporate earnings for the first quarter, thus runs Wall Street's theme song. The fall of around 2 per cent in first-quarter profits - the fifth quarterly consecutive downturn, was only to be expected, given the timetable for the fall in oil prices.

The second-quarter may not be clever either, but, according to Dr Bourne, the second half of the

TWO-WEEK SHARP DECLINE IN LIFE SECTOR

UK market slide halts Target Group flotation

BY LUCY KELLAWAY IN LONDON

TARGET GROUP, the UK life assurance and unit trust company, has postponed indefinitely its stock market flotation, which was due to take place next month. The company, which might have been valued at over £125m (£191m), has decided not to go ahead with its plans because of the poor state of the market.

Target is the first large issue known to have been pulled since the fall in the market started. From its peak at the beginning of April, the FT All Share index has fallen by about 7 per cent while life assurance shares have on average dropped by over 10 per cent.

In the last six weeks the market has been faced with heavy cash calls, including nearly £2bn of rights issues. Since Wednesday last week when National Westminster Bank made a record £14m call on shareholders, the FT 30 index has fallen by more than 50 points, and

London financial analysts fear that more issues will be cancelled.

Mr John Stone, managing director of Target, said: "The company's strengths in the retail financial services market would not be fully reflected in the current flat mood of the life sector. In the interests of our existing shareholders we have decided to defer our flotation plans until we are confident of a more buoyant sector." He said that he hoped a listing would be possible in the autumn.

The life sector has fallen sharply over the past two weeks partly in response to a £35m rights issue from the Prudential, the leading UK insurance group.

Morgan Grenfell, which itself is getting ready for a summer listing, is the largest shareholder in Target and will be affected by the delay. Morgan Grenfell already owns nearly 20 per cent of the company while its funds own 10 per cent, and

after the flotation it had the option to buy from shareholders a further 20 per cent of the equity.

Target was established as a unit trust group in 1982 and now manages assets of more than £570m. In 1980 the company was bought by J. Rothschild and underwent a change in direction to concentrate on "up-market" unit-linked life assurance, and now claims to be one of the fast-growing companies in the industry. Its total premium income in 1985 was £138m, and at that time its life fund was worth £357m.

In 1984, when J. Rothschild was planning to merge with Hamble Life, Target's management arranged a buyout with the backing of Morgan Grenfell in a deal that valued the group at £8m. Since then, Target's premium income has doubled, and funds under management have risen by more than 50 per cent.

Americans round up Britain's llamas

Continued from Page 1

when they are very cross or afraid, they dredge up from their stomach lining a horrible green slime, which "smells dreadful," according to Dr Bourne.

The gestation period for llamas is eleven months, not exactly a fast turnover in breeding terms, but necessary as new-born llamas need to be mature enough to run the same evening with the herd if possible.

Most breeders in Britain are small-scale and finding it increasingly hard to find good fresh breeding stock. "At the moment we allow line breeding (father and daughter), but we'd like to find an unrelated female," says Dr Bourne. Line breeding weakens the stock considerably.

Mr Keller's 15 llamas represent one of the largest herds in the UK. The "king of llamas" in the US, Mr Dick Patterson, has 700 on his ranch in Oregon - the biggest collection in the world. Mr Patterson founded the American Llama Club, now the International Llama Association, which has chapters in every US state.

Mr Paul Orkney-Work and his wife Ruth Janette Ruck are two of the foremost British llama experts. They live on a 280-acre hill farm in Beddgelert in North Wales and have bred llamas along with their ewes, Welsh black cattle and sheep since 1974. They have a herd of six.

Mr Orkney-Work has seen the American enthusiasm at close range. He and his wife were invited by Mr Patterson, who was host to attend the world's first llama breeders' conference in Oregon in 1982.

"We just cannot compete with US breeders," says Mr Orkney-Work. A female llama went for \$12,000 last year at the annual llama auction in Nebraska. Many people in this country who want llamas as pets just cannot get them. The Americans are buying up all the breeding stock."

A number of British breeders are forming loose collectives in a bid to counteract the American plunder. "We have agreed to help each other to try to rebuild the breeding stock," says Mr Orkney-Work. "The best males will be exchanged between breeders to build up fresh lines."

This is indeed the only solution, according to Mr Andrew Greenwood, who, with two colleagues, runs a zoo and wild animal medicine practice based in West Yorkshire. Private breeders need to stick together rather than sell to animal brokers who export, almost totally to the US, for the highest price.

Improving aluminium prices have already been reflected in much improved profits, yet stock prices remain well off their 52-week peaks.

Alcoa, having turned an \$8.2m loss into a \$1.5m profit in the first quarter, appears set for a substantial earnings advance both in this year and next.

Estimates range from \$2.25 to \$2.75 for 1986, against a loss of 23 cents last year, with perhaps \$3.75 to go for in 1987. The current earnings multiple of 14.8 times estimated earnings for this year compares with 16 on the Standard & Poor's 500 index, indicating room for growth in the share price. The same case can be made for Reynolds and for Alcan, and to a lesser degree, for Kaiser Aluminium - all showing significant turnarounds but all selling below their 52-week highs and on attractive earnings multiples.

The market's underlying confidence in a rebound in stock prices sooner rather than later showed itself last week in the relatively modest selling pressure as market indices were tumbling. The much abused stock index futures markets may now be proving their worth by taking the sting out of a short-term setback in the equity market.

World Weather

Region	°C	%	Region	°C	%	Region	°C	%	Region	°C	%	Region	°C	%
Africa	23	72	Delaware	25	77	Hawaii	24	72	Iceland	22	72	India	24	72
Algeria	24	75	Edinburgh	25	77	Manitoba	24	75	Indonesia	22	72	Iran	24	72
Aden	25	78	Edmonton	25	77	Maracaibo	25	82	International	22	72	Ireland	24	72
Bahrain	23	81	Frankfurt	22	72	Madagascar	25	81	Italy	22	72	Italy	24	72
Brunei	34	82	Funchal	21	83	Milan	25	79	Japan	22	72	Japan	24	72
Burma	28	78	Gibraltar	22	72	Montevideo	25	80	Khartoum	22	72	Korea	24	72
Bulgaria	25	82	Glasgow	21	83	Monrovia	25	80	Lima	22	72	Latin America	24	72
Burma	25	82	Guatemala	21	83	Montreal	25	80	London	22	72	Latin America	24	72
Burma	25	82	Helsinki	22	72	Montevideo	25	80	Los Angeles	22	72	Latin America	24	72
Burma	25	82	Hong Kong	21	83	Montreal	25	80	London	22	72	Latin America	24	72
Burma	25	82	Helsinki	22	72	Montevideo	25	80	London	22	72	Latin America	24	72
Burma	25	82	Hong Kong	21	83	Montevideo	25	80	London	22	72	Latin America	24	72
Burma	25	82	Helsinki	22	72	Montevideo	25	80	London	22	72	Latin America	24	72
Burma	25	82	Hong Kong	21	83	Montevideo	25	80	London	22	72	Latin America	24	72
Burma	25	82	Helsinki	22	72	Montevideo	25	80	London	22	72	Latin America	24	72
Burma	25	82	Hong Kong	21	83	Montevideo	25	80	London	22	72	Latin America	24	72
Burma	25	82	Helsinki	22	72	Montevideo	25	80	London	22	72	Latin America	24	72
Burma	25	82	Hong Kong	21	83	Montevideo	25	80	London	22	72	Latin America	24	72
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TURKEY 2

Politics

Mr Ozal stays firmly in the saddle

SIX TIMES Turkey's prime minister in just over two decades, Mr Süleyman Demirel sits in the ground floor study of his Ankara home and headquarters surrounded by pictures of white horses, the emblem of the Justice Party which he led until it was shut down by the military in 1981.

Five years later the Turkish centre-right is still fragmented. Apart from long-standing competition from right-wing nationalists and ultra-religious parties, Mr Demirel is competing with the Prime Minister, Mr Turgut Ozal's, Motherland Party and a new grouping, the Free Democrat Party led by the former President of the Turkish Union of Chambers of Commerce and Industry, Mr Mehmet Yazar.

The left-of-centre is similarly split. Though the Populist Party (which was allowed to

stand in the 1983 General Elections and so won seats in Parliament) and the Social Democracy Party (which was not) have combined forces, they face competition from the former prime minister, Mr Bulent Ecevit, who has set up a Democratic Left party.

Mr Ecevit, however, has re-

tained virtually none of his followers from the pre-coup period and the new Social-democracy Populist Party seems to have the backing of the large majority of the followers of the now-dissolved Republican Peoples Party.

Not so on the right. Mr Demirel, if the opinion polls can be believed, has the support of about 20 per cent of the voters, while the ruling Motherland Party has about 30 per cent.

Mr Demirel has two major handicaps however. He has

been allowed to make public statements again, but he—and other leaders such as Mr Ecevit—are barred from running for office until 1992, a prohibition which they regard as manifestly undemocratic. As a result he cannot be explicitly identified with the True Path Party, which has tried to take the place of the old Justice Party.

Secondly, because it was not allowed to enter the 1983 elections and so did not win any seats in parliament, the True Path Party has virtually no recognition by the broadcasting media.

Not surprising perhaps therefore that Mr Demirel denounces the West—and in particular Western ambassadors in Ankara—for their alleged double standards on democracy. He has instead staged a series of rallies intended to show that

he has the support of the majority of Turks in the countryside.

A rally to the town of Bursa in western Turkey, in March, turned into a massive triumph for Mr Demirel which villagers flocking in their thousands to welcome him.

It is hard to be sure, but I think Mr Demirel's Bursa visit may have been a historical turning point, says one veteran Turkish journalist.

In late April, the Prime Minister countered by staging his own very successful rally in Mr Demirel's home town of İsparta.

The two men have known each other since the 1960s.

"I have worked with him too closely to be able to comment on him," says Mr Demirel about Mr Ozal. Both have taken care not to attack each other directly.

According to some observers,

there are good political reasons for this gentlemanly restraint. Mr Demirel may some day need Mr Ozal's backing if he is to regain his political rights before 1992. Mr Ozal may have to turn to Mr Demirel for support in forming a government if he does not win an outright majority in the 1988 general elections.

At the moment, the advantages seem to lie with the ruling party, despite the economic hardship which its policies are alleged to have brought to fixed-and-low-income groups.

The Motherland Party, with its close links with trading groups, has shown itself capable of an almost American professionalism while on campaign. It faces no real opposition in parliament. Fear that the party might break up into factions has also proved groundless even though the different currents within it can be easily distinguished.

But some of the Motherland Party's MPs are worried. They fear that the party will not be able to win an outright majority in 1988 because it has needlessly alienated key groups among the voters such as farmers (to whom Mr Demirel appeals) and organised labour, unnecessarily rebuked—as they see it—by Mr Ozal.

To counteract the risk of a three-way (or four-way) split in the 1988 elections, The Government changed the election law in April to give a major advantage to whichever party wins most votes and to make it very much harder for the third and subsequent parties to get substantial representation in Parliament. Not everyone is sure that this was a wise move.

If the Social Democrats stay ahead of the Motherland Party, Mr Ozal may turn out to have delivered them an outright majority on a platform.

If there is no party with an overall majority in 1988, then on past form Turkey might be in for a period of no-holds-barred fighting between the parties and government by unstable coalitions.

David Barchard

Social Democratic Opposition

Harmony needed on the wings

THIS IS proving to be a particularly testing time for Professor Aydin Güven Gurkan, leader of the main Opposition party, as setback follows success.

In late April, he went to Strasbourg to address the Socialist group of the European Parliament, seeking acceptance of his party's claim to the social democratic mantle in Turkey.

Late this month, however, he will probably hand over the chairmanship of the Social Democracy Populist Party to Professor Erdal Inonu.

The fact that Prof Inonu is somewhat reluctantly taking on the chairmanship indicates that the two-party merger, which created the SPP last year, has its problems. Continuing friction between Prof Gurkan's Parliamentary Populist Party and Prof Inonu's non-parliamentary Social Democracy Party (SODEP) may well hamper the new party's chances in the 1988 general election.

On present opinion polls, the Social Democrats would form the next government. They attract 42 per cent of those questioned, against 30 per cent for Prime Minister Turgut Ozal's Motherland Party which, at the last election, took 45 per cent of the popular vote.

Many workers resent the erosion of their standard of living under Mr Ozal's economic policies and the curbs on trade unions. They are also concerned about the continuing high level of inflation.

The new party can expect these voters to be drawn naturally to the strong social democratic tradition in Turkey. But it cannot yet take the territory for granted. Mr Bulent Ecevit, who headed the previous left-wing government of 1978-1982, but who is banned from running for office until 1992, has staked out big claims with the Democratic Left Party.

Thus the Gurkan-Inonu Party must convince a wide section of the electorate that it offers a credible alternative to Mr Ozal's policies.

Both parties are in close agreement on policy issues. They advocate a traditional form of European social democracy based on government by social contract. They are for the European Community, NATO, a secular society and improved human rights.

Prof Gurkan says the Social Democrats will not overturn any of the present Government's privatisations, though they will apply more rigorous social and economic criteria to any subsequent sell-offs.

The party, however, is heavily criticised, from within and without, for failing so far to develop these concepts into detailed policies.

"We are totally unprepared for power," said one senior party activist from Professor Inonu's wing. "We lack econo-

mic policies and sufficient support of experts and bureaucrats. The chances of prospering successfully (before the 1988 election) are very low because we've left it too late."

The election is nonetheless two years away, and greater harmony between the party's wings would allow members to work on their electoral problems.

The acrimony stems mainly

from the conflicting styles and origins of the two factions. Professor Inonu's SODEP is strong in the cities, while Gurkan's is more rural. Both are inclined to run in the new parliament, but the SODEP's merger is failing to get a quorum of military-approved founders members.

In contrast, the military encouraged the formation of the Populist Party, expecting it to form a loyal opposition in the new parliament. Strong on support in rural areas, many of its deputies are, however, short on political experience.

Observers say there was initially considerable goodwill between the parties, but SODEP members became wary of Prof Gurkan during the merger negotiations. They came to distrust his manoeuvrings for power which resulted, they say, in Prof Gurkan overplaying his hand.

The merger protocol called for Prof Gurkan to hand over leadership of the party at its first congress in May. But the two parties continued, with Prof Gurkan unwillingly, unsuccessfully for the creation of the post of elected vice-chairman to reinforce the principle of dual leadership.

The Populist Party suffered the defection of 20 of its 117 parliamentary deputies, partly because of these tensions and partly because Mr Ozal scared them away.

With three of the defectors returned to the fold, Prof Gurkan said: "We are now more than stable."

Confidence in the SODEP, however, has ensured that a somewhat reluctant Prof Inonu has maintained an active leadership.

An atomic physicist by training, he carries a great personal authority as the son of the right-hand man of—and successor to—Ataturk, the founder of modern Turkey.

Associates believe he might have a more open mind on economic matters than Prof Gurkan, who is a professor of education. Yet doubts hang over Prof Inonu's ability to develop into a successful politician.

His faction, however, has far stronger grass-roots support than Prof Gurkan's. This disparity will be put to the test in by-elections which could be held as early as October. It is expected that the merged party could win roughly half the ten or so seats contested, but that the new deputies will be identified with the SODEP wing.

Rod Oram



Metmet Kecceler, looking more like a prosperous businessman than an Islamic politician

Islam's doughty champion

Profile:
Metmet Kecceler,
leader of the Mother-
land Party's religious
wing

In 1982 he pressed Turgut Ozal, then out of office, to set up his own political party and run for office. He has been rewarded with the control of the Motherland Party's constituency organisation, apparently having been forced from parliament through he does not say so.

Mr Kecceler says that the Motherland Party is very different from the pre-1980 political parties. It has learned from experience to be tolerant and is not dominated by nationalist or religious dogmas. He is pro-private enterprise, but also in favour of social justice. He supports pet projects such as the mass housing fund and a proposed new fund for the poor which he hopes will aid the badly-off in Turkish society.

His critics see him as a smooth manipulator who selected one target after another in building up the influence of the MP's Islamic wing, pushing through potentially unpopular legislation on such matters as beer sales and indecent publications.

"Some individuals are more religious than others," says Mr Kecceler unashamedly when challenged about his religious affiliations. "I shouldn't affect our rules in the party. I have had my principles since my youth and I am a deeply conservative person, but that doesn't affect my desire for a modern Turkey."

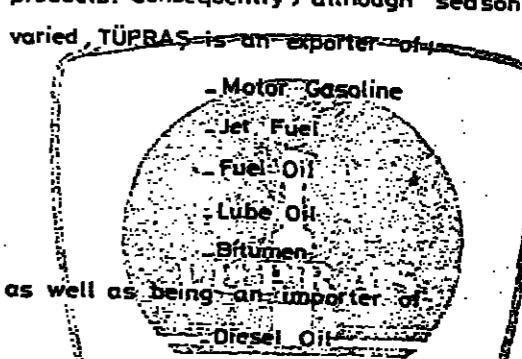
As the identifiable leader of the MP's religious wing, he will have to work hard to overcome the suspicion of Turkey's westernised middle class if he is to climb to the political heights for which his evident professionalism qualifies him.

For the moment he seems content in his role as party boss of the government party. He is undecided about whether to stand in the by-elections. "I am getting appeals from my constituents in Konya that I should stand there and nowhere else," he says, "so I may have to wait."

David Barchard

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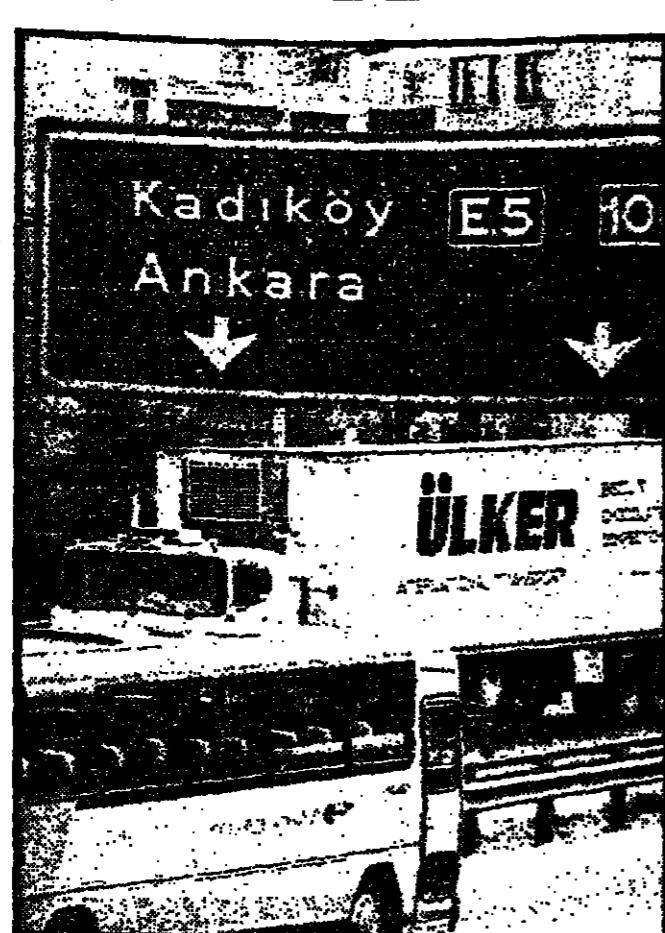
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Rod Oram



On the road at Istanbul to Europe in one direction and into Turkey the other way

Foreign Policy

A bulwark on NATO's flank

THERE IS hardly a country in the world with a more complicated foreign policy. Turkey; which borders in the west on Greece and Bulgaria, and in the east on the Soviet Union, Iran, Iraq and Syria, not surprisingly sees itself as "the bridge between East and West."

That, in the eyes of most Turks, should be seen as an advantage. It certainly helps to deal with the national psychological problem of deciding whether the country is European or whether, in spite of all the efforts of its modern era founder and father-figure Kemal Ataturk, it is really part of the Islamic world. If you are a bridge, you can belong to both worlds at one and the same time.

The neat formula, which is employed even by academics, is more attractive on paper than it is in practice. Try as nations may, they cannot be all things to all men for all of the time, and the bridge periodically becomes a see-saw on which Turkey slides first in one direction and then the other.

It is only fair to say that, amidst all the flux and flexibility, there are some constants.

Both its European and Islamic traditions and its traditional fear of Russian communist expansionism, have helped to tie Turkey firmly to the NATO alliance in the post World War II period. With more than half a million men under arms, Turkey boasts the Alliance's second largest army and is seen by all its members as an indispensable bulwark against the Soviet Union on NATO's south-eastern flank.

Turkey's key role in the Alliance inevitably involves it in a close relationship with the US which, while it has its ups and downs, is considered by both sides to be a permanent fixture.

Since 1947, Washington has pumped more than \$7bn in military aid and more than \$4bn in economic aid into Turkey, an amount that is not easily squandered. The two sides may quarrel from time to time, but they are currently haggling over the terms of a new defence and economic co-operation agreement (DECA).

To replace the one which ran out in 1985—but that is considered to be a normal feature of the relationship.

The US Congress permitting,

it can be assumed that a reasonable compromise will be

reached some time this year between the somewhat excessive sum of \$1.2bn demanded by the Turks and the \$780m currently provided by Washington.

Under Mr Turgut Ozal's government, Turkey has also become more insistent that its future resides in full membership of the European Community, and has recently adopted a rather self-righteous attitude in support of this policy (the problem is examined more fully in another article on this page).

Yet misconceptions about the political nature of the European Community, which is often regarded in Turkey as just an economic extension of the Atlantic Alliance, continue to persist in Ankara.

Few people have made a genuine study of how membership is likely to affect Turkey's prized trading and political relations with its Islamic neighbours. Indeed, there is a general assumption that Turkey can reap the economic advantages of EEC membership without paying any kind of political or economic price in its relationships with its major trading partners in the East such as Iran and Iraq.

Fundamental political choices,

except in so far as they regard Turkey's adhesion to NATO, are not an outstanding feature of Turkish foreign policy in the post-war era.

A few examples suffice to show how adept Turkey has become in walking the tight-rope of international diplomacy and economic relations. Turkey is a member of the Islamic Conference, but has never signed or ratified its charter because of the Turkish secular constitution.

Turkey supports the Palestinian Arab cause, but has always refused to cut off its relations with Israel. Turkey has declined to take sides in the war between Iran and Iraq, which take 14 and 12 per cent of its total exports respectively. In spite of its anti-American and anti-Nato stance, Libya has always been considered a special friend of Turkey's, for historical as well as economic reasons.

The recent US military raid

on Libya and Washington's condemnation of Col Gadaffi, the Libyan leader, as the fountain-head of international terrorism, has once again put the "bridge" concept of Turkish foreign policy under pressure.

The Turkish government went through the usual diplomatic contortions, aimed at not upsetting either side to much, while appearing to support both their positions. An official statement criticised the US for "stirring up international trouble" while

studiously avoiding the term "attack". At the same time

it condemned terrorism and called for international co-operation to combat it.

The Americans, though clearly not enamoured with Ankara's response, were prepared to accept it without too much fuss; but the Libyans were enraged by the Turks' failure to back them to the hilt.

The credibility of Ankara's

position was stretched to

breaking point when two

employees of the Libyan

People's Bureau in Ankara

were charged with planning a

bomb-attack on a US officers' club, while an official statement completely cleared Mr Abdul Malik, the head of the

People's Bureau, of any

involvement in the affair.

Turkey's even-handed approach to the Iran-Iraq conflict is also coming under increasing pressure, with both

Iraq and Iran, backed by Saudi

diplomacy, calling increasingly

for a clear-cut commitment by

Turkey to their respective causes.

Last, but not least, no pro-

gress whatsoever has been

made towards a solution of the

Cypriot problem on the basis

of the latest proposals of Mr

Perez de Cuellar, the UN

Secretary-General, nor towards

a settlement of the numerous

disputes between Turkey and

Greece in the Aegean.

Turkey has adamantly

refused to withdraw its troops

from the northern part of the

island until after the imple-

mentation of a proposed

federal system, while the

Greek Cypriots and Greeks

want them withdrawn at a

much earlier stage.

The feeling appears to be

growing in Ankara that, failing

an early Cyprus settlement, a

continuation of the present de

facto partition of the island is

quite acceptable. Indeed, the

Government is stepping up its

campaign to win international

diplomatic recognition for the

self-styled Turkish Republic of

Northern Cyprus. What has

not been clarified in Ankara is

how such a situation can be

reconciled with a partnership

between Greece and Turkey

inside the EEC.

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TURKEY 4

Economy

Relief sought through cheaper oil

MR TURGUT OZAL, the Turkish Prime Minister, and architect of his country's progressive transformation into a modern, free market and export-oriented economy, is likely to reap an unexpected reward for his efforts this year.

The price of oil which, after 1973, placed enormous strains on what was still, at the time, a backward, inward-looking economy and led to a major balance of payments crisis in 1977-78, could a decade later come to the aid of Turkey.

That, at least, is the view of members of the government who believe that the benefits which will accrue to Turkey from lower import prices for crude will outweigh the loss of export earnings from Turkey's important Middle East Opec markets.

The official calculation is that,

on the basis of \$20 a barrel, the savings on the oil import bill would amount to about \$1m in 1986, as much as one-third of last year's net foreign exchange cost of Turkey's oil imports.

Such a saving would make a substantial impact on the trade deficit which, though exports grew twice as fast as imports, still amounted to an estimated \$3bn last year, while the current account was \$1bn in the red. It would also make the government's task of servicing the country's \$20bn of foreign debt during the remaining three "hump" years considerably easier—\$3bn is due in interest and principal repayments in 1988 and 1987—and generally give greater room for manoeuvre to economic policy makers.

Officials are well aware that

falling oil revenues will affect the capacity of Turkey's major trading partners in the Middle East, such as Iran, Iraq, Saudi Arabia and Libya, to pay for imports.

But the conventional wisdom in Ankara is that since Turkish exports to the Middle East Opec countries, and Iran and Iraq in particular, are composed of essential foodstuffs and commodities such as iron and steel products, artificial fibres and cotton, their elasticity is not very great. In short, they are products which those countries could not do without.

The official optimism about the balance of payments outlook is not necessarily shared by all economic experts, who underline Turkey's sensitivity to economic constraints in major oil-producing countries. All the

main Middle East oil producers, who normally take more than 50 per cent of Turkey's total exports, are currently experiencing economic difficulties, it is pointed out.

As a result, Turkey which traditionally has concluded long-term barter agreements with Iran, under which it has paid much more than the spot market price for oil, is currently finding it extremely difficult to persuade Iran to renegotiate the oil price in the latest bilateral agreement. Iraq, for its part, has found itself unable to repay its short-term debts to Turkey.

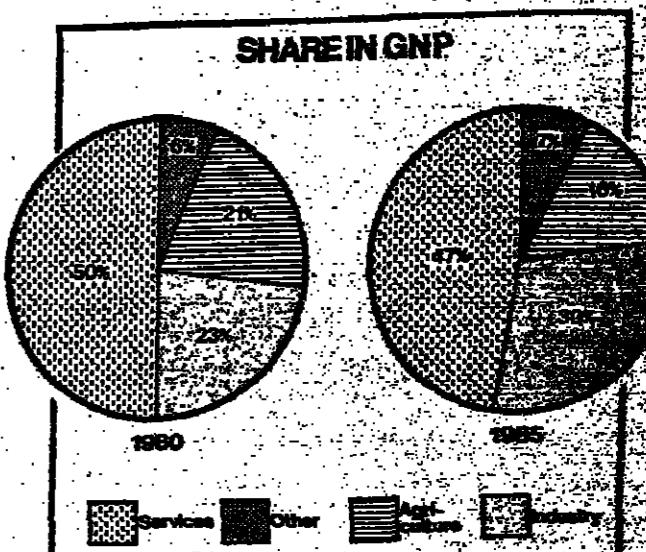
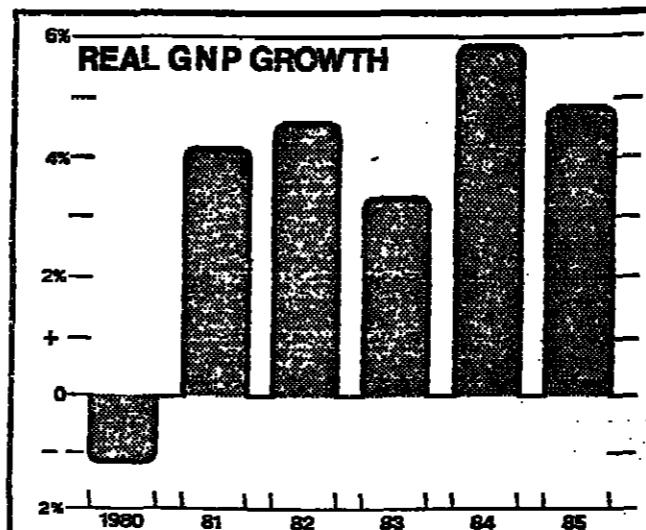
According to the pessimists, much of the savings made on oil imports could be offset by lost Middle East exports whatever officials say about the "inelasticity" of these markets. But even if the net benefits are small, the current account deficit, which has been on a declining trend since 1983, is expected to fall further this year by several hundreds of millions of dollars, thanks to higher earnings from tourism.

Presumably, the easier balance of payments situation, which has persuaded Mr Ozal to dispense with IMF standby agreements, will prevent a repetition of the crisis of confidence which led to the devaluation of the Turkish lira by 5.3 per cent against the dollar in March this year. The mini-crisis occurred in spite of the fact that foreign currency reserves stood at a respectable \$3.8bn at the time and that the current account deficit was decreasing. Yet the financial community was gripped by the conviction that there was a foreign currency shortage which led to the building up of speculative positions.

The whole affair was an object lesson of the way psychological factors can play havoc with an economy which has only recently opened itself up to the outside world and still lacks the confidence that it can survive a harsh climate of international competition.

No doubt, the authorities and the Central Bank underestimated the snowball effect of a succession of measures which all helped to build up anxiety.

First, the Central Bank imposed 20 per cent reserve requirements on foreign currency deposits at the commercial banks. This coincided with the phasing out of export subsidies in the last months of



1985, in line with Turkey's decision to adhere to the GATT code of conduct, bringing with it the fear of falling revenues from export sales. Then, the publication of export figures for December 1985 was delayed for several weeks, provoking speculation that there had been a sharp drop in export payments. At the same time, rumours were rife that exporters were delaying the repatriation of foreign currency earnings because of what they considered to be an overvaluation of the lira. That worsened any foreign currency shortage that already existed.

Finally, the authorities had no choice but to devalue and accept a rate for the dollar and D-mark which for many weeks previously had already prevailed in commercial bank currency dealings. By restricting to 1 per cent the fluctuation margin on either side of its official exchange rate for commercial bank dealings, the Central Bank hopes to avoid a similar crisis when temporary foreign currency shortages next occur.

For the moment, however, the conditions in which the devaluation took place appear to have set back temporarily plans to liberalise the foreign exchange regime, which include making the lira fully convertible.

The natural inclination by foreign observers of the Turkish scene to single out the positive aspects of Mr Ozal's economic reform programme remains very wide and is likely to put further strains on the exchange rate of the lira.

The constraints imposed by inflation have meant that growth has fallen somewhat short of the target set in the 1985-89 five-year development plan. Last year, GNP fell to 5 per cent from 5.9 per cent in 1984 and, though the government has set itself an ambitious target of 6 per cent in the current year, it will certainly continue to be careful not to overheat the economy in a bid to keep prices down.

The effect of inflation on large categories of wage-earners has been disastrous, with many seeing their real wages decline by nearly 20 per cent over the past two or three years. In a country where GNP per head of population is still barely above the \$1,000 per capita mark, that could prove very damaging politically for Mr Ozal's government if it is

not put right quickly.

The good news is that a determined effort is being made to bring the budget into balance. The rate of inflation, which started at 16.2 per cent in 1984, fell to 12.5 per cent in 1985 and 11.5 per cent in 1986.

While the government has been cutting public expenditure in real terms, the revenue side of the budget has benefited to a quite unexpected extent from the introduction of Value Added Tax in January 1986, which brought in an estimated TL 1,000bn (\$1.2bn) last year.

Altogether, therefore, the economic prospects for Turkey are rather brighter in the spring of this year than they were at the same time in 1985. If further progress is made towards bringing down inflation, as can be expected, and exports can be maintained in spite of falling Opec oil revenues, Mr Ozal should find it easier to push through some of the many economic and financial reforms which still remain to be made.

Robert Mautner



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JUN 15/86

Banking

Past debts weigh heavily

TURKEY'S DRIVE to restructure its economy is seen most strikingly in the banking system where different types of bank and banking operation exist side by side. Big banks compete with small banks, state banks with private ones, Turkish banks with foreign banks.

Many of the older and larger operators, particularly in the public sector, still find the past weighs heavily on them but progress achieved by the sector as a whole over the past two or three years has also put the pressure on the small one-stop operations.

Last year was a difficult year for the larger state banks, which carry a disproportionate share of the debts of industry.

One bank—the Zirat Bank—is overwhelmed by 80 per cent of the country's published non-performing loans, having been used two or three years ago to mop up the affairs of several insolvent banks and industrial groups.

Zirat is Turkey's oldest and by far its largest bank. Its problems are basically the result of past mismanagement. The position of some other state banks is more open to question. In April the Anadolu Bankasi found itself being sued for TL 2.7bn (\$2.7m) by the Akbank for claims arising out of the debts of the Basak group.

An injection of funds from the Treasury was needed to solve the dispute, which seems to have temporarily ended the unpreceded humiliation for a state bank of the sequestration of some of its branches. Similar court cases from other banks are still pending.

The burden of non-performing loans from industry is said to be shrinking—though at present no one knows the exact figures involved—but the profitability of many of Turkey's

major banks seems likely to be affected for some years to come. One of the biggest of Turkish banks is thought by its competitors to have been able to show a balance sheet profit last year only by cosmetic adjustments including a reduction in its provisions against defaults.

Trade finance, foreign exchange transactions and purchase of Treasury bonds seem to be the three easiest ways to make money in Turkish banking.

Retail banking is out of favour though the larger private banks compete for deposits. The use of cheque books is still very limited as are inter-bank clearing services. Turkish consumers pay almost all their bills in cash.

Limited charges and distrust of bad debtors prevents banks from encouraging cheque book transactions, though at Yapi ve Kredi, Mr Huseyin Ovezgin says that his bank is considering various security devices which would make payment by cheque more easy.

Like other bankers, Mr Ovezgin sights are set on sophisticated banking operations with international banks.

He is proud of a 300m revolting underwriting facility (RUF) arranged this spring by Merrill Lynch and the Commonwealth Bank of Australia.

The RUF is the first of its kind ever in Turkey and is hailed by Mr Ovezgin jokingly as "a manual check-up" proof that Yapi ve Kredi—which went through tough times in the early 1980s—is now enjoying the confidence of the international banks again.

The most profitable of the Turkish banks, however, remains Yapi ve Kredi's arch-rival, the Akbank, the flagship of the Sabanci Industrial group, and run with legendary firmness by Mr Erol Aksay.

The Funds

Public snaps up bonds

DEVELOPMENT projects such as roads and hydro-electric dams are already benefiting from the TL 250m (£250m) raised by the privatisation programme even before the big sell-offs begin.

The main investment vehicle, the Public Participation Fund, has derived its first income from the sale to the private sector of revenue sharing bonds and operating rights in some state economic enterprises.

The fund, which continued to snap up the first bonds since the first one in December 1984, plugged investors into the profits of the Bosphorus Bridge. The bonds carry a guaranteed rate of return over three or five years.

The latest issue in February raised TL 160m again from the bridge and the Keban hydro-electric dam on the Euphrates. Other income has come from the sale of a 10-year operating right in a dairy and the sale of three partially built textile plants.

The fund, which is controlled by an appointed board rather than parliament, was set up by the Ozal Government to provide off-budget financing for development projects. Sister funds are tackling the shortage

of low income housing, poverty and expansion of defence industries.

Some international agencies are concerned, however, that the novel financial arrangements will weaken the Government's control over fiscal policy.

The participation fund's first income has speeded up construction of 14 hydro-electric dams, said Mr Vahit Erdem, who administers it and several other funds. On average, the clients will come on stream a year earlier adding a total of 20bn kilowatt/hours annually to the national grid.

The fund is also heavily involved in plans to build a toll motorway from Edirne on the Bulgarian border, around Istanbul via a second Bosphorus bridge and on to Ankara. The 700 km project is being awarded in sections to international consortia which must offer financing plans. The fund will contribute from its own resources and also borrow in its own name under Treasury guarantee.

The fund's third main activity at the moment is the provision of low interest credits for development projects in eastern Turkey. But the fund must wait for the proceeds from privatisa-

tion before it can slip into top gear.

In contrast, the fund designed to tackle the country's chronic shortage of houses is well underway, Mr Erdem said. Its income of TL 500m last year came from taxes on petrol, luxury imports, alcohol and tobacco and from a TL 100 exit tax on Turks travelling abroad.

Mr Erdem expects income of TL 550m this year.

Trade partners, however, are beginning to show displeasure at the levies and may challenge them under international law.

Recently, Scotch Whisky distillers complained about a label stamp showing a TL 100 (10p) per bottle contribution to the defence development fund.

The housing fund is investing faster than planned, Mr Erdem said. In its first 18 months it has mortgaged 250,000 housing units for low income families of which 100,000 have been completed. This represents 60 per cent of all house-building and came in a market sector which could attract virtually no funds in the past.

The fund is aiming for 800,000 units in its first five years of operation.

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Trade

Touch and go for exports as oil price falls

THIS YEAR will be touch and go for Turkey's so-far highly successful export drive, as the fall in the oil price reduces the spending power of its three main Middle Eastern markets, Iran, Iraq and Saudi Arabia.

Although Turkish officials are confident that the reduction in costs of their own oil imports will produce a balance in their favour, and that exports will hold up to the Middle East, their optimism may not be borne out in the end.

Negotiations are going on at present on the price at which Iranian oil is sold to Turkey, often as part of barter deals. At the same time, Iraq is understood to be asking for a deferred payment on its debts to Turkey. A similar request from Libya, which is already behind in its payments, is not unlikely.

The sums involved are substantial. Turkey exported goods worth \$2.5bn to the three Middle East oil producers last year, 31 per cent of total exports which amounted to \$8bn. Only the European Community was a larger market, with 38 per cent of \$3.1bn, West Germany taking \$1.3bn, or 17.5 per cent, of Turkey's total exports.

Imports from Middle East oil producers also made a significant contribution to the total volume of \$11.3bn in 1985. Iran, Iraq and Libya provided goods, mainly crude oil, worth a total of \$3.8bn last year. Turkey's crude oil import bill amounted to \$3.8bn last year.

Substantial savings, amounting to as much as \$1.2bn, are expected this year, and Turkish officials say that, although it is too early to say how badly the price fall will affect Gulf countries' import plans, there is optimism that the change may prove a net benefit to Turkey of \$400m to \$500m.

Officials argue that raw materials food and industrial goods will still be needed in these countries. Nevertheless, they are looking elsewhere, especially in the Far East, for new markets.

Efforts to increase links with Japan appear to be paying off, with Tokyo taking part in a

World Bank co-financing for a \$750m hydro-electric dam project. Turkish banks have also recently made private placements in Japan of around \$50m.

Turkish officials point to Turkey's involvement in the second Bosphorus bridge project, and in other energy projects, as evidence that their efforts are paying off. Total volume of trade between the two countries remained at the low level of \$850m last year, overwhelmingly in Japan's favour.

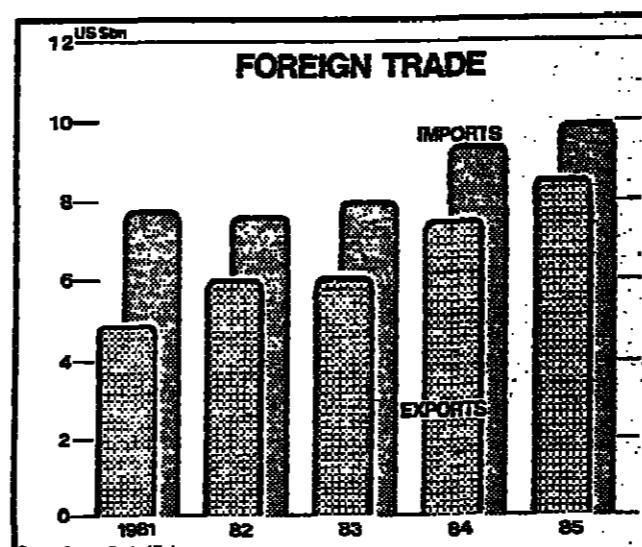
Turkey's trade problems with European countries took a turn for the better last month, when a new agreement was negotiated between Turkish textile producers and the European Commission in Brussels. Textile exports were worth \$1.8bn to Turkey last year, a fall of 4.6 per cent on 1984, but still accounting for 21 per cent of total exports, the largest single category.

Textiles have been a matter of dispute, leading to tariff and quota wars with the EEC for years, and the new outbreak of peace has been welcomed by both sides. The agreement allows for a margin of growth in Turkey's share of the market over the next three years of between 4 and 6 per cent, depending on the category of item.

Ankara has been far less successful in persuading the US that it should have a larger share of the US textile market than the \$80m it already earns. Turkish officials argue that the country is unfairly discriminated against, as a late entrant to the Multi Fibre Agreement, in favour of Far East producers like Hong Kong. Having such a small share of the US market should mean that Turkey is allowed a higher rate of growth of \$400m to \$500m.

American officials argue that Turkey had increased textile exports to the US by 38 per cent in 1984, and that only eight categories out of 120 are restricted.

Apart from agriculture and livestock exports, worth \$1.8bn last year, a decline of 1.7 per cent in over the previous year,



A more liberal policy on imports and reduced spending power in Middle East markets spell challenges for Turkish firms in 1986. But new horizons have been opened up by the success of Turkish exporters since 1980.

the third most important export items are iron and steel, worth 58.6 per cent over 1984. That year had itself seen iron and steel exports increase by 41 per cent.

Much of these exports go to the Middle East, and this year will be very vulnerable to the dramatic fall in oil prices and the further hike-up in the cost of living.

Although Iraq and Iran have attempted to continue development programmes during the war, the substantial fall in income they are experiencing must put a continuation of this policy in doubt. Protectionism in other markets will probably mean that Turkey will have difficulty in finding alternatives, and payments deferral in its existing markets may be necessary.

Along with Turkey's drive for higher exports has come a more liberal policy on imports, designed partly to encourage local producers to become more competitive, and also to assist the collection of state revenue.

Profits previously going into the pockets of smugglers are now collected as import duties by the state.

The sight of Nicaraguan bananas and Roquefort cheese in shops has certainly been a new experience for Turks, whose economy was closed to most imports for many years. Liberalisation of imports now affects 77 per cent of goods which are now allowed free entry (subject, of course, to duties). The rest are likely to be freed over the next three years.

An idea of the effect of the liberalisation on local competitiveness may come shortly in the award of a small contract, worth around \$1.2m, to the state petro products distribution organisation, Petrol Ofisi.

Companies from the US, Saudi Arabia, the UK and the Soviet Union have tendered for the deal to supply 2,500 tons of ethylene glycol for anti-freeze, along with the Turkish state-owned petrochemical company, Petkim.

Although it suffers from competitive constraints related to the pricing of its raw materials, Petkim is confident that it can win the contract.

Ten years ago, the very idea that a state-owned business would put out to tender such a contract, when other state-owned companies could supply the goods, would have shocked most Turkish businessmen. But one Petkim official says: "I tell my younger colleagues that they are lucky—they think in dollars and Turkish lira. When I was their age, I thought only of production figures."

Businesses with older plant and less innovative management may take longer to react to the new regime, and the consequence for others in terms of wages have not always been happy. But for most Turkish businessmen the idea of joining the real world appears to have opened up new horizons.

Maggie Ford

Agriculture

Potential for much greater output

TURKEY, a country almost half as big again as France, has a wealth of microclimates which allow it to grow a range of crops from wheat to olives, from sugar beet to cotton and from nuts to tobacco.

It is one of the handful of countries that is self-sufficient in food and, despite the demands of its burgeoning population, its agricultural exports \$1.7bn last year—account for nearly a quarter of the country's total.

With the Government's greater emphasis now placed upon the development of industry, this is a much smaller proportion than it used to be—15 years ago it was more than two-thirds. As a proportion of gross domestic product, the sector now accounts for about a fifth, although it remains far and away the biggest employer, utilising about half of the 18m workforce.

The potential is undoubtedly there for much greater output but in recent years the growth rate has fluctuated. It declined by 0.1 per cent in 1983, then rose by 3.7 per cent the next year and by 2.8 per cent last year.

To stimulate efficiency and restrain inflation, the Government has shifted policies away from heavy support for farmers and towards a freer market with more permitted imports.

A wide range of foodstuffs, from French cheeses for the urban middle-class to staple crops like wheat, are now imported.

The Government sets the prices for about 20 crops and farmers complain that these are not keeping pace with the inflation in input costs such as seeds and fertiliser. "We cannot feed 100m right now if farmers were supported and prices and investment were right," claims Mr Osman Ozek, president of the Turkish Chambers of Agriculture.

Farmers do receive subsidised credit through the Agriculture Bank and the Government is pressing ahead with irrigation projects, notably the Ataturk dam which will water the parched plain of Urfa, and with measures to improve seed and livestock quality. But there are few agricultural extension facilities.

There is a level of complacency about the ministry's policies because the country has been self-sufficient," says an agriculturist. "Not all the efforts are well-directed. For instance, they are experimenting in growing coffee and kiwi fruit which are already over-subscribed on the world market. Bananas are grown in the south but they would be cheaper to import."

Many of the farming methods remain primitive and, although there is little subsistence farming, land reform to encourage more efficient production is virtually non-existent.

Farms range from family holdings with a few scattered fields and equally scattered sheep (Turkey has almost as many sheep as people) to some state holdings and, in the east, large feudal estates with absentee landlords.

Higher production is only

part of the agricultural equation and there is agreement that the quality, handling and marketing of food all needs to improve.

Mr Ozek comments: "Turkish farmers can produce anything at best quality and someone—the customer—has to ask for it. Our problem is marketing. The standardisation of products needs to be improved and the cold storage and packing. We want to encourage agribusiness—but people are more willing to invest in industry."

There are developments:

Turkish companies such as

Yasar have opened big

slaughterhouses and meat pack-

ing plants, and international

companies like Ross of the UK

which is involved in poultry

production, and the Anglo-Dutch multinational Unilever have operations.

Unilever, in fact, set up the

country's first margarine fac-

tory in 1953 and is now in-

volved with the Dosen tomato

paste and canned foods enter-

prise and, in a joint venture,

with improving the yield and

disease resistance of sun-

flowers.

The efforts to modernise

Turkish agriculture do present

a dilemma for the country.

The surplus of cheap labour

has provided a disincentive;

since 1979 there has been only

a small decline in the agricul-

tural workforce. "But mechan-

isation could destroy the rural

economy," says an agriculture

adviser, "with a danger of

another massive move into the cities."

The Development Founda-

tion of Turkey has been seek-

ing to adapt aid to the needs

of the small farmers. It pro-

vides financing schemes which

individually, farmers would be

unable to obtain and, for

example, has 500 poultry

farmers organised in a venture

which now produces one in five

of all the country's broilers.

"We start with improve-

ments to fodder crops, then

cross-breeding and supple-

mentary feeding of pregnant cows

and veterinary services. Even-

ually, there should be more

milk in the community. But

the real test is what you do

with the milk. So we move

into the second area—milk

collection and processing—and

we have set up a number of

creameries."

Roland Adburgham



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TURKEY 7

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Mensucat Sanfral textile plant at Kazlicesme

Textiles

In the world's league of top exporters

EXPORTS OF Turkey's top 40 textile items last year reached \$1.5bn. For over a decade, as result of investment during the 1960s and 1970s, textiles has been the country's most internationally competitive industry—an achievement ironically recognised in decisions by the EEC, the US, and latterly Canada, to slap restrictions on Turkish textile exports.

Not all of the sector is strong, however. Turkey's most effective textile producers are mostly medium-sized private firms, turning out medium-quality goods for export. The country's largest producer, remains the state-owned Simerbank, set up in the 1930s and for many years badly managed.

A new general manager brought in by Mr Ozal, Mr Erkan Tapan, is now trying to restructure Simerbank prior to its possible privatisation. His achievements are ballyhooed by most private-sector managers, but one of them says: "Mr Tapan has a lot on his hands. The assignment is too difficult."

A manager in one of the country's upmarket textile firms adds that it is most unlikely that the Simerbank's ageing plant and machinery will offer attractive prospects for sophisticated private buyers.

Complex problems: Simerbank is not the only Turkish textile concern in difficulties. Several major producers, such as Gunesay Sanayi and most recently Paktas, have had to be rescued by the Government. Poor management, under-capitalisation and ill-timed purchases of foreign technology are cited by textile managers as root causes.

"They made every mistake in the book," says one manager. "They could be used as textbook cases for management students of what not to do."

The Ozal government seems to have pressed ahead with bids to salvage firms like Paktas, in order to avoid having to lay off large numbers of workers.

"This is not a good solution," says Mr Kudret Yuzgan, of Bozkurt Mensucat, a vertically-integrated textiles producer belonging to the Koc Group.

Apart from anything else, it means unfair competition for the efficient producers if T14bn of government money is channelled to firms that would otherwise not survive."

Below these ailing giants, however, come firms with the industrial muscle that has pushed Turkey into the top league of the world's textile exporters. Most are specialised producers, aiming largely at Western export markets. Through labour costs are well below those of the advanced industrialised countries of the West (Mr Belli Bezman, of Mensucat Sanfral, a bedsheet and interlining producer with a consolidated turnover of \$70m a year, estimates that his labour costs are between a sixth and a ninth of those of his Western competitors), a continuous flow of investment is necessary. Mensucat Sanfral invested \$10m in

David Barchard

THE MINING industry has so far failed to attract the flood of investment which the Government had hoped to stimulate with a new mining law passed last year. To make matters worse, exports were stagnant in 1985 at \$295.6m, despite price rises in some of Turkey's main minerals.

The law was an attempt to streamline the aged and cumbersome bureaucratic control of mining while giving domestic and foreign investors more incentives to exploit the country's natural resources.

Mining companies applaud many aspects of the new law, but say its attempted implementation is seriously flawed. The Turkish Miners' Association, which represents private sector miners, spelt out its members' frustration in a letter to Prime Minister Turgut Ozal in March.

Most important, no claim has been approved under the new law, according to Mr Namik Esmer, the association's secretary general. This is mainly because tenders have been called only recently for a computerised claims administration system, on which the law is based.

Maps constitute another stumbling block. The new system defines claims by co-ordinates on 1:25,000 scale maps, replacing the previous delineation by landmarks. It remains, illegal, however, for anyone in the private sector to keep such maps because of their supposed military value. Last year, a surveyor was jailed briefly for this offence, Mr Esmer said.

Exploration work is under way at two other projects: the

Miners are also unhappy that they are paying into the Government's new mine finance fund, even though no regulations are in place for disbursement of the money.

Meanwhile, the main public sector mine developments are moving slower than hoped-for projects under the supervision of Etibank, the state bank responsible for the sector. All the projects were initiated before the new mine law was passed.

"Foreign partners have taken longer than we expected to assess the deposits and Turkey's investment climate," said Mr Bilgin Kaynar, director of Etibank's projects implementation division.

Both domestic and foreign mining companies remember the industry's nationalisation in 1970 by then socialist government. Thus given the long time-frame for mine development, foreign investors have indicated "from time to time, worries about a change of government at the 1988 elections," a senior government official said.

Of the four largest Etibank projects under investigation, the most advanced is the Cayeli Van in Eastern Turkey, in which Preussag of West Germany is Etibank's main partner, and the chrome prospect in the Bursa area of North-west Turkey, in which Egemetal of Turkey (40 per cent) and Bomar resources of the US (20 per cent) are Etibank's partners.

Etibank has signed a framework agreement for a natural gas mine at Bepazari, near Ankara. It has taken a 35 per cent stake; FMC of the US also 35 per cent; and the IFC sub-

sidiary of the World Bank, 10 per cent. Etibank is still trying to attract Turkish private sector investors for the remaining 20 per cent. A second round of exploration on the prospect will not be completed before mid-1987.

These projects were part of a group of seven which Etibank tried to initiate. Two have quietly fallen by the wayside. Etibank wants to see the five live projects develop further before it offers a second round of prospects to foreign and domestic investors, Mr Kaynar said.

Exploration work is continuing, however, under MTA, the state exploration agency. It is looking particularly for chrome deposits, because price and demand have risen markedly in the wake of political unrest in South Africa, the world's leading supplier. Turkey's existing deposits account for about 5 per cent of world chrome reserves, said Mr Kaynar.

Turkey also needs more deposits because it is trying to benefit from further processing of the mineral. The Government is tripling the capacity of its plant at Elazig to produce 150,000 tonnes of ferrochrome a year. When the expansion by Elkem of Norway is completed late this year, the plant will take about 500,000 tonnes of chrome a year, which is roughly the volume Turkey exported last year.

MTA is also looking for nickel and manganese, the latter so that local industry can upgrade to ferronickel. But Turkey's mineral potential remains something of an enigma.

Consequently, MTA's exploration expertise is criticised by many in the private sector. "MTA is good at core drilling, but I don't believe it is using satellite and computer technology for general exploration," said Mr M. S. Ozel, president of Bifer Mining, Turkey's largest private sector mining company.

Until better geological and physical maps are compiled by the Government, the sector will be hampered, he said. Furthermore, MTA must be more willing to share its knowledge. It refuses, for example, to disclose reserves data gathered at one of Bifer's mines during the 1978-82 period of nationalisation.

Despite current obstacles, Bifer remains optimistic about the sector's longer-term prospects and is actively pursuing foreign partners to help it develop its deposits of chrome, asbestos, iron and other minerals.

The question of Turkey's true mineral potential draws disparate answers. Optimists say vast deposits await discovery. Pessimists say many prospects are at best only marginally economic.

But perhaps the truth is that Turkey is "rich in small scale deposits of low-value minerals," Mr Ferid Kromer, an Ankara consulting mining engineer, wryly suggested.

The country will never know, however, until it implements properly the new mining law and improves its exploration methods.

Rod Oram

Dr Suha Nizamoglu
general manager of
Etibank

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Telex: 44226 Halk tr

Foreign Department:

68, Atatürk Bulvarı—ANKARA
Telex: 44201 (3 lines) a,b orc Hbfo tr
LEFKOSA (Nicosia) BRANCH:
P.O. Box 256
Lefkosa (Turkish Republic of Northern Cyprus)
Telex: 57 241 Koh tk

Representative Office in Germany:
5000 Köln 1, Hohenstaufenring 12, Germany
Telex: 888102 Hall d Tel: 0221/238521

Representative Office in Holland:

N.Z. Voorburgwal 169 1012 RK Amsterdam HOLLAND
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Liaison Offices:

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● 1000 Berlin 30, Potsdamer Str. 117-119 Germany
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TURKEY 8

Motor Industry

Imports overcome tariffs barrier

TURKEY'S MOTOR industry will pass two important milestones this year. It will break its 10-year-old production record, and the millionth car will take to the roads.

But there's a one-in-five chance that that car will be an import, indicating the growing pressures on the cotsed 20-year-old domestic industry. Under the Ozal government, car imports are unrestricted if customers are prepared to pay tariffs and surcharges, which can more than double prices compared with domestically made cars.

Despite this hurdle, the number of important cars has risen from 4,000 in 1983, to 12,000 last year; while domestic production rose from 43,000 to 60,353.

Although there is a two-month waiting list for some domestic models, a growing

number of people are prepared to pay for higher quality. Local cars are also less attractive, because three out of the four models offered date from the 1970s.

This competition pits, for example, Otosan's recently launched Ford Taunus 1.6GL (a model superseded several years ago elsewhere in Europe by the Sierra) at TL 4.3m (£4,300) against TL 8m for an imported Audi 80.

The Government believes the local industry needs this exposure to foreign competition in order to force it to raise its standards. Thus, despite capacity utilisation of only 64 per cent last year in cars, and about 40 per cent in trucks, it approved plans for local assembly of Isuzu trucks. Also,

Overall last year, the Turkish motor industry suffered a sharp decline in semi-trailer truck, bus and farm-tractor produc-

tion, resulting in a 2 per cent slip in total production to 135,258 vehicles compared with 1984. A 10 per cent increase in car production and a modest rise in other trucks and pickups prevented a worse downturn.

Capacity utilisation last year ranged between 70 per cent for minibuses, and 29 per cent for tractors, the latter reflecting a steady fall in farm incomes. A modest improvement in some sectors this year underpinned by rising car production should break the record of 67,000 cars made in 1975 and 148,000 for all vehicles set in 1976.

Some people in the industry worry, though, that this growth cannot stave off the inevitable shakeout of the nine tractor makers, which produced 37,630 vehicles last year, eight bus makers (11,225) and three car manufacturers (60,353).

Consequently, Hemal operated at about half that rate last year. It suffered an additional setback when the liberalised imports regime enabled Spieser of the UK to take half the market for four-wheel drive tractors, in which Hemal had had a monopoly. It lost about TL 3.5bn last year on sales of TL 20bn.

To broaden its product base, Hemal is just completing a US\$ 3.5m investment in machinery to make gears for cars and pick-up trucks. But exports are the overall key, and Mr Yesin would dearly love to repeat Hemal's success in 1983-1984 when it shipped 1m farm tractor gears worth \$25m to Ford in Antwerp.

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well-developed Turkish components industry, which typically is able to supply about 85 per cent of the content of a Turkish car and 90 per cent of a tractor.

The parts-makers, at least, have a better chance of exporting to survive, according to Mr Coskun Yesin, general manager of Hemal Gear Industry and Trade, which makes transmissions and differentials under licence from Eaton of the UK.

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TURKEY 9

Electronics

More offset pacts

TURKEY'S IMMATURE electronics industry, characterised by a clutch of fiercely competitive assemblers of televisions and videos, will take a large technological leap early next year when it starts making inertial navigation systems for F-16 fighter aircraft.

The work was made possible by the extensive offset agreement Turkey demanded from General Dynamics of the US to clinch the \$4.2bn aircraft deal in 1983. At the other end of the technology scale, another offset project is the construction of a Hilton hotel in Ankara.

The navigation systems will be made under licence from Litton Industries of the US by Aselsan, the state-owned defence electronics company, at a new plant near Ankara airport. Aselsan is also seeking foreign partners to make radar, fire control and other low-level air defence equipment at this, its second plant, Mr Hacim Kamoy, its managing director, said.

The company was founded 10 years ago with money from navy, air force and army foundations which channel free-will donations from the public into defence development projects. Its main work so far has been battlefield communication systems, of which 40 per cent of products are Turkish-designed, the rest being made under licences from Philips of the Netherlands and Harris of the US.

About a third of its output goes to the Turkish armed forces, a third to exports and a third to civilian customers buying mobile radios and similar items. Sales are set to rise more than double this year over last to about TL 50bn, Mr Kamoy said.

Although Aselsan will probably keep a lot of the F-16 work in-house, its ambition to use up to 50 per cent local content could prove a welcome boost to Turkish component manufacturers, whose present products are well below state-of-the-art. The industry is dominated by the assembly of relatively low-technology consumer products, Mr Ozkuk said.

According to figures from the Organisation for Economic Co-operation and Development, in 1983, consumer products accounted for 45 per cent of Turkey's electronics output, compared with an OECD average of 12 per cent. Telecommunications equipment represented 45 per cent (33 per cent in the OECD), components 9 per cent (17 per cent) and industrial equipment 4 per cent (38 per cent).

The Turkish electronics industry's annual growth rate of about 12 per cent in recent years seems satisfactory at first glance. But the last year has achieved almost entirely through assembly of imported semi-knocked-down television, video and radio kits, according to Mr Bilgin Ozkuk, technical manager of Testas, a state-owned company making electronic taximeters, tachographs and components.

The Government's liberal issue of licences for kits, which will bring two more television manufacturers into the market this year, has hampered the industry's development, Mr Ozkuk argued in a recent paper on Ankara's approach to electronics.

Last year, 14 companies assembling 24 brands sold 1.13m television sets, although 90 per cent of the market was cornered by five companies. Last year, imports of 140,000 video recorders were 70 per cent of the importation of 80 per cent of its components, by Mr Ozkuk's estimates, indicates the sector's immaturity.

Yet Turkey has significant potential for foreign investors, because of its location, its technological base and low wage rates. A recently-graduated electronics engineer earns about US\$200 a month against \$275 by his South Korean counterpart. A female Turkish assembly line worker's wages of about \$120 a month are well below pay scales in Singapore, Taiwan and other Asian electronics centres, Mr Ozkuk said.

Rod Oram



Hacim Kamoy

Japan sets the style

Profile:
Hacim Kamoy
managing director
of Aselsan

DO YOU see anyone not working?" asks Mr Hacim Kamoy, surveying the brightly-lit factory floor where a row after row of young women in pink overalls are intently assembling radio components.

The question is rhetorical: Mr Kamoy knows he can walk into any part of Aselsan, the military electronics company on the outskirts of Ankara, and the answer will be in the negative.

Mr Kamoy, the managing director, is himself a daily visitor around the plant — usually two or three times.

The fast-expanding company, which employs 2,400 workers, had sales of TL 21.66bn (\$32m) in 1985 and plans to double that this year. It was set up only 10 years ago by Mr Kamoy — "myself and a doorman" — after he had been approached by the defence forces, which provided the capital.

"An engineer from abroad came to see us," Mr Kamoy remembers. "Then another, and in the third week a team headed by the company's vice-president. We asked, why were they coming in waves? It transpired that the engineers' first reports were not believed.

The style of the company is obviously that of Mr Kamoy, drawing on long and varied experience. Now aged 64, he was at Istanbul Technical University and won a scholarship to Durham university in Britain. There, he worked for GEC and, in the mid-1950s, he was appointed director of the overseas shop for Turkish airlines (he is himself a pilot).

"I began with an empty hangar and a few technicians." In 1958, he joined the Turkish PTT and was then director of broadcasting development before rejoining the PTT in 1961 in charge of all technical work.

For two years, he was director of a textile company in southern Turkey. "I began with a two-room apartment and 500 acres. In one year we were producing yarn and in two years we were in full production." His approach was methodical. "When I arrived, there was a cocktail reception and someone gave me wine. I now wish I had known I was known not to be a textile engineer. In cotton, there are two ways of separating the seed and I was asked why we had chosen the method we had.

"The decision on the choice of machinery had been taken before I went there, but I had gone to libraries and read all I could. I gave the man a 50-minute lecture. After that, I was given no more tests."

Mr Kamoy describes the management at Aselsan as a "modified Japanese system".

On the board there are five directors, four researchers and development, project technical assistance, marketing and planning, production and finance.

"We have one-hour daily meetings as a group normally, plus three people acting as an executive committee," he says. "We talk about general ideas and about what's happening — everyone should know what's happening. It is a nice way of checking what they are doing and that everything is running to programme."

Labour unions are not represented at the plant and the annual turnover of staff, he says, is less than 3 to 4 per cent. There is a profit-sharing scheme for all workers.

"Everyone thinks he is part of the company and there is no distance between myself and even the youngest ones. In Japan, you stand by your workers. No one is worried about who is watching and everyone is busy with the work they are doing."

Mr Kamoy and his wife themselves live in a house at the plant. He sleeps for only five to six hours a night, takes just 70 weeks holiday a year and, on Saturday mornings, spends his free time in Ankara bookshops seeking out books on management.

"The problem in Turkey," he says, "is lack of management training."

Maggie Ford

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TURKEY 10

Telecommunications

End of a 15-year backlog

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A PAIR of telephone wires stretching out across the arid Anatolian steppes to an isolated community or a state of the art digital exchange in teeming Istanbul represent equally well the top priority Turkey has put on telecommunications.

The goals of a 10-year plan which should have run to 1993 will be met in half the time under an ambitious acceleration ordered by the Ozal Government shortly after it took office. It realised that modern telecommunications were an essential ingredient for bigger and better industry and foreign trade, Mr Emin Baser, director-general of the PTT, said.

The lesson was driven home when business seeking an alternative to Beirut as a centre for Eastern Mediterranean trade turned to Athens, in part, because of Istanbul's then lamentable telecommunications.

The first major goals which will be met by 1988 are:

- Elimination of current waiting lists for phones.
- Provision of phones to every settlement in the country.
- Automation of all exchanges of 30 plus lines.
- Provision of new services such as videotex, videoconferencing, cellular phones and packet switching data communications.

The PTT is taking steps to ease this financial burden including offshore leasing of Turkish-made equipment, a

million people in Istanbul, some of whom have been waiting 15 years for a phone, will be added to the system over the next 18 months. This 65 per cent increase in phones will clear up the city's backlog and reduce the waiting list to new entrants only. The number of Ankara phones will increase by 30 per cent this year to 400,000 to clear up the capital's backlog.

In comparison, the rural picture seems effortless, even considering Turkey's terrain. Only half the country's 36,000 rural communities are waiting connection to the phone system. The PTT added roughly 290,000 lines in 1985 to bring its total to about 2.5m. It will add another 720,000 this year and is looking at even faster growth.

But total investment of TL2,000bn (at 1985 prices) in the five years to 1988 is straining the PTT's finances, particularly since it has no intention of increasing its tariffs. It owed one of its suppliers, for example, nearly TL1.0bn at the end of last year, equivalent to half a year's purchases.

The PTT is taking steps to ease this financial burden including offshore leasing of Turkish-made equipment, a

switch to monthly billing from quarterly subscriber billing and the borrowing of about TL 150bn a year, one-third abroad and the rest at home.

In a practice Turkey is trying to adopt in sectors such as power generation, the PTT is inviting foreign investors to take on the full cost and responsibility of providing some new services such as cellular phones, packet switching data communications and radio paging.

On this basis the investor builds a system, operates it until the investment has been recouped and then hands it over to the PTT.

Virtually all of the main phone equipment is made domestically. The principle suppliers are NETAS, a joint venture between the PTT and Northern Telecom of Canada founded in 1987, and Teletas, a partnership between the PTT, Turkish investors and ITT of the US set up in 1984.

These two companies are supplying equipment from adjacent plants on the outskirts of Istanbul. NETAS has supplied 13 digital exchanges so far whereas Teletas put in its first in April. This is a European version System 12 exchange rather than the American type on which ITT has taken substantial write-offs.

Mr Baser said the first System 12 exchange is working satisfactorily and he expects no delay in the installation of the first exchange in Istanbul this autumn.

One of the main bottlenecks in the accelerated programme was wiring up subscribers, Mr Baser said. The PTT solved the problem in 1983 by allowing private contractors to do the work.

From NETAS's point of view the rapid growth has caused some problems, since there is more to setting up a new exchange than the making of the electronic equipment.

"One day it's a problem with buildings, another day power supplies or air conditioning," Mr Leslie Cox, NETAS chief executive, says. "But with a lot of goodwill and sweat we clear the roadblocks."

NETAS believes that the rapid investment will continue for years since Turkey could need 10 times the phones it had now. To help gear up for this, the company has developed locally a semi-electronic exchange with which it is ten-

dering for a major rural project.

Similarly, it will soon be adding its own research facility to those in Canada and the UK involved in developing Northern Telecom's family of digital exchanges. At the moment about 35-40 per cent of its manufacturing value of the Turkish exchanges is sold, and about 40-50 per cent of the engineering value is added domestically.

Higher technology has also played a role in improving the PTT's performance with installed equipment, Mr Baser says. Thus, for example only 0.2 per cent of phone lines now need repair at any one time against 0.5-0.7 per cent a few years ago.

New methods of repair mean also that a complex cable can be joined in a day rather than a week previously. All these improvements are readily apparent to subscribers. Although one can wait a minute or more for a line during peak periods in Istanbul, connections are usually very clear even on long distance calls. It is a far cry from the frustrations of only a few years ago.

Rod Oram



Magazines like Playboy are sold in concealing pouches to avoid shocking Muslim women.

The Press

Edging towards freedom

JOURNALISTS ARE winning

ever greater freedom to report and criticise with a frankness unthinkable a year ago under the dying days of martial law.

"The press is quite lively these days," said Mr Hasan Cemal, Editor-in-Chief of Cumhuriyet ("Republic"), which is by far the most respected Turkish newspaper.

The turning point came last September, when the military eased up on the press in its stage-by-stage dismantling of martial law. Cumhuriyet, followed by other papers, began reclaiming old territory by reporting an unusually critical speech by President Kenan Evren. In it, he attacked Mr Suleyman Demirel, the right wing prime minister ousted by the Evren-led army in 1980, and Mr Bulent Ecevit, Mr Demirel's left wing predecessor.

Cumhuriyet, which stands to the left of centre, also carried

equally harsh replies from Mr Demirel and Mr Ecevit, making it the first time in five years they had been in protest of this kind or that the president had been criticised. The news media suffered no direct repercussions.

Papers steadily pushed back the bounds over subsequent months, leading in April to Cumhuriyet's serialisation of Mr Cemal's book on the experiences of the press under martial law.

Freedom is relative, however, as Cumhuriyet is finding through the Government's exercise of considerable legal powers. Two cases are pending against its journalists for commenting on subjects before the courts, and one against a columnist who strongly attacked the President without mentioning him by name.

The last case, which prompted a protest from the International Press Institute, in London, will probably result, however, in the columnist's acquittal. Mr Cemal believes, "I'm not feeling under any stress. We've had restrictive laws in Turkey for years and years. If the game is played according to those rules, the boundaries of press freedom are expanding," he said.

Because of these rules, journalists tend to remain somewhat circumspect, referring to the Kurds, for example, as separatists rather than by ethnic classification.

The Government acquired an additional form of control in March through a new obscenity law. This was ostensibly aimed at pictures of nude women which the Government feared were corrupting youth.

But judgment is passed by an unselected tribunal of 11 men, with the power to levy exceptionally high fines. Journalists fear that the law could be applied in a different climate to a wide range of written as well as pictorial subjects.

The law is being contested before the Supreme Court, but brazen publications took no chances and became a bit more modest overnight. Thus Playboy went into purdah and is now sold in sealed opaque plastic bags decorated only with a discrete Bunny logo. Newspapers that once traded on vast expanses of flesh are struggling to find alternative ways to titillate their readers.

One wonders, however, what the tribunal will make of the continuing propensity of down-market papers to make up stories, and of a recent headline in *Tan* ("Dawn"): "woman with cleaver chops off 'thing'

of man trying to rape her."

The newspaper market was born enough before the new law, with some ten daily national newspapers competing for a highly skills readership.

At the height of a circulation

war last summer 3.7m papers were sold daily, but that slumped to 2.7m by the end of the year.

Consumer goods are the main promotion gimmick. Some are given away. For example, *Havuz* ("Freedom"), gave away 52 cars in lotteries last year. Mr Erkutlu Ozok, its publications co-ordinator said,

"But vast arrays of goods are also sold on instalments by marketing subsidies owned by all newspapers except Cumhuriyet. The interest-free cashflow is a great boon in an economy where interest rates are running at about 70 per cent a year."

Newspaper profitability has been severely squeezed by frequent and steep newspaper price increases by the Government. Cover prices today range from TL 60 to TL 120 (6p-12p), compared with TL 20-70 (1p-12p) a year ago.

Proprietors are also spending heavily on their second generation of computer equipment, which will take them into full page make-up on screens. The industry has long been at the front of technology, printing in vivid offset colour, for example, since the late 1960s.

These costs and problems seem no deterrent to new entrants. Sabah ("Morning") started up last year as a down market newspaper, aimed at men and has grabbed a daily circulation of 500,000, the third largest in Turkey.

But this fierce competition has certainly taken its toll of the journalistic quality of many newspapers. And even among those few papers such as Cumhuriyet, which have raised their standards, there remains a deep inability or unwillingness to analyse objectively the economic issues confronting the country, a journalist-turned-businessman commented recently.

Quality comes in different forms, of course. Some journalists point to the educational value of the publications that their newspapers distribute. And one journalist recalled a day last Ramadan, when he had to fight his way to the entrance of his office building through a crowd of thousands of readers clamouring for their copy of the Koran-by coupons.

Rod Oram

Petrochemicals

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Turkish Petrochemicals

—Capacity ('000 tons per year)—
Aliaga complex Yarimca complex
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1984 1970

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Polypropylene	60	—
Vinyl chloride monomer	105	48.6
Chlorine alkali	75	32.4
Caustic soda	85	—
PVC	100	46.8
Ethyleneglycol	69	—
Pure terephthalic acid	70	—
Aromatics	321	—
Phthalic anhydride	30	—
Sterene	—	19.4
Polystyrene	—	12.5
Cationic black	—	20
Dodecyl benzene	—	25
Caprolactam	—	25
CI6 polybutadiene rubber	—	12.5
Sterene butadiene rubber	—	22

Aliaga's naphtha cracker has a capacity of 300,000 tons a year ethylene, while Yarimca's can produce 55,000 tons a year. Petkim also has a plastics plant at Canakkale, mainly producing for the company's internal use.

Lene (LDPE and HDPE), both of which are running at around 90 per cent of capacity; or of PVC (at about 35 per cent), or polypropylene (at 65-70 per cent). General petrochemical prices have fallen around 10 per cent recently, and no change is likely while oil prices remain low.

The fall in oil prices has however, worked in Aliaga's favour. The price to the plant of its naphtha feedstock has gone down from \$350 a tonne last year to \$190 a tonne this year. Petkim buys the naphtha from an adjacent oil refinery at a price determined by the Turkish Government.

World market prices for naphtha have fallen as low as \$100 a tonne recently, so the plant would be in a far more competitive position if it were allowed to buy its raw materials on the open market, in the same way it has to compete for sales.

Turkey's tariffs, of between 15 and 20 per cent on imported competing products, go some way to alleviate Petkim's problem, and this year it expects to make its first profit.

Part of the sales problem for Petkim at present concerns quality. The plant is designed to produce at the highest quality levels, so that those customers wanting lower quality at a lower price will tend to go elsewhere.

The plant itself was also built with an eye to quality as well as cost. Unusually, Petkim decided to be its own general contractor, partly to give local companies wide experience in big projects, partly to keep a

close eye on costs.

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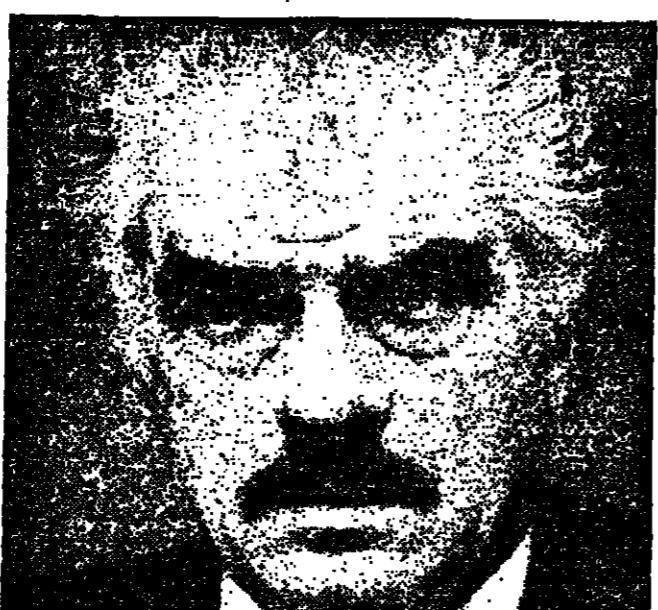
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TURKEY 11

Trade Unions

Hope for relaxation of law



Sevket Yilmaz, the charismatic president of Turk-Is

ALMOST SIX years after the military intervention in Turkey, the trade unions remain shackled by laws which not only circumscribe their rights to organise and strike but forbid political activity.

The weakness of the unions and their lack of effective sanctions has permitted the Ozal Government to discount their opposition to its economic policies, in spite of hardship caused by high unemployment, inflation and, for most workers, a fall in real wages. For the first time, though, there are possibilities that the Government may consider some relaxation of union laws.

A committee of the International Labour Organisation (ILO), a Geneva-based agency, is considering a response by the Turkish Government to criticisms Turkey's signature in 1952 to the ILO convention on the right to organise and to collective bargaining.

A mission from the ILO went to Turkey at the invitation of the Government to discuss law changes with the Ministry of Labour and employers' representatives. Mr William Simpson, a member of the mission, says the authorities had been co-operative.

"I have rarely seen a government so sensitive about its international image," he says.

That image suffered badly after the military takeover when union activity was not only suppressed but many unionists arrested. There were allegations of beating and torture. Disk, the militant left-wing union confederation, was suspended and at one stage 52 of its members faced the death penalty. A total of 1,447 people were charged.

Restrictions were not eased by the laws 2621 and 2622 passed in 1983 on collective bargaining, strikes and lock-outs. To have the right to represent workers, unions must have at least 10 per cent membership within an industry and 50 per cent at a particular workplace. As a result many wage demands are imposed rather than negotiated.

"The 1983 laws are a reaction to what happened before the military takeover (when there was a record number of strikes in an atmosphere of political violence), says a labour observer. "The Government still has a phobia about that and it will go on for a long time."

The death charges against Disk members have been dropped and all have been released from prison, but some trials are still continuing. The leisurely pace of the proceedings is interpreted by left-wing unionists as a reminder to keep in line.

Disk was just a militant union—it had nothing to do with terrorism but it was itself a target of terrorism," one of the accused claims. "The trials have been used as a pretext to threaten and frighten people."

Disk remains suspended, with its considerable assets in the hands of a court-appointed trustee. With its 36 affiliated unions, Disk is the largest confederation in the country. It claims to have 1.5m mem-

bers, or about 60 per cent of union members. After the military clampdown, it was allowed to resume activities and has been accused of too-ready compliance with government policies.

"Disk was more than twice the size of Disk but it had no effectiveness, neither politically nor as union leaders," claims a former Disk researcher. "There were no protests when the trials began—at times it sided with the military."

Mr Sevket Yilmaz, the charismatic former miner who is president of Turk-Is, denies that it has been acquiescent. "Turk-Is and its affiliated unions have made every attempt to protect free trade unionism and its principles in Turkey," he says.

"We are trying to implement everything we can while staying within the law."

He accepts that this is subject to severe limitations. There can be no general strike in Turkey and strikes are also banned for state white-collar workers such as teachers, and state officials such as police. Sectors which cannot strike have been extended to include coal mining, electricity, gas, water and transport.

Minimum wages in manufacturing industry are as low as \$40 net a month and, for cotton workers, \$2 a day. The wages

are set by a tripartite committee of Government, employers and unions.

Mr Yilmaz says: "Employers and Government can come together very easily and outvote us. The Government and employers say the wage should be based on the needs of the person who works. But it is never enough for a whole family."

Turk-Is has held rallies in protest at Government policies and there are plans for "silent marches" in some cities this summer. Skeptics claim that this is more to mollify the workers than to put pressure on the Government, although they agree that Turk-Is is making more vociferous demands for labour reforms.

"The Turk-Is leadership realises that its rank and file is not very happy with it and is suffering from the fall in real wages," says a union observer.

The Turk-Is leadership faces a crucial test in December when it will be up for re-election at the confederation's first congress for three years.

"The delegates will have to consider tactics to deal with a government that shows no propensity to deal with the unions," says a labour organiser.

Mr Yilmaz says: "I try to emphasise that the existing laws in the labour movement are not good enough for workers' rights. If the Government believes in free trade unionism and wants to have better living standards in Turkey, it can make the necessary changes."

Some observers believe the Government will make minor concessions before the Turk-Is congress, either through pay awards due for 700,000 public sector workers or through legislative amendments. This would be partly to reassure international critics that progress was being made, but also to strengthen the hand of the existing Turk-Is leadership and outflank the more militant unionists.

If the Government maintains very restrictive legislation, it may push the unions towards illegality," says a union observer. "It would be very astute politically to liberalise a little bit more."

Roland Adburgham



Returned migrant Recep plays with his children in an Ankara suburb

Migrants Returning from Germany

Back to school for adjustment

RECEP, ADNAN, Ahmet and Esin are four Turks belonging to families recently returned from Germany. It is unlikely, however, that if they pass in the street they will realise that they have anything in common.

Recep and Adnan went at the age of 16 to Stuttgart to join their father, and worked in a metal smelting factory.

Though they learned fairly fluent German (unusual among first-generation migrants) their time in Germany had little impact on their lives. Their women wear traditional Anatolian head-dress and costume. They live in an extended family group, in a shanty-town cottage, or "gelenekdu" as the Turks call it, on the edge of Ankara.

Ahmet and Esin went when he was 24 and she 20. He had just qualified as a doctor, and worked in the hospital of a small town south of Frankfurt. They now live in a middle-class quarter of Ankara, and send their four-year-old daughter to the German Embassy creche.

Though Ahmet went to Germany with many hostile preconceptions, widespread among Turkish intellectuals (he is a reader of the left-of-centre daily Cumhuriyet), he and Esin returned well satisfied. "We never felt any real xenophobia," they say. "We lived in a small community and we were very happy. Possessing the title of doctor was important, of course."

Ahmet admires many things German, particularly the ability to order things and obey rules. "If you live in a foreign country," he says, "you have to learn what its rules are and stick to them. We did that in Germany and we never had any problems."

He and Esin say they returned home basically because their daughter was approaching school age, and they would

have to make a final choice about whether they belonged to German society or not.

"And I must admit," says Esin, "that I didn't think things would be so easy for our daughter when she got into school. 'Turkish child' (Turkish child) is not said in a friendly way. I was worried about whether she could fit in."

Recep and Adnan seem to have felt that they could never fit into German society, though initially both made efforts to learn the language, and they remain friendly with their teachers, writing letters to them and inviting them to Ankara.

Unlike Ahmet and Esin, who like most upper-middle class Turks were not religious and have no scruples about eating pork, Recep and Adnan were not prepared to compromise with German customs.

"No matter how hard we try to get on with the Germans, it is impossible, because our traditions, customs, and way of life are quite unlike theirs," they say.

Both brothers had lived in Turkey until they left school in their mid-teens. Their family—by then living in Germany but keeping them in Turkey, because it was cheaper—may unconsciously have condemned them to failure as unqualified workers in an alien society which sets great store on training and education.

"When we arrived," say the brothers, "we didn't know what our rights were. When we found out and tried to claim them, we immediately came into conflict with the Germans." They claim that they were paid at lower rates than German workers and sometimes discriminated against by being forced to work with Greeks.

Ahmet says that Turks in Germany are sometimes too quick to claim discrimination. "I would be on night duty, and the police would bring in a drunken driver who had smashed up four cars. He would see me and start telling me in Turkish . . . abi, they are doing

this because I am a Turk." They did not seem to understand that if you behave like that in any country the police will arrest you.

Adnan and Recep say they had no problems in readjusting to Turkish society—and psychologically they appear never to have left it. Ahmet and Esin say it took them several months to adjust.

Mehmet, a driver in Istanbul, says: "I found Turkey very authoritarian when I came back. The individual seems to have no rights here, compared with Germany. I went through several months of bitterly debating my decision to come back. But it's okay now. I have learned how to fit into things here. But I still read *Bild Zeitung* to remind myself of Germany."

He is typical of younger migrants who have returned after spending their childhood or teenage years abroad. Worried about the "un-Turkish" habits such returnees might bring with them, the Government set up "adjustment schools" in 1984. At these, young Turks, back from Germany, are given a course in national customs and traditions, reading from honouring the national anthem and the flag to Turkish ideas of decency and deportment.

They have been greeted with enthusiasm by the Turkish press—which has long discouraged workers from being assimilated too fully in Germany, lest they lose their Turkishness—but they have not had much visible impact on most of their pupils.

Ahmet, in fact, says that one of the chief gains of his time in Germany is that it freed him from a "naive brand of nationalism" and enabled him to see Europe's problems in perspective. "And we made a lot of friends," he says.

David Barchard

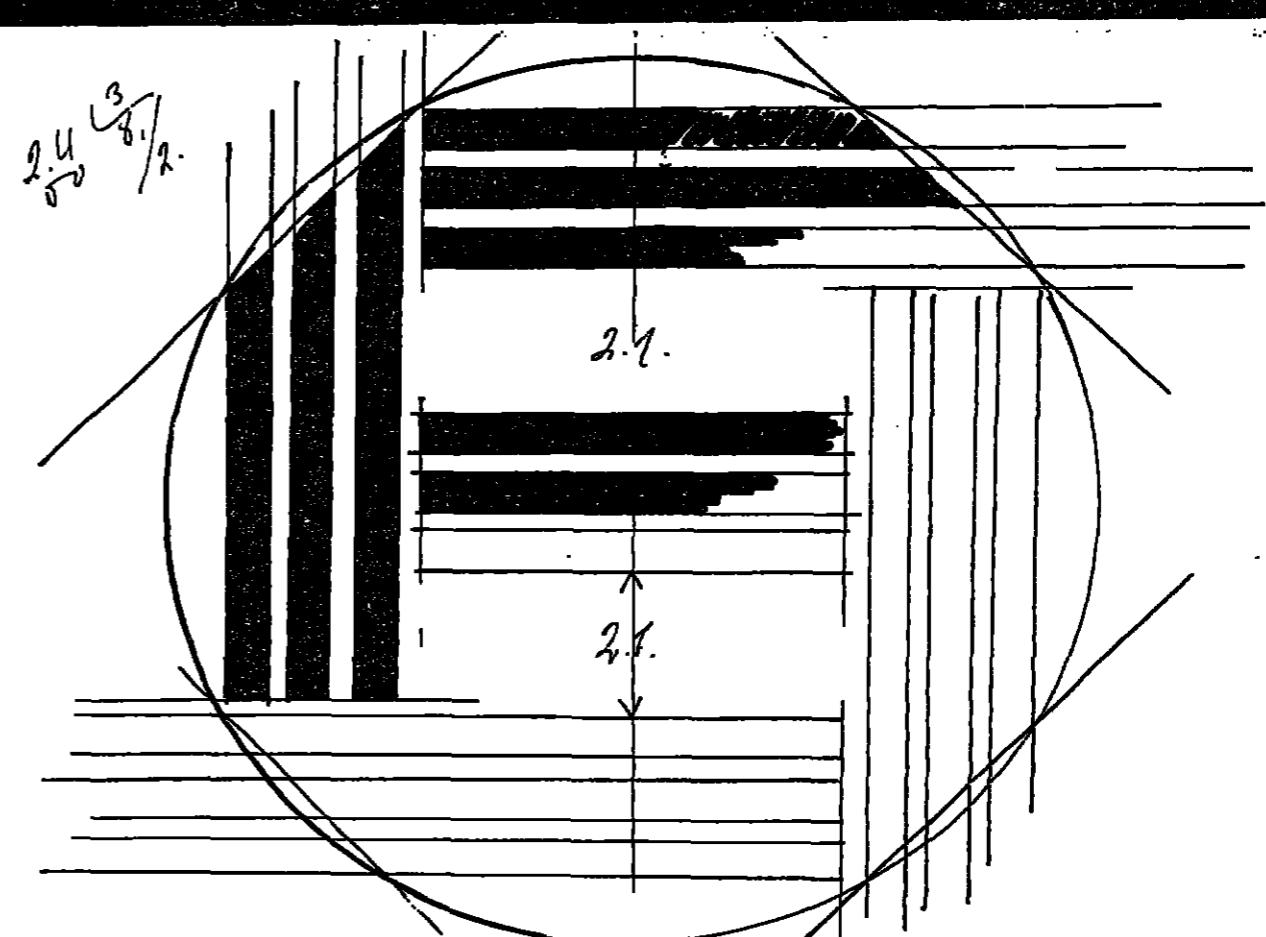
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TURKEY 12

Population

Birth rate will continue to rise

WHEN THE Turkish republic was formed in 1923, only 13m people lived in the war-depleted country. Such was the official anxiety that there were bonuses and medals for large families. Preliminary estimates of the 1985 census show the population is 51.5m and it is expected to reach 70m by the end of the century.

The anxiety now is too much rather than too little growth. It has climbed from just over 2 per cent in 1980, to an estimated 2.8 per cent in the latest census. But the 1980 figure, taken at a time of political turmoil, was probably too low and the 1985 figure may be too high. Even so, the rate is still above 2 per cent — or more than 1m extra people a year.

Although the population density is still less than a third of the UK, the rapid increase is putting heavy pressure on infrastructure, schools, housing and employment. With about 20 per cent of the workforce unemployed, Turkey can no longer rely on exporting surplus labour (more than 1m work abroad but the number has stabilised).

The highest birth rates are in the rural east and there is a continual migration to work in the cities. In 10 years Ankara has tripled in size to almost 3.5m and Istanbul has grown from 1.75m to 3.8m. More than half the country's population now live in towns.

Official concern has been slow to materialise. It was not until 1965, when the population was 31m, that contraception was legalised, and abortion and sterilisation were banned until 1983. Successive governments have fought shy of making family planning an issue, fearing it to be too controversial although it is permitted by the Islamic religion.

In 1969, a World Health Organisation seminar in Ankara on birth control was broken up by protesters.

"Extreme rightists say we should have 100m people. Extreme leftists say there is a western imperialist plot—the Americans are trying to restrict the population," says Mr Engin Ural, secretary-general of the Environmental Problems Foundation in Turkey.

"But decision makers should

be brave enough to be realistic. For the sake of our country we should control this growth."

One political factor is that, should Turkey apply to join the EEC, there might be opposition if the country is likely to dominate through the size of the population.

The Institute of Population Studies at Hacettepe University in Ankara says there has been an increase in the use of contraceptives. A 1983 survey showed that nearly 62 per cent of married women used some method, although more than half were traditional and unreliable methods.

"Many women want to have only two or three children," says Professor Dr Ergul Tuncbilek, the institute director. "Because of the lack of contraceptive services they will have three or four more than they would like."

There has been a small decrease in fertility but not as big as expected. On average, a married woman aged between 45 and 49 has had no fewer than 6.84 completed pregnancies, of which 1.17 were aborted or stillborn.

In rural areas, women have two more pregnancies on average than women in cities; and in eastern Anatolia, women have more than nine children on average.

The population will double in 33 years, Prof Tuncbilek says:

"We must have enough food but not enough industry, schools, hospitals and health facilities."

"Nearly 40 per cent of our population is below the age of 15. It is impossible to stop the increase because of the very young population."

President Kenan Evren—who says flatly that population growth is too high, helped to launch a contraception campaign backed by the Ministry of Health and Social Welfare.

Over the next two years, the state radio and television will run regular items on family planning and mother and child welfare.

The family Health and Planning Foundation, formed four months ago with support from industrialists, is helping to set up projects like clinics at factories and hospitals.

There have also been campaigns to encourage immunisa-



A balloon seller in Sehzade Park

tion and to curb gastro-enteritis in babies. Turkey's high rate of infant mortality—more than 100 deaths per 1,000 compared with 18 per 1,000 in neighbouring Greece—is blamed on bad hygiene, contaminated water and lack of proper feeding.

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Potential starting to be realised

Tourism

TURISMO IS one of the great under-developed resources of the Turkish economy, and its potential as a foreign currency earner is only just beginning to be realised.

There are few countries left in Europe, with such large and beautiful stretches of unspoilt coastline, coupled with a balmy Mediterranean climate. This gives the country's western and southern regions a tourist season of at least eight months

But it is not just the romantic coves of the Aegean, and the long sandy beaches of the southern coast in the Antalya region that make Turkey into a tourist paradise. Its geographical position at the bridge between Europe and Asia, and its long and infinitely varied history has left architectural and artistic traces that would take even the most diligent "culture vulture" many visits to the country to explore.

The superbly preserved and restored site of Ephesus on the Aegean, a city founded by the Ionians, which later became the Roman capital of Anatolia with a population of 200,000, is one of the archaeological wonders of the world. Yet it is only one among many Greek and Roman settlements, the remains of which can be found dotted along Turkey's western and southern coasts.

However, undoubtedly the greatest tourist attraction of all the city of Istanbul, formerly Constantinople, that fascinating bridge between East and West which, at every corner, betrays its mixed Christian and Islamic past.

The tourist is offered such a rich diet of attractions in Turkey that it comes as a surprise that so little has been done in the past to develop adequate facilities for foreign visitors.

Until Mr Turan Ozal, the present Prime Minister, came to power after the military coup of 1980, the Turks were content to do business behind high protective walls and were not geared to satisfying the demands of foreigners.

All that has changed with the opening by Mr Ozal of the Turkish market to foreign competition and the strong emphasis that has been placed on international trade as the means of achieving economic prosperity. Tourism is now seen by the authorities as one of the major growth areas of the economy; but a great deal of ground has to be made up if Turkey is to

compete with such successful operators in the field as its neighbour and rival, Greece.

The demand is certainly there, as the rapidly rising revenue from tourism over the past few years shows very clearly. According to the official figures, foreign exchange receipts from tourism grew from as little as US\$52m in 1970 to \$1.5bn in 1985, though independent sources put the figure at several hundreds of millions of dollars lower than that.

Even if the more conservative statistics are accepted, the net contribution of tourism to the balance of payments was somewhere in the region of \$800m to \$900m last year and thus played a crucial part in bringing down the current account deficit from \$1.8bn in 1984 to an estimated \$1bn in 1985.

The problem is not one of attracting more tourists but of providing enough accommodation.

Tourist arrivals in Turkey, which stood at a little more than 2m in 1974, rose to more than 2m a decade later, and last year jumped to 2.6m. The estimate made by the Ministry of Tourism for arrivals in 1986 is more than 3m, but whether the available facilities are sufficient to absorb the increasing numbers is not so certain.

The total tourist bed capacity of Turkey is still only 88,286,

substantially less than that of the neighbouring Greek island of Rhodes alone. Istanbul, though endowed with large Hilton and Sheraton luxury hotels and a few other first class hotels, is woefully short of tourist and indeed business accommodation, while Ankara, the capital, has no more than one hotel in the luxury class.

Considerable efforts

should be said

are being made

to remedy

these deficiencies

New hotels are under construction

or planned

for Ankara

and Istanbul.

The Ministry of Tourism

which has set itself a short-term target of some 130,000 beds by 1990 — double the present capacity — and a timeless long-term objective of 600,000 tourist beds, is promoting several major tourism development projects as a priority.

The most important of these

is the South Anatolia project

in southern Turkey, covering a

75 kms coastline of long sandy

beaches, pine forests and fine

archaeological sites.

The infrastructure for the

development of the area is

being financed partly by the

World Bank.

The Club

Mediterraneo, in association

with several Turkish partners

is already operating a holiday

village on a prime site at

Kemer.

Club Robinson, a

German/Swiss joint venture,

is involved in a hotel

joint venture at Cesme.

The incentives offered to

foreign investors in tourism

provide a tax structure, on

privately owned land

to promote the economic deve-

lopment of Turkey.

As indicated above, the

authorities

and that they

are open to Turkish

private enterprise.

In addition,

foreign investments must total

at least TL 40m in "priority"

regions and TL 30m in other

regions in order to obtain the

prized Tourism Investment and

Investment Encouragement

Certificates.

The main incentives given to

foreign capital at the invest-

ment stage are exemption from

customs duties and other taxes

including VAT on imports of

machinery and equipment, and

exemption from taxes and

duties on medium and long-term

credits from local or foreign

national sources. In addition, up

to 100 per cent of fixed invest-

ment costs are deductible from

company tax and cash grants of

between 7 and 20 per cent of

fixed investment expenditure

can be obtained from a special

fund in the Central Bank.

Further incentives are avail-

able during the operational

period, including exemptions of

customs duties and

semi-finished goods, income tax

exemption of 20 per cent on

foreign exchange earnings and

a rebate of up to 4 per cent of

such revenues.

Most important of all, per-

haps, Turkish law guarantees

the repatriation of capital and

profits abroad in the national

currency of the investment and

at the rate of exchange at the

time of transfer.

Robert Mauthner

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday May 19 1986

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INTERNATIONAL BONDS

Interest rate fears put floating-rate notes back in fashion

FLOATING-RATE notes are back in fashion, syndicate managers declare, writes Clare Pearson in London.

This is mainly because investment managers are becoming fearful that interest rates may rise. Floating-rate notes represent the traditional hedge when fixed rates are at their lows.

The floating-rate note (FRN) sector fell from favour at the end of last year after a spate of tightly priced deals led to disillusionment among investors.

Now paper is suddenly in short supply, and expectations are that it will grow still shorter since France has announced its intention of prepaying its \$1.8bn loan from the EEC which was funded by a floating-rate note.

That has created an opportunity for borrowers to return to the market, especially if they are sovereign

names, which are still more popular with investors than banks.

Morgan Guaranty launched a \$300m, 12-year bond for the Republic of Ireland on Friday morning. This issuer, however, is hardly the market's favourite, and Ireland looked a little greedy with its interest rate set at the mean of the bid and offered rates for six-month Eurodollar deposits in London, even though its deal is not callable for the first five years.

Dealers stress that investors are still selective. Issues for, say, Belgium and Sweden are now trading at levels that yield up to seven basis points below London interbank offered rate (Libor). Investors demand a differential over Libor for less risky credits, however.

Morgan Guaranty said Ireland's terms corresponded with an outstanding deal for Italy, which also has five-year call protection and is now trading slightly over par.

Yet dealers expressed great surprise at the terms of Ireland's bond, although the borrower said it had received bids from other issuing houses at similar levels.

Ireland's bond was quoted in the market at 98% bid though this suggested the firm hand of the lead manager. One Japanese co-manager said that Japanese institutional investors found its terms "out of the question."

Morgan Guaranty is launching an FRN for Banco di Roma early this week, and dealers were crossing their fingers on its terms on Friday afternoon. Meanwhile, issues such as New Zealand's bond continued to trade well.

A sharp downturn in prices of US government stocks pared the already slim differential to about eight basis points by close of syndication. The bond was quoted in the market at the end of the week at a discount to issue price of 4% per cent.

Also badly timed were Wednesday's three Australian dollar deals, launched in the wake of a speech by Mr Paul Keating, federal Treasurer, who warned that Australia was in danger of becoming a "third-rate

economy." Chrysler's AS50m bond markets last Wednesday that did appear were exceptionally badly timed.

Goldman Sachs International's \$100m 10-year fixed-rate deal for the Republic of Austria was one such luckless issue. It was priced initially at a margin net of fees of 22 basis points over the US Treasury bond yield curve.

The Bulldog market reopened last Tuesday, secure in the knowledge that 1/2 per cent stamp duty will not be imposed on these issues, as was threatened in the budget speech.

S.G. Warburg launched a Bulldog of the Republic of Portugal by way of a placing rather than an offer for sale, which is normal for sovereign issues in the UK domestic market.

In this respect, the bond anticipated the removal of fixed-rate commissions on Bulldog bond trading expected during the summer.

The offer for sale route has enabled issues for sovereign and state-backed names to obtain the slimmest secondary market trading commissions, since it entitles them to be treated in the same way as gilt-edged stock.

This adds trading liquidity and

can result in investors accepting lower new issue yields than would otherwise be the case.

But the offer for sale route is both costly and cumbersome. Fees are higher and a prospectus has to be published. With the abolition of dual capacity trading in the Bulldog market later this summer, the extra trading advantage will no longer be worth this effort, since trading commissions on all Bulldog issues will be freely negotiated.

The Ecu and D-Mark sectors continued to trade thinly. The D-Mark sector was particularly depressed on Thursday after Mr Karl Otto Pöhl, Bundesbank president, said that a cut in West German interest rates would be linked to the D-Mark's level in the European Monetary System. Since it is currently near the bottom of the range, this made rate cuts look remote.

Some investors are re-channeling funds into the French franc

sector, which offers high yields and a strong currency. A new FF 700m deal for Japan Air Lines traded well last week despite the fact that dealers initially thought its 7/4 per cent coupon and 100% issue price tight

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The Bulldog market reopened last Tuesday, secure in the knowledge that 1/2 per cent stamp duty will not be imposed on these issues, as was threatened in the budget speech.

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In this respect, the bond anticipated the removal of fixed-rate commissions on Bulldog bond trading expected during the summer.

The offer for sale route has enabled issues for sovereign and state-backed names to obtain the slimmest secondary market trading commissions, since it entitles them to be treated in the same way as gilt-edged stock.

This adds trading liquidity and

can result in investors accepting lower new issue yields than would otherwise be the case.

But the offer for sale route is both costly and cumbersome. Fees are higher and a prospectus has to be published. With the abolition of dual capacity trading in the Bulldog market later this summer, the extra trading advantage will no longer be worth this effort, since trading commissions on all Bulldog issues will be freely negotiated.

The Ecu and D-Mark sectors continued to trade thinly. The D-Mark sector was particularly depressed on Thursday after Mr Karl Otto Pöhl, Bundesbank president, said that a cut in West German interest rates would be linked to the D-Mark's level in the European Monetary System. Since it is currently near the bottom of the range, this made rate cuts look remote.

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INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

THE US Federal Reserve Board's policy-making Federal Open Market Committee (FOMC) meets tomorrow amid deep uncertainty over the future course of interest rates.

Last week saw bond prices nose-dive in response to lacklustre retail demand, mixed economic data and big jumps in the US money supply measures — increases which all but wiped out any lingering hopes of any further easing by the Fed and while the dollar stabilised in the foreign exchange markets, its recent weakness is still casting a shadow over trading.

The market's mood is gloomy and all but a few bulls have run for cover. According to the closely-watched Market Van pool of trader sentiment, only a modest 35 per cent of respondents are currently bullish on government bonds, down from 51 per cent a week ago. While low yields can signal a market bottom, few people are willing to predict that the sell-off is over.

Indeed the recent market reversal, which has seen short T-bill rates soar by almost 40 basis points and the long bond yield bounce back from a loss of 7.11 per cent to over 8.50 per cent in just a month, has many Wall Street watchers

US MONEY MARKET RATES (%)						
	Last Friday	1 week ago	4 wks ago	—12-month High	Low	
Fed Funds (weekly average)	6.89	6.79	6.92	9.91	6.79	
Three-month Treasury bills	6.19	6.06	5.87	7.40	5.76	
Six-month Treasury bills	6.28	6.05	5.93	7.64	5.75	
One-year Treasury bills	6.25	6.02	5.92	8.10	6.42	
30-day Commercial Paper	6.75	6.63	6.82	8.02	6.25	
90-day Commercial Paper	6.70	6.50	6.25	8.10	6.25	

US BOND PRICES AND YIELDS (%)						
	Last Friday	Change Friday on week	Yield	1 week ago	4 wks ago	
Seven-year Treasury	97.7	-2	7.53	7.40	6.98	
10-year Treasury	111.2	-5	8.19	7.73	7.25	
20-year Treasury	112.2	-5	8.75	8.31	7.85	
New 10-year "A" Financial	N/A	-3%	8.25	8.75	8.13	
New "AA" Long utility	N/A	-1%	9.25	9.13	8.88	
New "AA" Long Industrial	N/A	-2%	9.13	8.88	8.50	

Money Supply: In the week ended May 5 M1 rose by \$6.1bn to \$554.7bn. In April M2 grew by \$23.6bn to \$22.62tn and M3 by \$1.6bn to \$3.227tn. In Source: Salomon Bros (estimates).

questioning whether the "good news" and the historic two-year decline in rates is finally over.

The latest setback, which began a month ago, continued with a vengeance last week as dealers and investors grew increasingly pessimistic about the dimming prospects for further interest rate declines. Most short-term interest rates rose by between 13 and 32 basis points, continuing a jittery upward track which may be one factor helping to stabilise the US currency.

Government bond prices plunged, reflecting concern about higher interest rates and the rapid growth of the money supply, new (and probably unfounded) concern about inflation, and the supply overhang left by the previous week's \$27bn Treasury refunding. Sizeable chunks of this have still to be distributed to cautious retail investors.

Treasury bond prices were marked down by between 1/4 and 5/4 points. Even the new Treasury long bond, auctioned ten days ago at an average yield

of 7.37 per cent, was under pressure. At the end of the week the price of the new 7½ per cent long bond was three full points lower, while its yield was up at 6.63 per cent. Lack of interest in older 20-year paper was even more pronounced, leading to a sharp steepening in the yield curve between 20 and 30 years to 50 basis points.

Corporate bond prices also suffered, although to a lesser extent, falling by between 1/4 and 1/2 points. Medium-term new issue yield levels rose by 50 to 75 basis points while long yields climbed a more modest 13 to 25 basis points.

Higher corporate funding rates are beginning to have an impact on the hitherto runaway pace of refinancing and new issuance activity. A slowdown is already apparent so far this month, with a relatively modest \$1.8bn in new straight debt brought to market last week.

The markets are reacting to a wide array of negative factors. Top of the list last week was the unexpectedly large \$6.1bn jump in M1, the basic money supply measure. The increase, the latest in a series of big increases which have resulted in M1 racing along at an annual 14.5 per cent clip in April, puts

M1 well above the Fed's 3 to 8 per cent target range — but leaves the basic money supply measure still within the Fed's alternative parallel bands.

Nevertheless, the renewed and probably misplaced concern about rapid M1 growth was given added psychological impact by the big April increases in the broader monthly monetary aggregates, M2 and M3, both of which posted double-digit annualised percentage gains last month.

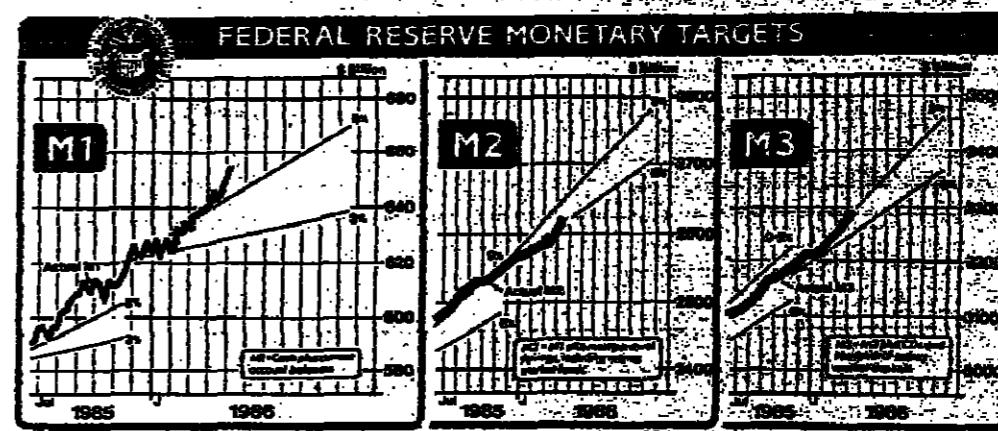
The \$29.6bn increase in M2 put it just back within the bottom of the Fed's six to nine per cent target zone. The \$23.8bn rise in M3 left it just above the mid-point of its six to nine per cent target range.

Most Wall Street economists continue to discount the relevance of M1 for Fed policy makers, while also expecting a seasonal slowdown to begin

soon. They do, however, accept that the recent strong M1 growth has added another note of caution into the markets.

They suggest the FOMC will focus on the dollar, the state of the economy, domestic and international debt problems and apparent strains in the US banking system.

The consensus is that the FOMC is unlikely to change its policy at the meeting — a decision which they suggest would



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Paul Taylor

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This announcement appears as a matter of record only.

New issue

19th April, 1986



U.S. \$300,000,000

The Kingdom of Belgium

7½ per cent. Notes due 1991

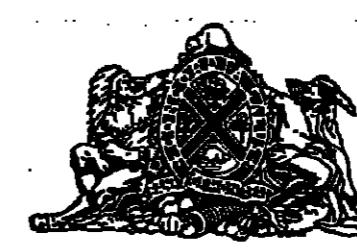
Issue Price 101½ per cent.

Union Bank of Switzerland (Securities) Limited	Citicorp Investment Bank Limited
Kidder, Peabody International Limited	Kredietbank International Group
Samuel Montagu & Co. Limited	
Algemene Bank Nederland N.V. ASLK-CGER Bank BankAmerica Capital Markets Group	
Banque Bruxelles Lambert S.A./Bank Brussel Lambert N.V. Banque Nationale de Paris	
Banque Paribas Belgique S.A./Paribas Bank België N.V. Chase Manhattan Limited	
County Bank Limited	Crédit Lyonnais Credit Suisse First Boston Limited
Daiwa Europe Limited	Deutsche Bank Capital Markets Limited
Dresdner Bank Aktiengesellschaft	Generale Bank
Kuwait International Investment Co. s.a.k.	LTCB International Limited
Merrill Lynch Capital Markets	Mitsubishi Trust & Banking Corporation (Europe) S.A.
Morgan Guaranty Ltd	Nomura International Limited
Orion Royal Bank Limited	Swiss Bank Corporation International Limited

This announcement appears as a matter of record only.

New issue

26th May, 1986

**Bank of Montreal Realty Inc.**

Canadian \$100,000,000

9½% Notes due 1996

guaranteed as to principal and interest by

Bank of Montreal
(A Canadian Chartered Bank)

Issue Price 99½ per cent.

Union Bank of Switzerland (Securities) Limited	
Morgan Stanley International	Wood Gundy Inc.
Bank of Montreal	Banque Bruxelles Lambert S.A.
Banque Nationale de Paris	Deutsche Bank Capital Markets Limited
Dominion Securities Pitfield Limited	EBC Amro Bank Limited
Generale Bank	McLeod Young Weir International Limited
Merrill Lynch Capital Markets	Morgan Guaranty Ltd.
J. Henry Schroder Wagg & Co. Limited	S. G. Warburg & Co. Ltd.
Basca della Svizzera Italiana	Bank für Gemeinwirtschaft Aktiengesellschaft
Bank J. Vontobel & Co. AG	Banque Internationale à Luxembourg S.A.
Commerzbank Aktiengesellschaft	Crédit Lyonnais Daiwa Europe Limited Gordon Capital Inc.
Lévesque, Beaumain Inc.	Lloyds Merchant Bank Limited B. Metzler und Sohn & Co.
The Nikko Securities Co., (Europe) Ltd.	Société Générale Swiss Volksbank Vereins- und Westbank Aktiengesellschaft
Westdeutsche Landesbank Girozentrale	Yamaichi International (Europe) Limited Yasuda Trust Europe Limited

This announcement appears as a matter of record only.

New issue

30th April, 1986



U.S. \$250,000,000

The Kingdom of Denmark

7½ per cent. Notes due 1993

Issue Price 100½ per cent.

Union Bank of Switzerland (Securities) Limited	
County Bank Limited	Daiwa Europe Limited Westdeutsche Landesbank Girozentrale
Algemene Bank Nederland N.V.	Banca Commerciale Italiana Banque Bruxelles Lambert S.A.
Banque Indosuez	Chemical Bank International Limited Crédit Commercial de France
Crédit Lyonnais	DG Bank Deutsche Genossenschaftsbank E F Hutton & Company (London) Ltd
Istituto Bancario San Paolo di Torino	Kansallis Banking Group LTCB International Limited
Kuwait International Investment Co. s.a.k.	Manufacturers Hanover Limited Mitsubishi Trust and Banking Corporation (Europe) S.A.
Lloyds Merchant Bank Limited	The Nikko Securities Co., (Europe) Ltd.
Mitsubishi Finance International Limited	Paine Webber International
The National Commercial Bank - Jeddah	Smith Barney, Harris Upham & Co. Incorporated
Norddeutsche Landesbank Girozentrale	Svenska Handelsbanken Group
PK Christiania Bank (UK) Limited	Julius Baer International Limited Banca del Gottardo
J. Henry Schroder Wagg & Co. Limited	International Financial Advisers Österreichische Länderbank AG Swiss Volksbank
Sumitomo Finance International	Copenhagen Handelsbank A/S Den Danske Bank
Yamaichi International (Europe) Limited	
Basca della Svizzera Italiana	
IBJ International Limited	
Merrill Lynch Capital Markets	
Morgan Stanley International	
Swiss Bank Corporation International Limited	
Westdeutsche Landesbank Girozentrale	

This announcement appears as a matter of record only.

New issue

15th April, 1986



Cdn \$75,000,000

Ford Credit Canada Limited

10% Guaranteed Notes due April 15, 1993

Guaranteed by

Ford Motor Credit Company

Issue Price 101½ per cent.

Union Bank of Switzerland (Securities) Limited	
Bank Leu International Ltd	Banque Bruxelles Lambert S.A.
Banque Nationale de Paris	Banque Paribas Capital Markets Limited
CIBC Limited	Commerzbank Aktiengesellschaft
County Bank Limited	Crédit Commercial de France
Deutsche Bank Capital Markets Limited	Generale Bank
IBJ International Limited	Kuwait International Investment Co. s.a.k.
Merrill Lynch Capital Markets	Morgan Guaranty Ltd.
Morgan Stanley International	Orion Royal Bank Limited
Swiss Bank Corporation International Limited	Swiss Volksbank
Westdeutsche Landesbank Girozentrale	Wood Gundy Inc.

GLOBAL FINANCIAL MARKET

Tokyo turns a critical eye on itself

BY DAVID LASCELLES, BANKING CORRESPONDENT

DOES TOKYO have what it takes to be a major international financial centre?

The assumption that Tokyo, along with London and New York, will dominate the world financial scene as a "global market" emerges has taken deep root in the minds of bankers and financiers in the last year or two. But of the three, Tokyo is perhaps the least well understood by foreigners, and certainly the least penetrable. And the answer to the opening question could still be no.

Tokyo's failings are well-known to anyone who has tried to do business there: a rigid financial system, a defensive bureaucracy, deeply entrenched domestic banking and securities industries, and the usual cultural barriers. These have been offset by the attractions offered by huge markets, massive capital exports, and the prospect of further financial liberalisation.

Now the Japanese have produced an inside view of the challenge facing Tokyo, and the

deficiencies it must overcome if it is to match New York and London. It comes from the Nomura Research Institute, the research arm of the country's largest securities firm, in a special study¹ of the world financial markets commissioned last year to commemorate the Institute's 20th anniversary.

"Basically," the study says, "there will have to be a radical and complete revolution in thinking" if Tokyo is to succeed—and specifically if Japan is to avoid making the same mistakes as the US in the early days which resulted in international financial business migrating to London.

Nomura sees an ominous sign in the parallel between Japan's heavy dependence on the New York bankers' acceptance market, and the days before World War I when US trade was largely financed in London. "It is a fact that because of internal restrictions Japan is forced to rely on overseas financing," it says. The study makes several

proposals to correct Tokyo's failings:

• Japanese banks should commit themselves more heavily to the new yen-denominated bankers' acceptance market, which has been a flop. It also urges the creation of an offshore banking centre in Tokyo, which is not going ahead.

• Internationally acceptable trading rules and practices should be introduced as quickly as possible. "There is a tendency in Japan," it says, "for the country to develop its own unique practices and its own way of doing things, and Japan has not been very active in adopting the rules and practices of other nations to pave the way for integration."

• Investment should be made to ensure the training of people needed to enable Tokyo to develop as a financial centre. If Tokyo is to match New York, it will have to raise the number of people involved in financial services from between 220,000 and 230,000 to between 300,000 and 400,000 in the next ten years.

SAJ 01-626 1086.

Earnings and payout increased at Nampak

By Jim Jones in Johannesburg

NAMPAK, the South African packaging company, relied largely on its paper-based operations to generate higher profits in the half-year to March while Metal Box South Africa, its 54 per cent-owned subsidiary, reported higher turnover but lower operating and pre-tax profits for the period.

Consolidated sales for Nampak rose to R527.2m (US\$387.2m) from R715.7m and pre-tax profits were R70.9m against R60.7m.

Mr David Brown, the chairman, says turnover rose by 8 per cent in real terms, but adds that this included sales from a new tissue wadding mill and from infant and sanitary protection product lines. He says that export sales grew well and that margins were improved by increased volumes and plant loadings.

In April Nampak acquired a Natal-based paper sack manufacturer and issued R10.4m in new shares for the purchase. Mr Brown says that political and economic uncertainties make forecasting difficult, but he believes that earnings should increase modestly this year.

First-half earnings rose 76 cents a share from 71 cents and the interim dividend has been raised to 33 cents from 32 cents. Nampak is indirectly controlled by Barlow Rand, the industrial and mining group.

Metal Box South Africa, which remains an affiliate of the British Metal Box Company, suffered from the effects of tight trading conditions exacerbated by higher costs of imported raw materials.

Turnover increased to R419m from R369m, but pretax profits declined to R25.5m from R27.1m.

The directors say that the beverage can and liquid packaging divisions were adversely affected by higher imported raw materials costs due to the rand's weakness. Interim earnings slipped to 22.5 cents a share from 24.8 cents but the interim dividend has been maintained at 10 cents. Last year's earnings were 54.1 cent a share and a dividend total of 22 cents was paid.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Maturity	Az. life years	Coupon %	Price	Book Runoff	Offered %
U.S. DOLLARS							
Samson Sp. Metals Ltd	80	1991	5	7%	100	Daiwa Europe	1.022
SCI Systems Ltd	60	2001	15	5	100	Nippon Centrale	1.750
American Bankers Inc.	70	2001	15	5%	100	Kidder Peabody	2.750
Drexel KMV Ltd	50	1991	5	7%	100	Yamaichi Int. (Eur)	3.000
Deutsche Heavy Ind. Ltd	40	2001	15	5	100	Nomura Int.	2.750
Minerals Ltd	50	1991	5	7%	100	Union Singapore	2.750
Boe Perkins (London) Ltd	50	1993	3½	8	101½	Barings Paribas	7.500
Boe Perkins (London) Ltd	50	1993	3½	8	100.15	Salomon Brothers	7.400
New Zealand (a) Ltd	250	1996	10	½	100	CSFB	—
Japan Highway Ltd	120	1998	10	7½	100	Chemical Bank	3.000
The House Co. Ltd	100	1996	10	5	100	HBS Secs.	3.000
SGS Finacon Ltd	100	1996	10	5	100	Barings Paribas	3.000
Angus Finance Ltd	100	1996	10	8½	100½	Yamaichi Int. (Eur)	3.000
Int. Finance Corp. Ltd	50	1996	10	8½	101½	Goldman Sachs	7.500
Austria Ltd	100	1996	3	7%	101	Nomura Int.	2.750
Quartermaster Co. Ltd	100	1998	3	10	102½	Kleinwort Benson	—
Alex Brown & Sons Ltd	25	2001	15	(5½)	100	Nikko Secs. (Europe)	7.500
O'Urban Inc. Ltd	40	1991	15	(2½)	100	IBJ Int.	7.750
Enron Electric Ltd	100	1996	12	7½	101½	Nomura Int.	7.500
World Finance Ltd	100	1996	10	5	100½	Morgan Stanley	7.500
Com. Ind. Suisse Ltd	100	1991	5	8	101	First Chicago	7.500
Com. Ind. Suisse Ltd	100	1991	5	8	100	Morgan Germany	7.500
Ireland Ltd	300	1992	12	(5)	100	Morgan Germany	7.500
EEC Ltd	100	1996	10	8½	101½	Morgan Germany	7.500
AUSTRALIAN DOLLARS							
Chrysler Fin. Corp. Ltd	50	1990	4	13½	101½	Barings Paribas	13.121
F. von Lanchot Ltd	50	1991	3	12½	101½	Bank of America Int.	12.287
Unilever Ltd	50	1993	3	12½	102½	Bankers Trust Int.	11.938
D-MARKS							
Sanden Co. Ltd	70	1991	5	1¼	100	Bayernische Vereinsbank	1.250
German Public Sector Fin. Ltd	500	2016	30	5½	100½	Deutsche Bank	5.905
Mittelstandssicherung Fin. Ltd	150	1996	10	2½	100	Deutsche Bank	2.750
Quintet-Sanz Ltd	50	2001	15	5%	100	Deutsche Bank	5.750
General Elec. Fin. Ltd	100	1996	10	5%	100	CSFB-Effenterbank	5.750
Yoritomo Int. Fin. Ltd	200	2001	15	6½	100	WestLB	6.250
Met. Bank, Bank	100	1996	10	8½	100	Deutsche Bank	6.250
SWISS FRANCS							
Oliver Int. (Luc)	150	2046	—	(5%)	(100)	Scotiabank	—
Okuma Corp. Ltd	30	1994	—	1½	100	Hausbank	1.125
Mitsubishi Corp. Ltd	45	1991	—	1	100	SEC	1.000
Yokohama Rubber *** Ltd	50	1991	—	1	100	Barings Paribas (Swiss)	4.075
Com. Ind. Suisse Ltd	12	1991	—	4½	100	SEC	—
Commercial Union Ltd	200	(2008)	—	(4%)	(100)	Hausbank	—
Tosaki Shingi *** Ltd	50	1991	—	(1½)	100	Banca del Giardino	—
STERLING							
Portugal Ltd	50	2016	30	8	87.175	S. G. Warburg	10.406
EDIS Ltd	55	1995	5½	6½	100	CCF	5.825
Int. Finance Corp. Ltd	55	1995	5½	6½	100	Barings Paribas	7.427
FRENCH FRANCS							
JAPAN AIR Lines Ltd	700	1996	10	7½	100½	Barings Paribas	—
LUXEMBOURG FRANCS							
ERG Ltd	300	1991	5	6½	100	BB	6.750
YEN							
African Dev. Bank Ltd	150	2001	15	5½	100	Nippon Secs.	5.987
Marine Elec. Power Ltd	150	1996	10	8	100	Nikko Secs.	6.098
Provincial of Ontario Ltd	200	1993	12	6	101½	Nomura Int.	5.784
SEFC Ltd	200	1995	10	5½	101½	Daiwa Europe	5.521
Far East Ltd	13.5m	1991	5	5½	101	Bank of Tokyo Int.	5.143
Euromax Ltd	100	1993	7	5½	101½	RIJ Int.	5.284
OKB Ltd	200	1991	5	5½	101½	Nomura Int.	5.428

* Not yet priced. † Fixed terms. ** Private placement. □ Convertible. † Floating rate note. △ With equity warrants. ▲ With bond warrants.

(a) Via our fin. lhd. (b) Equal to fin. lhd. Note: Yields are calculated on ARB basis.

Business in Lisbon?
Complimentary copies of the Financial Times are available to guests at the following hotels
RITZ - MERIDIEN - ALFA LISBOA - NOVOTEL

This announcement appears as a matter of record only.

Multibanco Comermex, S.N.C.**U.S. \$135,000,000**
Floating Rate Certificates of Deposit

Arranged by

First Interstate Capital Markets Limited

Managers

First Interstate Bank of California

Orion Royal Bank Limited

The Sanwa Bank, Limited

Bankers Trust Company

Libra Bank PLC

First Interstate Bank of California

MBank Houston N.A.

The Sanwa Bank, Limited

The Royal Bank of Canada

Bayerische Vereinsbank, Aktiengesellschaft

Algemene Bank Nederland N.V.

Banco di Roma

Bankers Trust Company

Crédit Commercial de France

Libra Bank PLC

National City Bank, Nassau Branch

Allied Bank International

Banco di Napoli IBF - New York

B/G:Luxembourg Société Anonyme

Banque Indosuez

Credit Suisse

Pierson, Heldring and Pierson (Cayman) Limited

Central National Bank of New York

Agent
First Interstate Capital Markets Limited

May 1986

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| |

الإمارات العربية المتحدة

NEW ISSUE

This announcement appears as a matter of record only.

April 1986

320,000 Free Common Shares

300,000 Free Preference Shares

NOKIA

*Direct placement of the above Shares was arranged
by the undersigned.*



The First Boston Corporation

This announcement appears as a matter of record only.

NEW ISSUE

April 1986

1,185,000 Free A Shares



Amer Group Ltd

*Direct placement of the above Shares was arranged
by the undersigned.*



The First Boston Corporation

NEW ISSUE

This announcement appears as a matter of record only.

April 1986

5,000,000 Shares

Class C Common Stock



Union Bank of Finland Ltd.

*Direct placement of the above Shares was arranged
by the undersigned.*

The First Boston Corporation

Unitas Ltd.

NEW ISSUE

This announcement appears as a matter of record only.

January 1986

300,000 Non-Restricted

Series II Shares



Finnish Sugar Co. Ltd.

*Direct placement of the above Shares was arranged
by the undersigned.*



The First Boston Corporation

UK COMPANY NEWS

Burton seeks 'specialist' buyer for Hamleys toys

BY MARTIN DICKSON

Burton Group, the retailer, has put up for sale Hamleys, the famous toy shop in London's Regent Street, which it acquired last August as part of its £260m takeover of Debenhams, the department store chain.

Goldman Sachs, the US investment bank, has been appointed to handle the sale, and an informal prospectus is being sent to possible buyers in both the UK and US. These are thought to include the large US chain Toys R Us, which began operating in the UK last year.

Hamleys, which has two other stores outside London, in Bath and Birmingham, produced turnover of £15m in the year to February 1985. With its international reputation, it might fetch between £25m and £50m.

Mr Ralph Halpern, chairman of Burton, said the name had enormous potential, and Burton would sell it to the people who

BOARD MEETINGS

	Control Systems, Ivory and Sime, Radicuit International, Tomkinsons, Future Dates	May 20
Interims—		
Austrians (A. and P.)	May 29	
Buckley's Brewery	May 29	
Coastal	May 29	
Crown Resorts	May 29	
Crystals, Dublin, Pericon	May 29	
Eastern Scientific, John Williams	May 29	
Finals—		
Associated British Foods, Claydon Properties, Godwin Warren	May 29	
TODAY		
Australia and New Zealand Banking, Brooks Tool Engineering, M&S, Oldham and Knight, Crystals, Dublin, Pericon	May 19	
New England Properties	May 23	
Plessey	May 23	
Redland	May 23	
Western Securities	May 23	
Sturge	June 27	
Finales—		
British Telecommunications	June 19	
Buckley's Brewery	May 29	
Coastal	May 29	
Crown Resorts	May 29	
Crystals, Dublin, Pericon	May 29	
Eastern Scientific, John Williams	May 29	
Finals—		
Associated British Foods, Claydon Properties, Godwin Warren	May 29	

could develop this to the fullest. Mr Halpern had been hinting for several months that Burton might dispose of Hamleys, on the grounds that it might be better developed in the hands of a specialist.

The sale forms part of his plan to reduce Burton's level of debts, which rose to over £300m in the wake of Debenhams acquisition. Burton is expecting

to raise £10m from the disposal of certain US property assets, and recently raised £40m from the leaseback of 27 freehold shops. It also wants to sell Debenhams chain of US toy shops.

However, Mr Halpern appears to hang on to Harvey Nichols, the Knightsbridge store which was also acquired with Debenhams.

Offer for P-E Intl. only just covered

Guernsey consortium rescues Intervision

The offer for sale of shares in P-E International, the management consultants, was only just covered at the minimum 185p tender price.

Applications for up to 100,000 shares will be met in full, while applications for more than 100,000 shares will receive 84 per cent of the number applied for.

The application list in respect of the offer for sale of 8m shares of P-E International was oversubscribed. The basis of allotment will be announced on Monday.

At Arlington Securities, the application list in respect of the offer for sale of 8.7m ordinary was heavily oversubscribed, and the allotments will also be announced on Monday.

M & S Canada suspended

Marks & Spencer, the retailing group, yesterday declined to comment on the suspension of share dealings in its 5.7 per cent owned subsidiary, Marks & Spencer Canada, on Canadian stock exchanges last Friday. It said a statement would be

issued in the next few days.

The suspension followed a sharp rise in the price of the shares and came amid speculation that Marks might be preparing to buy out the minority interests in the subsidiary.

The Guernsey consortium will then subscribe £400,000 for 8m of the new ordinary and existing shareholders will be invited to subscribe to a rights issue to raise another £345,000.

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FT Share Information

The following securities have been added to the Share Information Services:

Nationwide Building Society 10pc 6/87 (Section: Loans-Building Societies), Schering Aktiengesellschaft (Chemicals).

Changes in company shares announced over the past week include:

Hunting Petroleum Services—Chairman M. Ross sold 200,000 ordinary at 300p.

Major shake-up imminent at Brunning

BY DAVID GOODHART

Brunning Group, which in 1981 became the first advertising agency in Europe to receive a stock market quotation, will today announce an unexpected trading loss of about £200,000 and a major shake-up in its senior management.

Mr Geoffrey Brunning, the chairman, is resigning along with another senior director, Mr Frank Casey, although both men will retain contact with the company in an advisory role.

A key feature of the plan is the separation of Boosey's publishing and instrument businesses, with the publishing going to Music Sales. The instrument side would be purchased by a consortium in which the current management could participate. This would be financed by Candover Investments, the venture capital company, and the new company might have as chairman Sir Ronald Halstead, who was ousted last autumn as chairman of Beecham, the pharmaceuticals group.

However, the offer is subject to two days after Boosey receives the recommended offer of the Boosey board and getting irrevocable acceptances for the 49.25 per cent stake held by Carl Fischer Inc, an American company. Carl

Fischer, says Boosey, has indicated that it is not interested in selling its shares.

He described the approach as "an opportunistic attempt to obtain the company very much below its asset value and at a time when it is just recovering from a period in which it gradually went downhill."

Music Sales, advised by Bankers Trust, the US bank, is offering 215p in cash for each ordinary share and par for Boosey's preference shares. Boosey shares closed on Friday night at 200p, but stood at 132p in early April before Music Sales' first approach.

However, Bankers Trust indicated that an improved offer might be justifiable on the basis that negotiations were entered into with the Boosey board.

The announcement comes just two days after Boosey reported a pre-tax profit of £377,000 on turnover of £6.7m.

However, it will now announce, in addition to its trading loss of about £200,000, an aggregate loss for the year close to £800,000.

The major costs for the year were the failure to let several properties, the loss of a major client and the closure of the Liverpool agency. In addition, the group's promotional handling subsidiary, PHS (Nelson), suffered from a sudden reduction in business activity and the ill-health of a senior member of staff.

The company has actually made a substantial loss for the year, and consequently it has been closed down, increasing the losses to £800,000.

The new management team—with its significant stake in Brunning—is headed by Mr Trevor Shonfeld, who is currently managing director of the London agency and will become chief executive.

Thorn directors say the disposal represents another step in its planned withdrawal from its business areas—in this case

they expected the group's growth record to continue.

FKI buys Thorn EMI division for £11.7m

FKI Electricals, a rapidly expanding electrical and electronic engineer, is buying for £11.7m the engineering and components division of Thorn EMI.

The deal comprises five companies: Clarkson International Tools, EMI-MEC, Keyswitch Varley, Thorn EMI Panel graphic, and Thorn EMI Electronic Components.

The purchase is FKI's largest since its full Stock Exchange listing in 1983, the last deal being the acquisition of four companies in the transport equipment division of the TI Group, last November.

Thorn directors say the disposal represents another step in its planned withdrawal from its business areas—in this case

SHARE STAKES

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Financial Times Monday May 19 1986

Shand
Committed
to Construction

Shand Ltd.
Shand House, Mallock,
Derbyshire DE4 3AF
Tel: (0628) 73441

Building two computer centres

J. M. JONES AND SONS (HOLDINGS), Maidenhead has won two contracts, together worth over £13m, to construct computer centres in Poole, Dorset, and Theale, Berkshire. A single-storey computer building of 6,700 sq metres, together with a two-storey extension block, is being built for Dovell's Bank at Cabot Lane, Poole. The £8.8m contract is for a steel-framed building which will be clad in brickwork and roofed in pitched tile. Some 40 per cent of the value of the contract will consist of mechanical and electrical items. Completion is scheduled for August 1987.

At Station Rd, Theale, Prudential Leasing Services chose Jones as main contractor on the second phase of its computer suite and speculative warehouse scheme. The £5m contract involves construction of a 3,100 sq metres building for the Prudential's own use, together with 448 sq metres of warehouse space which will be let to local businesses as part of the second phase of the Newbury development plan. The steel frame development will be clad in metal sheeting with an aluminium roof. The computer suite is due for completion in April 1987 and the warehousing a few weeks later. *

Contracts worth over £4m have been won in the north of England and Wales by roofing and cladding contractor B R I G G S AMASCO. The largest, worth over £800,000, is for the complete re-roofing of the Fox Wire factory in Stockbridge, Sheffield.

CONSTRUCTION CONTRACTS

Norwich Union's largest redevelopment

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

MOWLEM MANAGEMENT has won a contract to act as construction adviser on the Norwich Union Insurance Group's £110m scheme to redevelop the Bentall centre at Kingston-upon-Thames in south west London.

The contract — for Norwich Union's largest property investment to date — involves working from the earliest stages with the developer and the architects, Building Design Partnership.

Mowlem will advise on the best ways of building and organising the project, and

on how it should be programmed and costed.

The contract for the actual construction work — which is estimated will cost up to £80m — will be awarded separately.

"Our job is to work out the best way of building the scheme and to spot the problems in advance," said Mr John Marshall, managing director of Mowlem Management.

It describes the construction adviser approach as "part of a revolution in the construction industry." It pro-

vides a way out of what can be an almost adversarial relationship between the builder and developer, he says, by "breaking down the barriers between them to make sure the client gets the building he wants, on time."

Mowlem was awarded the contract as adviser after submitting its proposals in competition with other contractors. The company has a track record of working with Norwich Union on earlier developments.

"We've already worked with BDP and Norwich Union on

Manchester chocolate factory

IDC, Stratford-upon-Avon, has been awarded a £12m design and management contract by United Biscuits (UK) for a chocolate manufacturing plant to be built on a UB Biscuits site at Crossley Rd, Manchester. The new plant will be 82 metres long by 37 metres wide and will incorporate

two bay portal frames, nine metres to the eaves with a central tower rising to 18 metres. This will produce products automatically which will include automatic handling of raw materials and processing lines. Work on site starts in July, with completion scheduled for November 1988.

Refurbishing Dartford Tunnel
FAIRCLough CIVIL ENGINEERING has been awarded a £4.3m contract by Kent and Essex County Councils (acting through the Dartford Tunnel Joint Committee) for the refurbishment of the western tunnel (northbound) of the two Dartford tunnels under the River Thames, between Kent and Essex. Already underway, the contract is for improvement of mid-1987.

Housing plan in Wythenshawe
Contracts worth over £3m for house building and repair work have been won by Rowlingson CONSTRUCTIONS, Leytonstone. The largest, worth over £1.5m, Rowlingson will build 66 homes as phase 1 of a Manchester City Council develop-

internal finishes, and modernisation of the mechanical and electrical services throughout the tunnel, which was opened in 1963. The project will include replacement of the mosaic-tile finishing with enamelled-steel panels. Work is to be carried out only during night-time to minimise interference with traffic flow. Contract completion is programmed for mid-1987.

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Contracts & Tenders

ALGERIE - الجزائر

REPUBLIQUE ALGERIENNE DEMOCRATIQUE ET POPULAIRE

(Algerian Popular Democratic Republic)

MINISTERE DU COMMERCE ALGERIE
ENTERPRISE NATIONALE D'APPROVISIONNEMENT EN PRODUITS ALIMENTAIRES

AVIS D'APPPEL D'OFFRES INTERNATIONAL

NUMERO: TI/66

Un Avis d'Appel d'Offres International est lancé pour la fourniture de: 150.000 bovins vivants — 100 pour cent males destinés à l'abattage pour la boucherie. 20.000 bovins vivants — 100 pour cent males destinés à l'abattage pour la boucherie. Les éleveurs intéressés peuvent prendre connaissance, des parution du présent avis, des caractéristiques techniques auprès de l'ambassade d'Algérie dans leur pays d'origine. Le présent avis s'adresse uniquement aux nationalités des pays suivants: Australie, Nouvelle Zélande, Argentine, Uruguay, Brésil et Nicaragua.

Les Soumissionnaires doivent adresser par téléc. leurs offres à leur ambassade à Alger, et les transmettre sous plis cachets à l'encre, 29, rue Larbi Ben M'Hidi - Alger. Les plis devront être remis sous enveloppe anonyme portant uniquement la mention "Avis d'appel d'offre numéro TI/66".

La date limite de dépôt des offres est fixée au 6 juin 1986.

KADUNA STATE AGRICULTURAL DEVELOPMENT PROJECT ADVERTISEMENT FOR PROCUREMENT AGENTS

1. The Federal Government of Nigeria has received a loan from the International Bank for Reconstruction and Development towards the cost of Kaduna State Agricultural Development Project (KADP) and its associate, Farmers Supply Company (FASCOM). The Bureau for the Coordination of the Services of Procurement Agents. The Procurement will be carried out in accordance with the Guidelines for Procurement under World Bank Loan and IIDA credits (August 1984 edition).

2. The Procurement Agent is required to be in a position to: (i) the International Market for information and news concerning tenders; (ii) to receive tenders from the International Market and other offices, the Agent has to obtain information concerning tenders for shipment of the goods, carry out inspection where required, pursue insurance claims, monitor the progress of orders etc.; (iii) to receive tenders from the International Market and other offices, the Agent has to obtain information concerning tenders for shipment of the goods, carry out inspection where required, pursue insurance claims, monitor the progress of orders etc.; (iv) to receive tenders from the International Market and other offices, the Agent has to obtain information concerning tenders for shipment of the goods, carry out inspection where required, pursue insurance claims, monitor the progress of orders etc.; (v) to receive tenders from the International Market and other offices, the Agent has to obtain information concerning tenders for shipment of the goods, carry out inspection where required, pursue insurance claims, monitor the progress of orders etc.; 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BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

May 20-22
RosPA International Safety Exhibition (01-780 4171)
NEC, Birmingham

May 20-24
Chelsea Flower Show (01-834 4333) Royal Hospital, SW1

May 22-June 1
National Home, Garden and Leisure Show - LIFESTYLE (021-222 9341) NEC, Birmingham

May 23-June 7
Fine Art and Antiques Fair (01-855 1200) Olympia

June 3-5
National Electronics Exhibition - ELECTRONIX (0892 356855) G-Mer Centre, Manchester

June 3-6
International Chemical and Process Engineering Show and Conference - EUROCHEM (01-891 5051) NEC, Birmingham

June 8-12
Shop Equipment and Display Exhibition, including Point of Sale - SHOPEX INT (01-803 4489) Olympia

June 11-21
Grosvenor House Antiques Fair (0799 266999) Grosvenor House, W1

June 23-26
Institute of Leisure and Amenity Management Conference and Exhibition (0491 873558) Wembley Conference Centre

June 24-26
Advanced Materials Conference and Exhibition (01-668 4468) Wembley Conference Centre

OVERSEAS TRADE FAIRS

June 10-12
International Banking and Finance Services and Technologies Exhibition - TECHNOBANK (0494 775444) Geneva

May 23-25
Professional Organisation and Technical Aspects of Shows & Meetings Trade Fair and Congress - SHOWTECH (01-740 4444) Berlin

May 21-23
International Cargo Services and Equipment Exhibition - INTERCARGO '86 (07072 75611) Boston

June 3-6
Retail and Distributive Exhibition - RETAIL EUROPE (0734 794161) Amsterdam

May 26-30
Automated Manufacturing Conference and Exhibition - AUTOMACH 86 (US) (313 271 1500) Sydney

May 28-June 4
Mechanical Handling Machine Tool & Products Exhibition (01-439 3964) Paris

BUSINESS AND MANAGEMENT CONFERENCES

May 20
CBI: Contract bonds and guarantees (01-379 7400) Centre Point, WC1

May 22
The Institute of Directors: How to work out the winning streak (01-839 1233) 116 Pall Mall, SW1

May 24-28
International reinsurance forum (Panama 63-7555) Panama

May 26-30
International Advertising Association: World advertising congress (Chicago (312) 644 5997) Chicago

May 27-29
Banking Association of Ticino and City of Lugano: International banking symposium (01-281 9321) Lugano

May 28-29
FT Conferences: Telecommunications and the European business market — planning tomorrow's trade routes (01-621 1355) Hotel Inter-Continental, W1

June 18
Institute of Directors: UK companies — the revenue offensive (01-839 1233) 116 Pall Mall, SW1

June 18-19
FT Conference: World gold in 1986 (01-621 1355) London Business School, NW1

June 18-20
1986 World Congress on Management Development (0234 45338) Royal Lancaster Hotel, W2

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

THE WEEK IN THE COURTS

US product liability law can lead to unfairness

BY A. H. HERMANN, LEGAL CORRESPONDENT

"IT IS one world" and although this piece of wisdom has now become a party political slogan, it is increasingly true. Even without the Chernobyl disaster, we would be reminded of it by the US courts which tend to protect US consumers against damage caused by faulty products wherever manufactured and even when the manufacturer had only a vague awareness that his product might reach the American market as a component of another product made elsewhere, outside the US.

Unfashionable as it is, I must confess a certain sympathy for the eagerness of the US state courts to protect US consumers, irrespective of where the acts which had adverse consequences took place. After all, it has always been accepted that if a bullet fired across the frontier also hits someone, that is a sufficient ground for criminal prosecution by the courts of the country where the injury occurred. By similar logic, the European Court ruled some years ago that pollution of the Rhine by waste released upstream could be viewed downstream, where the pollution took effect, as an act committed in another country.

As the world grows smaller and the world market integrates, with the result that manufacturers cannot foresee where their mass-produced goods will end, it would be good to have international harmonisation of product liability laws and an international convention on jurisdiction over product liability claims. Unfortunately, we have neither and no prospect of getting them within the foreseeable future.

Manufacturers exporting their products worldwide have to live, therefore, with the fact that the US courts award compensation for the effects of faulty products, and sometimes for misuse of perfectly sound products, on terms incomparably more generous than the courts of any other country. As a result, everyone, if he can, tries to sue in the US for his product liability claims — and also anti-trust claims — even if the manufacturer's connection with the US markets is of the flimsiest type.

Such a case came before the Supreme Appeal Court of California when a Taiwanese tyre manufacturer, who was held responsible for a motor-

cycle accident in California, thought to involve as a third party a Japanese tyre valve manufacturer, whose valve was used in the blown tyre which caused the accident.

The valve manufacturer, Asahi Metal Industry Co Ltd, supplied less than 1.25 per cent of its products to the Taiwanese tyre manufacturer. Only 22 per cent of the Taiwanese manufacturer's valves used Asahi valves. Asahi had no control over the distribution of tyres fitted with its valves, did not ask that they be marketed in California and was not asked to design any valve assemblies to comply with specific Californian standards.

When the dispute reached the California Court of Appeal, this said that it had no personal jurisdiction over Asahi as "it would not be reasonable to re-

quire Asahi to respond to California solely on the basis of ultimate responsibility for the ability of the product to cause the injury in question."

However, the California Supreme Court thought otherwise. It held that as California had a substantial interest in protecting its consumers, and both California and the Taiwan tyre manufacturer had an interest in avoiding inconsistent results and multiple plications of litigation, the dispute should be governed by the substantive law of California and fall under the jurisdiction of California courts.

Asahi appealed to the Supreme Court of the US and this agreed on May 3 (No 85-699) to review the Californian decision. The Washington law firm Sutherland, Asbill & Brennan submitted an amicus curiae brief on behalf of the Confederation of British Industry, and the American Chamber of Commerce in the UK.

We must now keep our fingers crossed that the foreign manufacturers, one in Japan and the other in Taiwan, do not settle their dispute before the Supreme Court can consider it.

as happened in the case of Messerschmitt-Bolkow-Blohm, GmbH v Walker concerning a Japanese supplier before a Californian court over the alleged failure of a component which the Japanese firm supplied without knowing that it would be used in a product marketed in California, component suppliers everywhere will face considerable legal uncertainty.

The US rules of personal jurisdiction are limited by the constitutional requirements of fairness and reasonableness.

They were developed in a series of decisions concerning the jurisdiction of one US state over defendants resident in another US state. Within the limits of fairness and reasonableness, personal jurisdiction was extended in step with the gradual integration of the American economy.

But, as the CBI brief points

out: "There may be a common market within the United States, but there is as yet no common market within the world community." If personal jurisdiction over foreign firms were to be conceived as broadly as that over firms resident in another US state, that alone would be likely to lead to international complications.

It would be even worse, and a threat to trade, if it was accepted that international personal jurisdiction went further than inter-state personal jurisdiction and could be based on conduct outside America which had only an indirect effect in the US in the stream of international commerce.

Fortunately, the Supreme Court has already twice shown a deeper understanding of the problem than manifested in California. In *Helicopteros*, 465 US 408 it denied personal jurisdiction in a case where the foreign defendant had far greater ties to the US than Asia and in *Mitsubishi Motors Corporation v Soler Chrysler-Plymouth* it held last year that the dispute should be arbitrated in Tokyo, reversing the lower court which held that the US anti-trust policy precluded arbitration. So there is some hope yet.

Financial Times Monday May 19 1986

This notice does not constitute an offer for sale and the stocks listed below are not available for purchase direct from the Bank. Official dealing in the stocks on the stock exchange are expected to commence on Monday, 15th May 1986.

2100 million 24 per cent INDEX-LINKED TREASURY STOCK

2100 million 24 per cent INDEX-LINKED TREASURY STOCK

2100 million 24 per cent INDEX-LINKED TREASURY STOCK

The price paid by the Bank on issue was in each case the mid-market

closing price of the relevant Stock on 16th May 1986 as certified by the Government Broker.

In each case, the amount issued on 16th May 1986 represents a further tranche of the relevant Stock, ranking in all respects pari passu with that Stock and subject to the terms and conditions applicable to that Stock and subject also to the provisions contained in the final prospectus of this notice, the current provisions for Capital Gains Tax set out below.

Copies of the prospectuses for the Stocks listed above, dated 22nd October 1982, 19th October 1982 and 15th February 1985 respectively, may be obtained at the Bank of England, New Issues, Walling Street, London, EC4M 9AA.

Application has been made to the Council of The Stock Exchange for each further tranche of stock to be admitted to the Official List.

The Stocks are repayable, and interest is payable half-yearly, on the dates shown below (provision is made in the prospectuses for stockholders to be offered the right of early redemption under certain circumstances):

Stock	Redemption date	Interest payment dates
24 per cent Index-Linked Treasury Stock, 2003	30th May 2003	20th November
24 per cent Index-Linked Treasury Stock, 2009	20th May 2009	20th November
24 per cent Index-Linked Treasury Stock, 2013	16th August 2013	16th February

Both the principal of and the interest on the Stocks are indexed to the General Index of Retail Prices. The Index figure relevant to the month is that published seven months previously and relating to the month before publication. The Index figure relevant to the month of issue of 24 per cent Index-Linked Treasury Stock, 2003 and 24 per cent Index-Linked Treasury Stock, 2009 is equivalent to the 24 per cent Index-Linked Treasury Stock, 2013 figure relating to June 1984 (310.7); the equivalent index figure for 24 per cent Index-Linked Treasury Stock, 2013 relating to June 1984 (351.9). These Index figures will be used for the purposes of calculating payments of principal and interest due in respect of the relevant further tranches of stock.

The relevant Index figures for the half-yearly interest payments on the Stocks are as follows:

Interest payable	Published in	Relating to
May	October of the previous year	September
November	April of the same year	March
February	July of the previous year	June
August	January of the same year	December

The further tranches of 24 per cent Index-Linked Treasury Stock, 2003 and 24 per cent Index-Linked Treasury Stock, 2009 have been issued on an as-needed basis and will not rank for the interest payments due on 20th May 1986 on the existing Stocks. The further tranches of 24 per cent Index-Linked Treasury Stock, 2013 will rank for a full six months' interest on 16th August 1986.

Each of the Stocks referred to in this notice is specified under paragraph 1 of Schedule 1 to the Capital Gains Tax Act 1979 as a gilt-edged security (under certain limitations exempt from tax on capital gains on disposals made on or after 2nd July 1986, irrespective of the period for which the Stock is held).

Government statement
Attention is drawn to the statement issued by Her Majesty's Treasury on 29th May 1985 which explained that, in the interest of the orderly conduct of fiscal policy, neither Her Majesty's Government nor the Bank of England or their respective servants or agents undertake to disclose tax changes decided on but not yet announced, even where they may specifically affect the terms on which, or the conditions under which these further tranches of stock are issued or sold by or on behalf of the Government or the Bank; that no responsibility can therefore be accepted for any omission to make such disclosure; and that such omission shall render any transaction liable to be set aside not give rise to any claim for compensation.

BANK OF ENGLAND,
LONDON

16th May 1986

Republic of Italy

ECU 400,000,000

Zero Coupon Notes Due 1996



Istituto Bancario San Paolo di Torino

Crédit Commercial de France
Kreditbank International Group

Algemene Bank Nederland N.V.
Banca Manusardi & C.

Banco di Roma

Bankers Trust International Limited

Bank Indosuez

Bayerische Landesbank Girozentrale

Chase Investment Bank

CIBC Limited

Commerzbank Aktiengesellschaft

Crédit Lyonnais

Daiwa Europe Limited

Generale Bank

Girozentrale und Bank der Österreichischen Sparkassen

Morgan Guaranty Ltd

Nomura International Limited

Robobank Nederland

J. Henry Schroder Wag & Co. Limited

Sumitomo Finance International

Union Bank of Switzerland (Securities) Limited

Yamaiichi International (Europe) Limited

Merrill Lynch Capital Markets

Deutsche Bank Capital Markets Limited
Swiss Bank Corporation International Limited

Banca Commerciale Italiana

Banco di Napoli

Bank of Tokyo International Limited

Banque Générale du Luxembourg S.A.

Banque Nationale de Paris

Caisse des Dépôts et Consignations

Chemical Bank International Group

Citicorp Investment Bank Limited

Creditanstalt-Bankverein

Credit Suisse First Boston Limited

Dresdner Bank Aktiengesellschaft

Genossenschaftliche Zentralbank AG

Hambros Bank Limited

Morgan Stanley International

Orion Royal Bank Limited

Salomon Brothers International Limited

Shearson Lehman Brothers International

Svenska Handelsbank Group

S. G. Warburg & Co. Ltd.

Brixton Estate

International investors in commercial property

Extracts from the Statement by the Chairman, Harry Axton

The upward trend in profits has continued. On the rental side, there has been some real improvement in lettings and it is particularly satisfactory that the industrial and warehouse sector has started to revive at long last.

The net asset value of the Group has risen from 175p per share to 197p per share, an increase of 12.6%, and this is after taking account of the fall in the value of the Australian Dollar.

The current development programme at present exceeds £30 million and we are looking for suitable opportunities for expanding our activities both here and abroad.

HIGHLIGHTS OF 1985

□ 11.2% increase in net rental income to £19,424,000.

□ 12% increase in profit after tax to £7,085,0

INTL. APPOINTMENTS

New chairman for Havas as privatisation looms

BY PAUL BETTS IN PARIS

MR PIERRE DAUZIER has been appointed chairman of Havas. He will have the delicate task of running the French advertising and communications conglomerate Europe's largest media group, as it prepares for privatisation.

Havas is currently 50.26 per cent controlled by the French government but it is among the main targets for privatisation of the new Conservative Government of Mr Jacques Chirac, the Prime Minister.

Mr Dauzier, who is close to Mr Chirac, is expected to use all his diplomatic skills to ensure the management continuity of the group during this key moment in its history. Aged 47, he had been up to now the group's managing director, after rising steadily up the

Havas ladder since joining the concern in 1963.

Mr Dauzier will take over from Mr Andre Rousselet, the former chairman who announced his plan to step down last month. Mr Rousselet was the first chairman of a state controlled group in France appointed by the former Socialist administration to reign after the victory of August 1984 which recently bought a 8.2 per cent shareholding in the Compagnie Luxembourgaise de Telefision (CLT), the Luxembourg-based broadcast network controlled by Havas.

After a difficult start, the pay television channel is beginning to turn into a success story. Together with privatisation another crucial issue for Havas will be whether the group will

maintain its current diverse range of activities or whether some of its operations will be shed. One operation which could be shed from the group is the Havas Tourisme travel business.

Among candidates believed to be interested in acquiring a major stake in the privatised Havas group is the Moet-Hennessy champagne and cognac concern which recently bought a 8.2 per cent shareholding in the Compagnie Luxembourgaise de Telefision (CLT), the Luxembourg-based broadcast network controlled by Havas.

Mr Rousselet, close to President Francois Mitterrand, plans to continue heading the Canal Plus pay television network controlled by Havas. After a difficult start, the pay television channel is beginning to turn into a success story.

Together with privatisation another crucial issue for Havas will be whether the group will

De Benedetti aide joins Booz Allen

By Alan Friedman in Milan

MR MAURIZIO MUSSATTI, a senior aide to Mr Carlo de Benedetti, chairman of Olivetti, has joined the European operations of Booz Allen, the US management consultants. Mr Mussatti served until two weeks ago on the international corporate finance side of CIR, Mr De Benedetti's main holding company. He also worked previously for Mr De Benedetti at Olivetti headquarters in Piedmont.

Mr Mussatti's position at Booz Allen will see him handling business in the financial services sector. He will be based both in London and Milan. The 35-year-old Mr Mussatti worked from 1980 until 1982 for the European Investment Bank in Luxembourg and Rome.

Japanese bank London post

MR JAN H. DALHUISEN is to join IBJ International, the London subsidiary of the Industrial Bank of Japan, in June as board member in charge of structuring and development. Mr Dalhuijen, who is 42, is secretary general of the International Primary Market Association.

The moves follow a decision to streamline the merchandise group's field

A FINANCIAL TIMES SURVEY

The Financial Times is proposing to publish a survey on PROPERTY ALONG THE M2 on JULY 11 1986

A synopsis is available from:

Gerrard Rudd
01-243 0769

Senior moves at Mobil

TRW, the Cleveland electronics and automotive products concern, has made three top executive appointments as a result of the decision of Mr Alex H. Massad, a director and member of the executive committee of both Mobil Oil Corporation and the parent, Mobil Corporation to retire in September after 40 years with the group.

Mr Paul J. Hoennemann, president of the marketing and refining division, is to take over from Mr Massad as president of the exploration and producing division. Mr Hoennemann is also a director and member of the executive committee of both corporations and an executive vice president of Mobil Oil.

Mr Eugene A. Reman, vice president, planning and economics, for both corporations, will move into Mr Massad's role as president of the marketing and refining division. Mr Reman, currently a director and member of the executive committee of Mobil Oil Corporation, has been elected a Mobil Oil executive vice president as from July 1.

Mr Lon A. Noto, general manager Middle East and chairman of Mobil Saudi Arabia, will succeed Mr Reman as vice president, planning and economics, for both corporations as of July 1. Mr Massad has been president of the exploration and producing division since 1977.

The moves follow a decision to streamline the merchandise group's field

Singer makes technology re-alignment

SINGER COMPANY, the producer of aerospace electronics systems, has announced the establishment of two new high-technology business groups and the appointment of two executives to direct their operations.

Mr Terry W. Heil, 48, becomes executive vice president, defence electronics group. He will be responsible for the Singer divisions engaged in command/control, communications and intelligence and electronic warfare, navigation/precision, and tactical control. The divisions are Kenford, N.J., HRB, Pa.; Litocrate, Calif.; and Delmo Victor, Calif. Mr Heil was previously group vice president, government products group.

Mr William D. Turner, 53, becomes group vice president, training systems group. He takes responsibility for operations in simulation systems, simulation-based training services, and vocational training. These divisions are Link Flight Simulation, N.Y.; Link Simulation Systems, Md.; SimuFlite, Texas; and the education division, N.Y. The Alien Corporation of Virginia, which Singer has an agreement in principle to acquire is also to be part of the group.

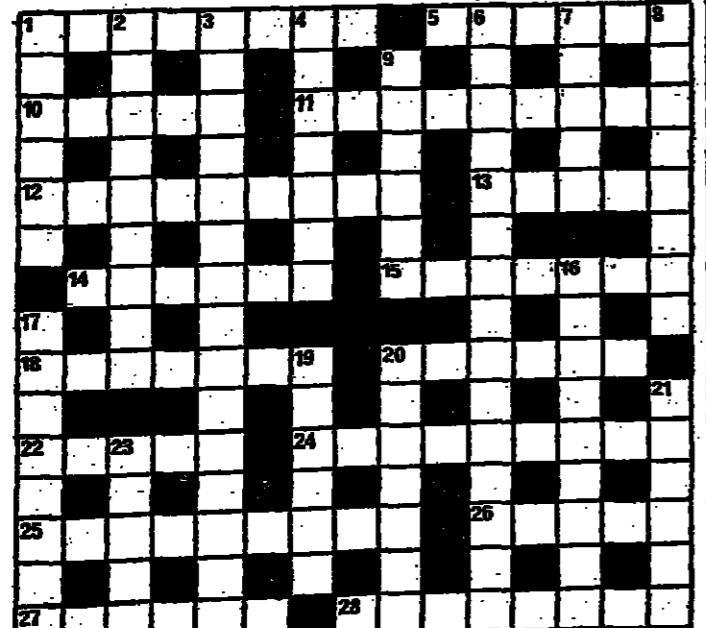
Mr Turner was previously president of the Link Flight Simulation division and will continue as acting president there.

"The establishment of these two groups reflects our previously announced intention to accelerate Singer's expansion in high-technology electronic markets and the field of simulation-based training services," says Mr William F. Schmid, Singer's president and chief operating officer.

Mr Shelley, also 42, moves from managing a Bank of America section in New York specialising in services to other financial service companies.

Changes at Kidde

KIDDE, the New Jersey diversified industrial concern—the interests of which include the consumer and recreation fields and safety and security—has appointed Mr David R. Ricca, 54, vice chairman, in succession to Mr Bernard N. Ames, who remains a director.

F.T. CROSSWORD PUZZLE No. 6,025
DANTE

ACROSS

- A personal representation (8)
- Tremble a tiny bit (6)
- It is up for approval (5)
- It is a recurring theme in German opera (9)
- Turned and twisted overmuch (9)
- Note basic education contains nothing but fault (6)
- Suit to change? (6)
- Army unit also included in the project? (7)
- No gentleman, Sir Robin, what payments are due! (4, 3)
- The know-all gets Dan in a temper (6)
- A number order brick (5)
- Proved to be a full member of the church (9)
- The only one in a suit wearing a vest (8)
- Yank goes round about East African republic (5)
- New wars or old weapons (6)
- Allows freedom where documents are concerned (8)

DOWN

- Depart agitated, it may explode (6)
- Anti-royalist has a bit of a fight getting capital (9)
- A sprite, goblin or wood elf maybe (8, 10)
- The nobility only a hypochondriac would enjoy (3, 4)
- Standard Russian tools? (3, 3, 6)
- Parties appeal to him? (5)
- Submissive, always coming up with regular payment? (8)
- Large revolver protects the entertainer? (3, 3)
- Pretty useless objects? (9)
- Completely out of port and unable to explain why? (3, 2, 3)
- Cathy's disorganized craft (6)
- For punishment the writer gets the cane, perhaps? (7)
- Ladies make perfect models (6)
- He may have the lot or about three quarters (8)
- The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.

AUTHORISED UNIT TRUSTS

IN

OUT

GOLD

SILVER

BRONZE

PLATINUM

CARBON

ALUMINIUM

TITANIUM

COPPER

IRON

NICKEL

ZINC

MAGNESIUM

CHROMIUM

MOLYBDENUM

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Financial Times Monday May 19 1986

INDUSTRIALS—Continued

Dividends Paid Stock Price Last Div Cw Grs P/E

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Feb 2004

March 2004

April 2004

May 2004

June 2004

July 2004

NEW ISSUE

This announcement appears as a matter of record only.

May, 1986

**NORGES KOMMUNALBANK**

(Incorporated in the Kingdom of Norway)

Japanese Yen 34,800,000,000**5 1/4% Guaranteed Notes Due 16th May 1999**
unconditionally guaranteed by**The Kingdom of Norway****ISSUE PRICE 101 PER CENT.**

Mitsui Trust Bank (Europe) S.A.

Bank of Tokyo International Limited
Credit Suisse First Boston LimitedNomura International Limited
Swiss Bank Corporation International Limited

Yamaichi International (Europe) Limited

Algemeene Bank Nederland N.V.
Bank Gutzwiller, Kurz, Büngener (Overseas) Limited

Banque Nationale de Paris

Berliner Handels-und Frankfurter Bank

Crédit Lyonnais

Fuji International Finance Limited

LTCB International Limited

Mitsubishi Finance International Limited

Mitsui Finance International Limited

Nippon Credit International (HK) Ltd.

Orion Royal Bank Limited

Prudential-Bache Securities International

Salomon Brothers International Limited

Svenska Handelsbanken Group

Takagin International Bank (Europe) S.A.

Union Bank of Switzerland (Securities) Limited

Bergen Bank A/S

Den norske Creditbank

Banque Paribas Capital Markets Limited
The Nikko Securities Co., (Europe) Ltd.
Smith Barney, Harris Upham & Co. Incorporated
Westdeutsche Landesbank GirozentraleBank-America Capital Markets Group
Banque Bruxelles Lambert S.A.
Baring Brothers & Co., Limited
Commerzbank AktiengesellschaftDresdner Bank
Aktiengesellschaft

Lloyds Merchant Bank Limited

Manufacturers Hanover Limited

Mitsubishi Trust & Banking Corporation (Europe) S.A.
New Japan Securities Europe Limited

Nippon Kangyo Kakumaru (Europe) Limited

Postipankki

Saitama Bank (Europe) S.A.

Sanwa International Limited

Sumitomo Trust International Limited

Tokai International Limited

Wako International (Europe) Limited

Christiania Bank og Kreditkasse

Norse Securities A/S

Union Bank of Norway
Sparebanken ABC

Daiwa Europe Limited

Mr Guy Edmiston has become

chairman of AEGIS INSUR-

ANCE SERVICES. Mr Simon

Ward is chief executive and Mr

Gerard Dent and Mr Colin

Hardy, directors.

*

Two new directors have been

appointed at NEW BRIDGE

STREET. Mr Chris White joins

from the employee benefits

firm, M&W, where he was

chief executive. Mr Graham Cooper

joins from Bain Dawes Financial

Services where he was a director.

*

Sir Martin Jacobson has been

appointed a director of the

BANK OF ENGLAND in place

of Mr Alan Lord, who resigned

in February. Sir Martin is chair-

man designate of Barclays de

Zealand, the investment

banking subsidiary of Barclays

Bank, deputy chairman of

Barclays Bank and deputy chair-

man of the Securities and Invest-

ments Board.

*

Mr Tony Moore has been

appointed managing director of

HOLLIS TIMBER SALES, a sub-

sidiary of Hollis PLC, controlled

by Pergamon Press. He was

previously regional manager for

Powell Duffryn Timber.

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WORLD STOCK MARKETS

FRANCE

	May 16	Price Frs.	High	Low	1986	May 16	Price Frs.
7,700	1,728	Empire 45, 1,482	785	748	2,985	19,880	Sarco Com/Hes.
7,880	7,150	Empire 45, 1,478	760	748	2,985	19,880	745
493	298	Accor	633	620	3,050	2,050	745
945	608	AIR Liquide	633	620	6,160 C.I.R.	14,100	745
718	500	BORG/BORG	671	650	3,250	2,050	745
8,210	8,110	Bongrain	671	650	1,478 75,150	180,500	745
7,750	7,200	Bouygues	1,265	1,250	1,478 820	820	745
2,500	1,988	GIL Alcatel	3,630	3,500	1,478 8,705	14,480	745
1,882	2,650	Carrefour	3,630	3,500	1,478 8,705	14,480	745
1,386	972	Cie Industrie	1,265	1,250	1,478 8,705	14,480	745
466	545	Citroen	2,005	1,988	1,478 8,705	14,480	745
9,470	1,781	Damart	3,410	3,300	1,478 8,705	14,480	745
1,688	1,777	Deutsche	3,410	3,300	1,478 8,705	14,480	745
2,775	196	Elf-Aquitaine	3,350	3,200	1,478 8,705	14,480	745
1,080	715	Gen.Occidentale	2,810	2,700	1,478 8,705	14,480	745
1,152	758	Imetra	50	50	1,478 8,705	14,480	745
5,960	5,805	L'Oréal Cosmétiques	1,565	1,450	1,478 8,705	14,480	745
4,080	2,640	Lagard	5,890	5,700	1,478 8,705	14,480	745
2,620	1,850	Maison Phoenix	5,595	5,400	1,478 8,705	14,480	745
5,470	4,650	Midl (Génér)	5,035	4,900	1,478 8,705	14,480	745
5,650	1,875	Monte Kennessey	2,470	2,350	1,478 8,705	14,480	745
113	545	Moulinex	8,825	8,700	1,478 8,705	14,480	745
1,851	505	Nestle	1,265	1,250	1,478 8,705	14,480	745
1,851	505	Pernod Ricard	1,200	1,180	1,478 8,705	14,480	745
738	481	Perrrier	725	700	1,478 8,705	14,480	745
1,455	545	Philips	409,5	400	1,478 8,705	14,480	745
1,152	512	Pifre	1,090	1,050	1,478 8,705	14,480	745
955	481	Pirotti	955	920	1,478 8,705	14,480	745
2,600	1,740	Rodolphe	1,785	1,750	1,478 8,705	14,480	745
5,575	390	Roussel-Uclaf	1,785	1,750	1,478 8,705	14,480	745
1,850	1,100	Schiff Rossignol	1,425	1,350	1,478 8,705	14,480	745
1,459	538	Thomson (CSF)	1,425	1,350	1,478 8,705	14,480	745
511	346	Valeo	587	580	1,478 8,705	14,480	745

ITALY

	May 16	Price Frs.	High	Low	1986	May 16	Price Frs.
2,710	1,728	Empire 45, 1,482	785	748	2,985	19,880	Sarco Com/Hes.
7,880	7,150	Empire 45, 1,478	760	748	2,985	19,880	745
493	298	Accor	633	620	3,050	2,050	745
945	608	AIR Liquide	633	620	6,160 C.I.R.	14,100	745
718	500	BORG/BORG	671	650	3,250	2,050	745
8,210	8,110	Bongrain	671	650	1,478 75,150	180,500	745
7,750	7,200	Bouygues	1,265	1,250	1,478 820	820	745
2,500	1,988	GIL Alcatel	3,630	3,500	1,478 8,705	14,480	745
5,882	2,650	Carrefour	3,630	3,500	1,478 8,705	14,480	745
1,386	972	Cie Industrie	1,265	1,250	1,478 8,705	14,480	745
466	545	Citroen	2,005	1,988	1,478 8,705	14,480	745
9,470	1,781	Damart	3,410	3,300	1,478 8,705	14,480	745
1,688	1,777	Elf-Aquitaine	3,350	3,200	1,478 8,705	14,480	745
2,775	196	Enf-Aquitaine	3,350	3,200	1,478 8,705	14,480	745
1,080	715	Gen.Occidentale	2,810	2,700	1,478 8,705	14,480	745
1,152	758	Imetra	50	50	1,478 8,705	14,480	745
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4,080	2,640	Lagard	5,890	5,700	1,478 8,705	14,480	745
2,620	1,850	Maison Phoenix	5,595	5,400	1,478 8,705	14,480	745
5,470	4,650	Midl (Génér)	5,035	4,900	1,478 8,705	14,480	745
5,650	1,875	Monte Kennessey	2,470	2,350	1,478 8,705	14,480	745
113	545	Moulinex	8,825	8,700	1,478 8,705	14,480	745
1,851	505	Nestle	1,265	1,250	1,478 8,705	14,480	745
1,851	505	Pernod Ricard	1,200	1,180	1,478 8,705	14,480	745
738	481	Perrrier	725	700	1,478 8,705	14,480	745
1,455	545	Philips	409,5	400	1,478 8,705	14,480	745
1,152	512	Pifre	1,090	1,050	1,478 8,705	14,480	745
955	481	Pirotti	955	920	1,478 8,705	14,480	745
2,600	1,740	Rodolphe	1,785	1,750	1,478 8,705	14,480	745
5,575	390	Roussel-Uclaf	1,785	1,750	1,478 8,705	14,480	745
1,080	715	Schiff Rossignol	1,425	1,350	1,478 8,705	14,480	745
1,459	538	Thomson (CSF)	1,425	1,350	1,478 8,705	14,480	745
511	346	Valeo	587	580	1,478 8,705	14,480	745

DENMARK

	May 16	Price Kzn.	High	Low	1986	May 16	Price Kzn.
493	562	Andelsbanken	552	540	1,478 75,150	180,500	745
670	515	Bank Skand.	520	510	1,478 75,150	180,500	745
470	570	DKB Kalk.	570	560	1,478 75,150	180,500	745
551	524	Danske Bank	524	510	1,478 75,150	180,500	745
1,650	1,450	Euro Danke	1,450	1,430	1,478 75,150	180,500	745
1,240	900	Forsmed Bryg.	1,240	1,210	1,478 75,150	180,500	745
268	200	Forsmed Bryg.	210	190	1,478 75,150	180,500	745
685	565	GNT Mid.	565	540	1,478 75,150	180,500	745
245	275	Izbygde Bank	275	250	1,478 75,150	180,500	745
272	258	Novo Inds.	258	230	1,478 75,150	180,500	745
100	100	Privaatbank	100	90	1,478 75,150	180,500	745
339	279	Smits (F.L.B.)	279	250	1,478 75,150	180,500	

Closing prices, May 16

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 37

NYSE COMPOSITE CLOSING PRICES

Figures are **unofficial**. **Yearly** highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25% or more has been paid, the year's high-low range and yield are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on latest declaration.

AMEX COMPOSITE CLOSING PRICES

Stock	P	S	Stock	P	S	Stock	P	S	Stock	P	S			
Stock	Dv	100s	High	Low	Close	Cangs	Stock	Dv	100s	High	Low	Close	Cangs	
AcmePr	2	31	61	8	63	-1	AcmePr	2	31	61	8	63	-1	AcmePr
Action	114	27	21	21	21	+1	Action	114	27	21	21	21	+1	Action
Adwest	16	24	37	37	37	+3	Adwest	16	24	37	37	37	+3	Adwest
Aeronc	86	4	97	4	97	-1	Aeronc	86	4	97	4	97	-1	Aeronc
AllProS	44	27	103	45	48	-1	AllProS	44	27	103	45	48	-1	AllProS
AmCal	15	51	91	91	91	-1	AmCal	15	51	91	91	91	-1	AmCal
AmCalP	20	57	123	114	12	-1	AmCalP	20	57	123	114	12	-1	AmCalP
AlbW	16	81	81	81	81	-1	AlbW	16	81	81	81	81	-1	AlbW
AlphaGen	338	111	105	104	104	-1	AlphaGen	338	111	105	104	104	-1	AlphaGen
Almond	20	27	121	121	115	-1	Almond	20	27	121	121	115	-1	Almond
AlmondA	5	37	115	115	115	-1	AlmondA	5	37	115	115	115	-1	AlmondA
AlmCo	12	21	165	165	165	+3	AlmCo	12	21	165	165	165	+3	AlmCo
AlmCoZ	52	16	165	165	165	+3	AlmCoZ	52	16	165	165	165	+3	AlmCoZ
AlmBld	206	47	47	47	47	+3	AlmBld	206	47	47	47	47	+3	AlmBld
Alped	8	48	472	48	47	+3	Alped	8	48	472	48	47	+3	Alped
AlProT	24	36	16	164	164	-1	AlProT	24	36	16	164	164	-1	AlProT
AlProT7	60	163	105	99	104	-1	AlProT7	60	163	105	99	104	-1	AlProT7
AlSciC	13	13	21	21	21	-1	AlSciC	13	13	21	21	21	-1	AlSciC
AlvAmp	.06	13	21	21	21	-1	AlvAmp	.06	13	21	21	21	-1	AlvAmp
AlvAmp7	13	13	71	71	71	-1	AlvAmp7	13	13	71	71	71	-1	AlvAmp7
AlvAnglov	3	3	24	24	24	-1	AlvAnglov	3	3	24	24	24	-1	AlvAnglov
AlvArpt	126	12	12	12	12	-1	AlvArpt	126	12	12	12	12	-1	AlvArpt
AlvArm	11	34	64	64	64	-1	AlvArm	11	34	64	64	64	-1	AlvArm
AlvAstro	872	14	14	14	14	-1	AlvAstro	872	14	14	14	14	-1	AlvAstro
AlvAtmC	519	9-16	12	12	12	-1	AlvAtmC	519	9-16	12	12	12	-1	AlvAtmC
AlvAvondi	20	30	4	274	274	-1	AlvAvondi	20	30	4	274	274	-1	AlvAvondi
AlvB	B	B	B	B	B	-1	AlvB	B	B	B	B	B	-1	AlvB
AlvBAT	.19	2154	56	51	56	-1	AlvBAT	.19	2154	56	51	56	-1	AlvBAT
AlvBarng	10	346	61	61	61	-1	AlvBarng	10	346	61	61	61	-1	AlvBarng
AlvBaruch	371	8	93	93	93	-1	AlvBaruch	371	8	93	93	93	-1	AlvBaruch
AlvBerg	322	14	28	28	28	-1	AlvBerg	322	14	28	28	28	-1	AlvBerg
AlvBgs	.48	18	27	26	27	+1	AlvBgs	.48	18	27	26	27	+1	AlvBgs
AlvGv	.43	13	21	14	14	-1	AlvGv	.43	13	21	14	14	-1	AlvGv
AlvGvnt	1	13	44	31	30	-1	AlvGvnt	1	13	44	31	30	-1	AlvGvnt
AlvGwnt	45	36	15	15	15	-1	AlvGwnt	45	36	15	15	15	-1	AlvGwnt
AlvBlndB	.40	57	1	155	155	-1	AlvBlndB	.40	57	1	155	155	-1	AlvBlndB
AlvBnwl	3	5	5	5	5	-1	AlvBnwl	3	5	5	5	5	-1	AlvBnwl
AlvBnwl	14	149	41	41	41	-1	AlvBnwl	14	149	41	41	41	-1	AlvBnwl
AlvBns	.44	17	207	241	24	-1	AlvBns	.44	17	207	241	24	-1	AlvBns
AlvC	C	C	C	C	C	-1	AlvC	C	C	C	C	C	-1	AlvC
AlvCDI	17	71	37	37	37	-1	AlvCDI	17	71	37	37	37	-1	AlvCDI
AlvCMI	47	138	69	69	69	-1	AlvCMI	47	138	69	69	69	-1	AlvCMI
AlvCamco	.44	16	16	16	16	-1	AlvCamco	.44	16	16	16	16	-1	AlvCamco
AlvChrg	28	50	169	169	169	+3	AlvChrg	28	50	169	169	169	+3	AlvChrg
AlvCastl	.92	24	6	174	174	-1	AlvCastl	.92	24	6	174	174	-1	AlvCastl
AlvCryBu	16	2	18	18	18	-1	AlvCryBu	16	2	18	18	18	-1	AlvCryBu
AlvCmpH	268	21	21	21	21	-1	AlvCmpH	268	21	21	21	21	-1	AlvCmpH
AlvCmpH	.72	15	7	295	295	-1	AlvCmpH	.72	15	7	295	295	-1	AlvCmpH
AlvCmpHd	20	21	21	21	21	-1	AlvCmpHd	20	21	21	21	21	-1	AlvCmpHd
AlvCmpHd	39	6	6	6	6	-1	AlvCmpHd	39	6	6	6	6	-1	AlvCmpHd
AlvCmpHd	10	21	20	20	20	-1	AlvCmpHd	10	21	20	20	20	-1	AlvCmpHd
AlvCmpHd	20	21	21	21	21	-1	AlvCmpHd	20	21	21	21	21	-1	AlvCmpHd
AlvCmpHd	39	6	6	6	6	-1	AlvCmpHd	39	6	6	6	6	-1	AlvCmpHd
AlvCmpHd	10	21	20	20	20	-1	AlvCmpHd	10	21	20	20	20	-1	AlvCmpHd
AlvCmpHd	20	21	21	21	21	-1	AlvCmpHd	20	21	21	21	21	-1	AlvCmpHd
AlvCmpHd	39	6	6	6	6	-1	AlvCmpHd	39	6	6	6	6	-1	AlvCmpHd
AlvCmpHd	10	21	20	20	20	-1	AlvCmpHd	10	21	20	20	20	-1	AlvCmpHd
AlvCmpHd	20	21	21	21	21	-1	AlvCmpHd	20	21	21	21	21	-1	AlvCmpHd
AlvCmpHd	39	6	6	6	6	-1	AlvCmpHd	39	6	6	6	6	-1	AlvCmpHd
AlvCmpHd	10	21	20	20	20	-1	AlvCmpHd	10	21	20	20	20	-1	AlvCmpHd
AlvCmpHd	20	21	21	21	21	-1	AlvCmpHd	20	21	21	21	21	-1	AlvCmpHd
AlvCmpHd	39	6	6	6	6	-1	AlvCmpHd	39	6	6	6	6	-1	AlvCmpHd
AlvCmpHd	10	21	20	20	20	-1	AlvCmpHd	10	21	20	20	20	-1	AlvCmpHd
AlvCmpHd	20	21	21	21	21	-1	AlvCmpHd	20	21	21	21	21	-1	AlvCmpHd
AlvCmpHd	39	6	6	6	6	-1	AlvCmpHd	39	6	6	6	6	-1	AlvCmpHd
AlvCmpHd	10	21	20	20	20	-1	AlvCmpHd	10	21	20	20	20	-1	AlvCmpHd
AlvCmpHd	20	21	21	21	21	-1	AlvCmpHd	20	21	21	21	21	-1	AlvCmpHd
AlvCmpHd	39	6	6	6	6	-1	AlvCmpHd	39	6	6	6	6	-1	AlvCmpHd
AlvCmpHd	10	21	20	20	20	-1	AlvCmpHd	10	21	20	20	20	-1	AlvCmpHd
AlvCmpHd	20	21	21	21	21	-1	AlvCmpHd	20	21	21	21	21	-1	AlvCmpHd
AlvCmpHd	39	6	6	6	6	-1	AlvCmpHd	39	6	6	6	6	-1	AlvCmpHd
AlvCmpHd	10	21	20	20	20	-1	AlvCmpHd	10	21	20	20	20	-1	AlvCmpHd
AlvCmpHd	20	21	21	21	21	-1	AlvCmpHd	20	21	21	21	21	-1	AlvCmpHd
AlvCmpHd	39	6	6	6	6	-1	AlvCmpHd	39	6	6	6	6	-1	AlvCmpHd
AlvCmpHd	10	21	20	20	20	-1	AlvCmpHd	10	21	20	20	20	-1	AlvCmpHd
AlvCmpHd	20	21	21	21	21	-1	AlvCmpHd	20	21	21	21	21	-1	AlvCmpHd
AlvCmpHd	39	6	6	6	6	-1	AlvCmpHd	39	6	6	6	6	-1	AlvCmpHd
AlvCmpHd	10	21	20	20	20	-1	AlvCmpHd	10	21	20	20	20	-1	AlvCmpHd
AlvCmpHd	20	21	21	21	21	-1	AlvCmpHd	20	21	21	21	21	-1	AlvCmpHd
AlvCmpHd	39	6	6</											

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